

<b>Report to:</b>	<b>AUDIT COMMITTEE</b>
<b>Relevant Officer:</b>	Karen Smith - Director of Adult Services / Director of Health and Care Integration.
<b>Meeting</b>	19 January 2023

**JOINT ROLE WITH LANCASHIRE AND SOUTH CUMBRIA INTEGRATED CARE BOARD (ICB).**

**1.0 Purpose of the report:**

- 1.1 To consider an update in relation to the risks and opportunities presented by the appointment of the Council’s Director of Adult Services, Ms Karen Smith, to the Integrated Care Board as Director of Health and Care Integration.
- 1.2 Following discussions in relation to the Strategic Risk Register Deep Dive in September 2022 relating to the Strategy risk category, the Audit Committee asked for an update regarding Ms Smith’s appointment.

**2.0 Recommendation(s):**

- 2.1 To consider the update in relation to the joint role with Lancashire and South Cumbria Integrated Care Board.

**3.0 Reasons for recommendation(s):**

- 3.1 To enable Audit Committee to consider an update as requested at a previous meeting.
- 3.2 Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No
- 3.3 Is the recommendation in accordance with the Council’s approved budget? Yes

**4.0 Other alternative options to be considered:**

- 4.1 None.

**5.0 Council priority:**

- 5.1 The relevant Council priority is;
  - “Communities: Creating stronger communities and increasing resilience”

## 6.0 Background information

6.1 An integrated care board (or ICB) is a statutory NHS organisation which is responsible for developing a plan for meeting the health needs of the population, managing the NHS budget and arranging for the provision of health services in a geographical area. ICBs were legally established on 1 July 2022, replacing clinical commissioning groups (or CCGs), taking on the NHS planning functions previously held by CCGs (as well as absorbing some planning roles from NHS England).

In Lancashire and South Cumbria the ICB has replaced NHS Blackpool and NHS Fylde and Wyre CCGs (which were previously known as the Fylde Coast CCGs), NHS Morecambe Bay CCG, West Lancashire CCG, NHS Chorley and South Ribble and NHS Greater Preston CCGs (previously known as Central Lancashire CCGs) and NHS Blackburn with Darwen CCG and NHS East Lancashire CCG.

ICBs have their own leadership teams, which include a chair and chief executive, and also include members from NHS trusts/foundation trusts, local authorities, general practice, and an individual with expertise and knowledge of mental illness. The Council's Director of Adult Services has been appointed to the ICB and now holds a joint role.

Under the Lancashire and South Cumbria ICB model, Blackpool has been recognised as its own footprint which in turn brings a number of risks and opportunities. Some of the key challenges are summarised in the table:

Risk	Opportunity
<ul style="list-style-type: none"> <li>Shared Director Post between the Council and the ICB.</li> </ul>	<ul style="list-style-type: none"> <li>Additional Senior Management Resources in place across Adult Services to support the Director of Adult Services therefore building resilience.</li> <li>Increased ability of the Director of Adult Services to influence the direction of health and social care across the Blackpool footprint.</li> </ul>
<ul style="list-style-type: none"> <li>Conflicting demands / interests between health and social care.</li> </ul>	<ul style="list-style-type: none"> <li>Work is underway to develop a business plan / strategy for the ICB which will then formulate some clear priorities for delivery.</li> <li>Going forward the Council should be able to measure how the deliverables are impacting on the local community.</li> <li>National policy direction is for increased integration between health and social care</li> </ul>
<ul style="list-style-type: none"> <li>Inadequate funding for the provision of health and social care.</li> </ul>	<ul style="list-style-type: none"> <li>The joint director post should help increase influence from Blackpool Council on the importance of adequate funding for social care to help reduce impacts on the health service.</li> <li>The Integrated Care Board (ICB),</li> </ul>

	Integrated Care Partnership (ICP) and Placed Based Partnership (PBP) embed more clearly the integral interrelationship between social care resources and health resources and the opportunities from collaboration
<ul style="list-style-type: none"> <li>• People are unable to access appropriate levels of care.</li> </ul>	<ul style="list-style-type: none"> <li>• The identification of Blackpool as a footprint will help ensure that services are delivered which are more tailored to the needs of the community.</li> </ul>
<ul style="list-style-type: none"> <li>• Lack of resource to deliver what is required.</li> </ul>	<ul style="list-style-type: none"> <li>• The creation of the ICB provides the potential for shared resource across health and social care where appropriate to do so.</li> </ul>
<ul style="list-style-type: none"> <li>• The ICB does not contribute towards the achievement of the Council's priorities.</li> </ul>	<ul style="list-style-type: none"> <li>• The work of the ICB is aligned with that of the Council's community priority which is very much focused on improving the health and wellbeing of our residents.</li> <li>• As a lead organisation, the ICB is also committed to supporting wider benefits such as economic prosperity of the population.</li> </ul>
<ul style="list-style-type: none"> <li>• Loss of a 'local' CCG has the potential to make Blackpool's needs less visible or diminish in the context of the overall size of Lancashire and South Cumbria</li> </ul>	<ul style="list-style-type: none"> <li>• Arrangements are still being finalised, but Blackpool will have ICB staff attached to Blackpool, some aligned to Blackpool, and some available to call in as and when needed.</li> </ul>
<ul style="list-style-type: none"> <li>• Some issues are across Fylde Coast, not just Blackpool and some services are not only for Blackpool.</li> </ul>	<ul style="list-style-type: none"> <li>• There is an established close working arrangement with the DHCI and the lead covering Fylde and Wyre as part of the North Coastal area, part of Lancashire's Place Based Partnership</li> <li>• Working arrangements crossing Fylde coast, for example with the hospital, will continue – with input from both DsHCI and teams where appropriate.</li> </ul>

6.2 Does the information submitted include any exempt information?

No

**7.0 List of Appendices:**

7.1 None.

**8.0 Financial considerations:**

8.1 The role of the ICB is to join up health and care services, improve people's health and wellbeing, make

sure everyone has the same access to services and gets the same outcomes from treatment. They will also oversee how money is spent and make sure health services are working well and are of high quality.

## **9.0 Legal considerations:**

9.1 NHS Lancashire and South Cumbria ICB was formally established as a new statutory body on 1 July 2022, replacing the eight clinical commissioning groups across Lancashire and South Cumbria. Although the ICB is a new organisation, it will build on the successful work by all health and care organisations, including Clinical Commissioning Groups, over the last few years. The ICB now holds commissioning responsibilities held previously by Clinical Commissioning Groups, as well as some of NHS England's commissioning functions.

## **10.0 Risk management considerations:**

10.1 See body of the report.

## **11.0 Equalities considerations:**

11.1 NHS Lancashire and South Cumbria Integrated Care Board (ICB) is committed to:

- Eliminating unlawful discrimination, harassment and victimisation and other conduct prohibited by the Equality Act (2010);
- Advancing equality of opportunity between people who share a protected characteristic and those who do not; and
- Fostering good relations between people who share a protected characteristic and those who do not.

## **12.0 Sustainability, climate change and environmental considerations:**

12.1 Sustainability, climate change and environmental matters will be considered, where necessary, when decisions are made.

## **13.0 Internal/external consultation undertaken:**

13.1 None.

## **14.0 Background papers:**

14.1 None.