

Blackpool Council

**General Fund Revenue Estimates
for the Year Ended 31st March 2023**

Blackpool Council

General Fund Estimates Year Ending 31 March 2023

Summary

Line No	General Fund Net Requirements	2020/21 Actual £000	2021/22 Adjusted Cash Limit £000	2021/22 Forecast Outturn £000	2022/23 Cash Limit £000
	Cash Limited Bottom Line Budgets				
1	Chief Executive	338	1,068	968	1,457
2	Governance and Partnership Services	3,169	2,148	2,455	2,116
3	Resources	3,240	2,830	2,697	2,340
4	Communications and Regeneration	9,762	(3,009)	9,128	(2,160)
5	Community and Environmental Services	48,123	44,371	44,446	44,908
6	Adult Services	58,299	61,751	62,259	59,956
7	Children's Services	66,467	61,987	66,694	62,216
8	Public Health	26	27	27	27
9	Budgets Outside the Cash Limit	9,447	7,982	4,932	2,092
10	Capital Charges	(29,161)	(29,589)	(29,589)	(29,589)
11	IAS 19 Retirement Benefits	592	-	-	-
12	Sub Total - Net Cost of Services	170,302	149,566	164,017	143,363
	Contributions and Contingencies				
13	Contributions to/(from) Reserves	(14,425)	(2,987)	(13,313)	(3,445)
14	Revenue Consequences of Capital Outlay	141	300	300	400
15	Contingencies	(17,866)	1,727	3,218	13,364
16	Sub Total - Contributions and Contingencies	(32,150)	(960)	(9,795)	10,319
	Levies				
17	North West Regional Flood Defence Committee	71	71	71	71
18	Apprenticeship Levy	345	385	385	385
19	Sub Total - Levies	416	456	456	456
20	Total Net Expenditure to be met from Public Funds	138,568	149,062	154,678	154,138
21	Less: Amount (Taken from) / Added to Working Balances	4,001	-	(5,616)	6,138
22	Net Requirements after Working Balances	142,569	149,062	149,062	160,276
	Working Balances as at 1st April	2,292		6,293	677
	Movement in Working Balances	4,001		(5,616)	6,138
	General Balances as at 31st March	6,293		677	6,815

Chief Executive

Chief Executive

General Fund Estimates Year Ending 31 March 2023

Summary

Functions of Service	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Chief Executive	714	572	572	651
HR, Organisation and Workforce Development	(8)	(36)	(36)	(5)
Corporate Delivery Unit	(58)	(24)	(59)	93
Housing	(310)	556	491	718
Net Cost of Services	338	1,068	968	1,457

Cost per '000 population	0	1	1	1
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Budget Holder: Mr Neil Jack- Chief Executive

Finance Manager: Mrs K Whyatt

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	4,582	4,934	4,803	5,061
Premises	514	189	546	189
Transport	2	11	11	11
Supplies and Services	1,537	356	472	356
Third Party Payments	276	114	126	114
Transfer Payments	60	83	106	83
Support Services	1,631	1,059	1,716	1,033
Capital Charges	21	21	21	21
Total Expenditure	8,623	6,767	7,801	6,868
Income				
Customer and Client Receipts	288	212	212	212
Government Grants	1,190	465	1,015	465
Recharges	5,101	3,373	3,335	3,373
Other Grants, Reimbursements and Contributions	1,706	1,649	2,271	1,361
Total Income	8,285	5,699	6,833	5,411
Net Expenditure	338	1,068	968	1,457

Chief Executive
General Fund Estimates Year Ending 31 March 2023

Chief Executive

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	577	613	589	622
Premises	-	-	-	-
Transport	-	1	1	1
Supplies and Services	91	45	52	45
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	85	88	88	88
Capital Charges	13	13	13	13
Total Expenditure	766	760	743	769
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	-	-	-	-
Recharges	-	68	68	68
Other Grants, Reimbursements and Contributions	52	120	103	50
Total Income	52	188	171	118
Net Expenditure	714	572	572	651
Cost per '000 population	5	4	4	5

Budget Holder: Mr Neil Jack - Chief Executive

Finance Manager: Mrs K Whyatt

Notes:

- 1) This budget consists of the Chief Executive and the Executive Support Team. The Executive Support Team provides support to the Council's Executive Members and Chief Officers on the Corporate Leadership Team.

Chief Executive
General Fund Estimates Year Ending 31 March 2023
HR, Organisation and Workforce Development

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,574	1,508	1,508	1,523
Premises	3	-	-	-
Transport	-	3	3	3
Supplies and Services	397	184	184	184
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	444	293	293	281
Capital Charges	-	-	-	-
Total Expenditure	2,418	1,988	1,988	1,991
Income				
Customer and Client Receipts	145	70	70	70
Government Grants	-	-	-	-
Recharges	1,735	1,481	1,481	1,481
Other Grants, Reimbursements and Contributions	546	473	473	445
Total Income	2,426	2,024	2,024	1,996
Net Expenditure	(8)	(36)	(36)	(5)
Cost per '000 population	0	0	0	0

Budget Holder: Mrs Linda Dutton - Head of HR, Organisation & Workforce Development

Finance Manager: Mrs K Whyatt

Notes:

- 1) Organisation and Workforce Development helps to ensure that the Council is able to deliver its priorities safely and effectively through the training and development of employees. This includes being commissioned to deliver Children's and Adults Social Care training.
- 2) Recruitment and Safeguarding ensures a right first time approach to recruitment and safeguarding information.
- 3) Systems and Management Information provides the management of HR systems and first rate management information.
- 4) Employee Relations Section supports services with all people management issues to ensure that redundancies, restructures, re-organisations, disciplinaries, grievances and attendance management issues are progressed in line with legislation and internal policies.
- 5) Corporate Health - The service conducts pre-employment medicals, promotes healthy living and provides advice and guidance to managers.
- 6) All services provide services to Council departments, Fylde Borough Council, schools/Academies and Council Wholly-Owned Companies.

Elements of the Service	£000	£000	£000	£000
Central HR	(1,424)	(1,449)	(1,449)	(1,431)
Employee Relations	475	482	482	490
Organisation and Workforce Development	348	354	354	355
HR Systems and Recruitment	347	359	359	361
Occupational Health	246	218	218	220
Net Expenditure	(8)	(36)	(36)	(5)

Chief Executive
General Fund Estimates Year Ending 31 March 2023
Corporate Delivery Unit

Subjective Analysis	2020/21 Actual £000	2021/22 Adjusted Cash Limit £000	2021/22 Forecast Outturn £000	2022/23 Cash Limit £000
Expenditure				
Employees	1,270	1,395	1,394	1,470
Premises	-	-	-	-
Transport	1	3	3	3
Supplies and Services	412	56	56	56
Third Party Payments	11	-	-	-
Transfer Payments	-	-	-	-
Support Services	139	155	155	157
Capital Charges	-	-	-	-
Total Expenditure	1,833	1,609	1,608	1,686
Income				
Customer and Client Receipts	1	-	-	-
Government Grants	323	-	-	-
Recharges	1,019	1,019	1,019	1,019
Other Grants, Reimbursements and Contributions	548	614	648	574
Total Income	1,891	1,633	1,667	1,593
Net Expenditure	(58)	(24)	(59)	93
Cost per '000 population	0	0	0	1

Budget Holder: Ms Kate Aldridge - Head of Delivery & Performance / Mr Antony Lockley - Director of Strategy & Assistant Chief Executive

Finance Manager: Mrs K Whyatt

Notes:

- 1) The Children and Adults Commissioning Teams work in partnership with both internal and external stakeholders to implement the full cycle of commissioning activities. These activities include developing relationships across the market to ensure that there is a range of quality provision to meet current assessed needs and forecasted needs in Blackpool in line with statutory duties and best practice, and support service reviews to drive the availability of sustainable and diverse services.
- 2) Corporate Delivery Unit - This section is responsible for the delivery of corporate Policy, Performance, Research, Evidence, Evaluation and Transformational functions. The purpose of these functions is to properly support the overall leadership and development of the Council, including key areas for transformational change and service improvement such as Children's Services, key areas of policy and delivery such as climate change, alongside the monitoring and review the delivery of the Council Plan Priorities to ensure the efficient delivery of services alongside our partners for the benefit of Blackpool.

Elements of the Service	£000	£000	£000	£000
Commissioning	345	306	306	366
Corporate Delivery Unit	(403)	(330)	(365)	(273)
Net Expenditure	(58)	(24)	(59)	93

Chief Executive
General Fund Estimates Year Ending 31 March 2023
Housing

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,161	1,418	1,312	1,446
Premises	511	189	546	189
Transport	1	4	4	4
Supplies and Services	637	71	180	71
Third Party Payments	265	114	126	114
Transfer Payments	60	83	106	83
Support Services	963	523	1,180	507
Capital Charges	8	8	8	8
Total Expenditure	3,606	2,410	3,462	2,422
Income				
Customer and Client Receipts	142	142	142	142
Government Grants	867	465	1,015	465
Recharges	2,347	805	767	805
Other Grants, Reimbursements and Contributions	560	442	1,047	292
Total Income	3,916	1,854	2,971	1,704
Net Expenditure	(310)	556	491	718
Cost per '000 population	(2)	4	4	5

Budget Holder: Mrs Vikki Piper - Housing Options Manager / Mr Antony Lockley - Director of Strategy and Assistant Chief Executive

Finance Manager: Mrs K Whyatt

Notes:

- 1) The Housing Service is responsible for the development of the town's housing and, homelessness and rough sleeping strategies and the housing renewal plans which flow from these strategies, and includes the Housing Options team which works to prevent and address homelessness. The Service is also responsible for Council home development programmes, working with private developers and housing associations to bring forward new homes, and for setting up the strategy and tools for regulation of the private rented sector.

Governance & Partnership Services

Governance and Partnerships

General Fund Estimates Year Ending 31 March 2023

Summary

Functions of Service	2020/21 Actual £000	2021/22 Adjusted Cash Limit £000	2021/22 Forecast Outturn £000	2022/23 Cash Limit £000
Democratic Governance	2,725	2,539	2,539	2,496
Life Events	(6)	(389)	(339)	(419)
Corporate Legal Services	446	(2)	248	4
Information Governance	4	0	7	35
Net Cost of Services	3,169	2,148	2,455	2,116
Cost per '000 population	23	16	18	15

Budget Holder: Mr Mark Towers - Director of Governance and Partnership Services

Finance Manager: Mrs K Whyatt

Subjective Analysis	2020/21 Actual £000	2021/22 Adjusted Cash Limit £000	2021/22 Forecast Outturn £000	2022/23 Cash Limit £000
Expenditure				
Employees	4,974	4,984	4,976	5,079
Premises	262	215	215	215
Transport	45	131	131	110
Supplies and Services	1,517	831	859	768
Third Party Payments	1,451	587	837	562
Transfer Payments	-	-	-	-
Support Services	1,019	991	991	998
Capital Charges	73	71	71	71
Total Expenditure	9,341	7,810	8,080	7,803
Income				
Customer and Client Receipts	2,646	2,404	2,367	2,429
Government Grants	97	-	-	-
Recharges	2,570	2,381	2,381	2,381
Other Grants, Reimbursements and Contributions	859	877	877	877
Total Income	6,172	5,662	5,625	5,687
Net Expenditure	3,169	2,148	2,455	2,116

Governance and Partnerships
General Fund Estimates Year Ending 31 March 2023
Democratic Governance

Subjective Analysis	2020/21 Actual £000	2021/22 Adjusted Cash Limit £000	2021/22 Forecast Outturn £000	2022/23 Cash Limit £000
Expenditure				
Employees	1,664	1,678	1,678	1,693
Premises	15	4	4	4
Transport	15	33	33	33
Supplies and Services	739	517	517	454
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	586	595	595	600
Capital Charges	-	-	-	-
Total Expenditure	3,019	2,827	2,827	2,784
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	-	-	-	-
Recharges	127	177	177	177
Other Grants, Reimbursements and Contributions	167	111	111	111
Total Income	294	288	288	288
Net Expenditure	2,725	2,539	2,539	2,496
Cost per '000 population	20	18	18	18

Budget Holder: Mrs Lorraine Hurst - Head of Democratic Governance

Finance Manager: Mrs K Whyatt

Notes:

Democratic Governance includes the following elements of service:

- 1) Corporate and Member Services includes Corporate Management, Members' administration and allowances, Mayoral Services and Special Events.
- 2) Democratic Governance includes meeting support, scrutiny support and the Members' support functions. The service provides advice and support to Members of the Council and organises all Executive, Council and committee meetings as well as governance support for Council wholly-owned companies and school appeals.
- 3) Electoral Services includes the organisation of individual electoral registration and update of the Register of Electors, and arrangements for Borough, Parliamentary, and Police and Crime Commissioner elections within the Borough. The budget covers the cost of delivering elections and will fluctuate according to the incidence of elections.
- 4) The budget for ward councillor funding is held by Democratic Governance.
- 5) Governor Services includes clerking support for School Governing Boards and Committees including administration and training.

Elements of the Service	£000	£000	£000	£000
Corporate and Member Services	1,536	1,485	1,485	1,484
Democratic Services	530	489	489	499
Electoral Services	196	198	198	205
Members' Ward Funding	454	353	353	290
Governor Services	9	14	14	18
Net Expenditure	2,725	2,539	2,539	2,496

Governance and Partnerships
General Fund Estimates Year Ending 31 March 2023

Life Events

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,391	1,356	1,341	1,374
Premises	247	211	211	211
Transport	28	96	96	75
Supplies and Services	608	189	217	189
Third Party Payments	406	161	161	161
Transfer Payments	-	-	-	-
Support Services	291	221	221	219
Capital Charges	73	71	71	71
Total Expenditure	3,044	2,305	2,318	2,300
Income				
Customer and Client Receipts	2,533	2,280	2,243	2,305
Government Grants	-	-	-	-
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	517	414	414	414
Total Income	3,050	2,694	2,657	2,719
Net Expenditure	(6)	(389)	(339)	(419)
Cost per '000 population	0	(3)	(2)	(3)

Budget Holder: Ms Joceline Greenaway - Head of Life Events

Finance Manager: Mrs K Whyatt

Notes:

- 1) The Registrars Service is managed by the authority under the direction of the Registrar General of the Department of Health's Office of National Statistics. The service administers the registration of births, deaths and marriages. The authority has a statutory responsibility to:
 - a) Establish a permanent legal record of every birth, death and marriage and provide documentary evidence of these events.
 - b) Carry out the civil preliminaries to marriage, conduct civil marriage ceremonies and civil partnerships.
 - c) Furnish the Registrar General with relevant returns to assist with population statistics and medical research.
 - d) Conduct citizenship ceremonies.
- 2) The Coroners and Mortuary Service covers the Blackpool and Fylde district, with Blackpool being the lead authority.
- 3) The Council operates and manages Layton, St Pauls churchyard and Carleton cemeteries, along with the Jewish Cemeteries at both Layton and Carleton and the Muslim area at Layton.
- 4) There is a crematorium facility at Carleton which operates throughout the year in accordance with the standards required by the Environmental Protection Act 1990 regarding pollution of the environment and reduction of emissions.
- 5) This budget also includes the costs associated with administering the Council's customer complaints and feedback.

Elements of the Service	£000	£000	£000	£000
Registrars	252	85	88	80
Coroners and Mortuary	503	494	522	499
Burials	43	(197)	(184)	(218)
Carleton Crematorium Services	(869)	(850)	(829)	(860)
Public Funerals	9	14	14	14
Customer Engagement	56	65	50	66
Net Expenditure	(6)	(389)	(339)	(419)

Governance and Partnerships

General Fund Estimates Year Ending 31 March 2023

Corporate Legal Services

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,675	1,715	1,715	1,744
Premises	-	-	-	-
Transport	2	2	2	2
Supplies and Services	158	124	124	124
Third Party Payments	1,045	426	676	401
Transfer Payments	-	-	-	-
Support Services	142	155	155	157
Capital Charges	-	-	-	-
Total Expenditure	3,022	2,422	2,672	2,428
Income				
Customer and Client Receipts	113	124	124	124
Government Grants	97	-	-	-
Recharges	2,293	2,054	2,054	2,054
Other Grants, Reimbursements and Contributions	73	246	246	246
Total Income	2,576	2,424	2,424	2,424
Net Expenditure	446	(2)	248	4
Cost per '000 population	3	0	2	0

Budget Holder: Ms Dawn Goodall - Head of Legal Services

Finance Manager: Mrs K Whyatt

Notes:

- 1) Legal Services is made up of the Property and Commercial section, Litigation and Risk section, Childcare section as well as the Practice Management section. Legal Services is Lexcel accredited by the Law Society and supports all parts of Blackpool Council, its wholly owned Council companies, Schools and Academies.

Governance and Partnerships

General Fund Estimates Year Ending 31 March 2023

Information Governance

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	244	235	242	268
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	12	1	1	1
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	-	20	20	22
Capital Charges	-	-	-	-
Total Expenditure	256	256	263	291
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	-	-	-	-
Recharges	150	150	150	150
Other Grants, Reimbursements and Contributions	102	106	106	106
Total Income	252	256	256	256
Net Expenditure	4	0	7	35
Cost per '000 population	0	0	0	0

Budget Holder: Mr Jonathan Pickup - Head of Information Governance

Finance Manager: Mrs K Whyatt

Notes:

- 1) Information Governance is about ensuring that organisational information is managed in compliance with statutory, regulatory and best practice requirements, including but not limited to data protection and freedom of information legislation. The service supports Council departments, schools, academies, Council Wholly-Owned companies and SME's, including the provision of the statutory role of Data Protection Officer.

Resources

Resources

General Fund Estimates Year Ending 31 March 2023

Summary

Functions of Service	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Procurement, Energy and Projects	(62)	80	10	77
Revenue Services	1,752	1,581	1,581	1,516
Benefits	(617)	(1,033)	(1,033)	(1,379)
ICT Services	765	795	795	808
Customer First	(44)	(13)	6	12
Accountancy	31	42	23	68
Risk Services	(58)	113	59	88
Property Services & Investment Portfolio	1,476	1,320	1,294	1,210
Equality and Diversity	(3)	(55)	(38)	(60)
Net Cost of Services	3,240	2,830	2,697	2,340
Cost per '000 population	23	20	19	17

Budget Holder: Mr Steve Thompson - Director of Resources

Head of Accountancy: Mr Mark Golden

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	12,745	13,078	12,902	12,984
Premises	5,539	5,056	6,668	4,897
Transport	74	86	94	86
Supplies and Services	5,622	4,574	4,929	4,482
Third Party Payments	250	204	193	223
Transfer Payments	726	335	441	218
Support Services	3,282	2,994	2,953	3,161
Capital Charges	6,076	5,940	5,878	5,940
Total Expenditure	34,314	32,267	34,058	31,991
Income				
Customer and Client Receipts	4,266	4,361	4,615	4,452
Government Grants	1,136	505	586	505
Recharges	21,833	21,658	22,111	21,637
Other Grants, Reimbursements and Contributions	3,839	2,913	4,049	3,057
Total Income	31,074	29,437	31,361	29,651
Net Expenditure	3,240	2,830	2,697	2,340

Resources

General Fund Estimates Year Ending 31 March 2023

Procurement, Energy and Projects

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,454	1,586	1,575	1,548
Premises	392	-	2	-
Transport	-	2	2	2
Supplies and Services	243	235	229	245
Third Party Payments	-	-	(6)	-
Transfer Payments	-	-	-	-
Support Services	200	321	321	350
Capital Charges	-	-	-	-
Total Expenditure	2,289	2,144	2,123	2,145
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	-	-	-	-
Recharges	1,886	1,916	1,944	1,914
Other Grants, Reimbursements and Contributions	465	148	169	154
Total Income	2,351	2,064	2,113	2,068
Net Expenditure	(62)	80	10	77
Cost per '000 population	0	1	0	1

Budget Holder: Mrs Cath Bagley - Head of Procurement, Energy & Projects.

Head of Accountancy: Mr Mark Golden

Notes:

- 1) Corporate Procurement co-ordinate and manage the contractual process and procurement of goods and services for the whole of the Council and provides advice on all issues relating to procurement. The Team is also responsible for strengthening the approach to delivering social value.
- 2) The Project Team reviews, plans and implements improvements to services within the directorate, delivering efficiency savings and value for money. It also strengthens performance management and business planning across the directorate.
- 3) The Energy and Sustainability Team delivers the energy and water management service, the carbon management plan and climate change agenda to develop a sustainable and efficient property portfolio which has minimum impact on the environment and climate during its life.
- 4) Transactional Services is responsible for creditor payments, sundry debt recovery, debtor management and cashiers' services.
- 5) Payroll is responsible for providing the Council's payroll & pension service and also provides external payroll services to a number of organisations including the Council's Wholly-Owned companies

Resources

General Fund Estimates Year Ending 31 March 2023

Revenue Services

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,175	1,163	1,133	1,100
Premises	-	-	-	-
Transport	5	4	6	4
Supplies and Services	430	335	419	335
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	841	794	794	794
Capital Charges	-	-	-	-
Total Expenditure	2,451	2,296	2,352	2,233
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	26	14	14	14
Recharges	559	557	571	557
Other Grants, Reimbursements and Contributions	114	144	186	146
Total Income	699	715	771	717
Net Expenditure	1,752	1,581	1,581	1,516
Cost per '000 population	13	11	11	11

Budget Holder: Miss Louise Jones - Head of Revenues, Benefits and Customer Services

Head of Accountancy: Mr Mark Golden

Notes:

- 1) The Revenues team administer and maximise the collection of Council Tax and Business Rates including the establishment of liability, entitlement to discounts, reliefs and exemptions. It also undertakes appropriate enforcement action and carries out collection on behalf of the Business Improvement District (BID).

Resources

General Fund Estimates Year Ending 31 March 2023

Benefits

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	3,158	3,182	3,195	3,133
Premises	1	1	1	1
Transport	-	2	2	2
Supplies and Services	666	320	385	239
Third Party Payments	-	-	-	-
Transfer Payments	711	320	426	203
Support Services	366	183	183	193
Capital Charges	-	-	-	-
Total Expenditure	4,902	4,008	4,192	3,771
Income				
Customer and Client Receipts	111	103	137	103
Government Grants	968	430	510	430
Recharges	3,980	3,924	3,951	3,924
Other Grants, Reimbursements and Contributions	460	584	627	693
Total Income	5,519	5,041	5,225	5,150
Net Expenditure	(617)	(1,033)	(1,033)	(1,379)
Cost per '000 population	(4)	(7)	(7)	(10)

Budget Holder: Miss Louise Jones - Head of Revenues, Benefits and Customer Services

Head of Accountancy: Mr Mark Golden

Notes:

- Housing Benefit administration which includes processing claims and changes of circumstances, reviewing on-going claims, verifying statutory requirements to entitlements and recovery of overpayments. Council Tax Reduction Scheme administration for Working Age Customers and Statutory Scheme for Pension Age customers which includes processing new claims and changes of circumstances, reviewing on-going claims, verifying requirements to entitlement and recovery of overpayments. Administering applications for and changes to Free School Meals entitlement.
- Social Care financial assessment processing, which includes assessing client contributions towards the cost of residential and non-residential care, collection of contributions and payments to care providers. Administration of Discretionary awards for Housing Benefit and Council Tax Reduction. Administration of the Debt Advice and Outreach Benefits service. Administration of the Local Discretionary Support Scheme which replaces elements of the DWP Social Fund and provides emergency support (Crisis) and grants to enable residents to move back into or remain in the community. Administration of the Client Finances money management function.

Elements of the Service	£000	£000	£000	£000
Benefits Administration	(1,208)	(1,394)	(1,394)	(1,729)
Discretionary Support Scheme	591	361	361	350
Net Expenditure	(617)	(1,033)	(1,033)	(1,379)

Resources

General Fund Estimates Year Ending 31 March 2023

ICT Services

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,744	1,724	1,656	1,751
Premises	34	33	34	33
Transport	4	10	10	10
Supplies and Services	2,758	2,480	2,711	2,460
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	182	193	193	194
Capital Charges	1,541	1,572	1,572	1,572
Total Expenditure	6,263	6,012	6,176	6,020
Income				
Customer and Client Receipts	313	310	329	310
Government Grants	6	-	-	-
Recharges	3,860	3,807	3,755	3,772
Other Grants, Reimbursements and Contributions	1,319	1,100	1,297	1,130
Total Income	5,498	5,217	5,381	5,212
Net Expenditure	765	795	795	808
Cost per '000 population	6	6	6	6

Budget Holder: Mr Tony Doyle - Head of ICT Services

Head of Accountancy: Mr Mark Golden

Notes:

- 1) Information and Communications Technology underpins activities of the Council, Blackpool schools and the local community. ICT Services enables the Council to utilise new technologies and systems to deliver a better, more convenient and cost effective service. The ICT Services budget covers all the costs for managing and supporting the Council's ICT infrastructure, the hosting and back up of data, network and telephony services, corporate applications and providing suitable hardware for employees of the Council to carry out their business on. The costs for business application licences and telephones are paid directly by the services. The costs of the Council ICT is offset significantly by a shared service approach that allows other public sector bodies across the Fylde Coast and beyond to access services provided by the Council's ICT Service.

Elements of the Service	£000	£000	£000	£000
Corporate ICT	361	381	381	387
Systems Development	374	383	383	389
Digital Media Manager	30	31	31	32
Net Expenditure	765	795	795	808

Resources

General Fund Estimates Year Ending 31 March 2023

Customer First

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	771	748	751	762
Premises	-	-	-	-
Transport	31	33	33	33
Supplies and Services	126	126	115	126
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	196	177	177	188
Capital Charges	-	-	-	-
Total Expenditure	1,124	1,084	1,076	1,109
Income				
Customer and Client Receipts	30	33	11	33
Government Grants	61	61	61	61
Recharges	1,071	990	992	990
Other Grants, Reimbursements and Contributions	6	13	6	13
Total Income	1,168	1,097	1,070	1,097
Net Expenditure	(44)	(13)	6	12
Cost per '000 population	0	0	0	0

Budget Holder: Miss Louise Jones - Head of Revenues, Benefits and Customer Services

Head of Accountancy: Mr Mark Golden

Notes:

- Customer First is the first point of contact for many of the Council's customer enquiries. The service operates from the Municipal Building supporting all the main contact channels - counter, phone, web, email and post. Additional services provided include the incoming and outgoing mail hub and reception service for Council Offices. The service also administers the application of disabled parking permits.

Resources

General Fund Estimates Year Ending 31 March 2023

Accountancy

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,685	1,754	1,715	1,784
Premises	-	-	-	-
Transport	-	3	3	3
Supplies and Services	238	162	181	162
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	229	247	247	248
Capital Charges	7	35	35	35
Total Expenditure	2,159	2,201	2,181	2,232
Income				
Customer and Client Receipts	176	178	178	178
Government Grants	-	-	1	-
Recharges	1,633	1,616	1,535	1,632
Other Grants, Reimbursements and Contributions	319	365	444	354
Total Income	2,128	2,159	2,158	2,164
Net Expenditure	31	42	23	68
Cost per '000 population	0	0	0	0

Budget Holder: Mr Mark Golden

Head of Accountancy: Mr Mark Golden

Notes:

- 1) Accountancy - a corporate finance stewardship role in setting the governance framework, preparing the Council's statutory final accounts, managing its financial information system, it's cashflow and providing financial planning, budget monitoring and financial management support to officers and elected Members; provision of specialist financial support re. central government funding, taxation, leasing and one-off technical projects.

Resources

General Fund Estimates Year Ending 31 March 2023

Risk Services

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	678	790	764	745
Premises	-	-	-	-
Transport	1	1	1	1
Supplies and Services	69	30	45	30
Third Party Payments	41	46	38	65
Transfer Payments	15	15	15	15
Support Services	162	191	191	192
Capital Charges	-	-	-	-
Total Expenditure	966	1,073	1,054	1,048
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	75	-	-	-
Recharges	922	917	920	917
Other Grants, Reimbursements and Contributions	27	43	75	43
Total Income	1,024	960	995	960
Net Expenditure	(58)	113	59	88
Cost per '000 population	(0)	1	0	1

Budget Holder: Tracy Greenhalgh - Head of Audit and Risk

Head of Accountancy: Mr Mark Golden

Notes:

- 1) Services under the Head of Audit and Risk - provision of an independent internal audit appraisal function that reviews the adequacy and effectiveness of controls in operation within the Council, corporate fraud investigations, lead investigators on disciplinary and grievance cases, provision of risk management and insurance cover, emergency planning and business continuity management, health and safety. There is a statutory requirement to provide internal audit services within the Council prescribed in Section 151 of the Local Government Act 1972. This was further clarified by the Accounts and Audit Regulations 2011 which require local authorities to maintain an adequate and effective system of internal audit.

Resources

General Fund Estimates Year Ending 31 March 2023

Property Services and Investment Portfolio

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,927	2,034	1,998	2,062
Premises	5,107	5,017	6,626	4,858
Transport	33	31	37	31
Supplies and Services	1,091	885	842	884
Third Party Payments	209	158	161	158
Transfer Payments	-	-	-	-
Support Services	1,069	852	811	966
Capital Charges	4,528	4,333	4,271	4,333
Total Expenditure	13,964	13,310	14,746	13,292
Income				
Customer and Client Receipts	3,636	3,737	3,958	3,821
Government Grants	-	-	-	-
Recharges	7,723	7,741	8,253	7,741
Other Grants, Reimbursements and Contributions	1,129	512	1,241	520
Total Income	12,488	11,990	13,452	12,082
Net Expenditure	1,476	1,320	1,294	1,210
Cost per '000 population	11	10	9	9

Budget Holder: Mr Paul Jones - Head of Property Services

Head of Accountancy: Mr Mark Golden

Notes:

- 1) Property Services undertake the Corporate Landlord role to manage and maintain the Council's land and property portfolio, ensuring it is safe, secure, accessible and maintained to an appropriate and defined standard. Supports the Carbon Management Plan and Climate Change agenda to develop a sustainable and efficient property portfolio which has a minimum impact on the environment and climate. Maintains the Asset Management database system, holding all core property data on all Council's land and property assets. Delivers the Office Accommodation Strategy and Asset Management Strategy to rationalise and reduce the cost base and ensure the most effective use of land and property. Provides a professional Valuation and Estates Service to manage the Council's land and property estate, undertaking valuations, disposals, acquisitions and Compulsory Purchase Orders. The service is responsible for the delivery of key property-related projects to develop the town, economy and local communities.
- 2) The above figures include the operating costs of administrative and operational premises owned by the Council. These include Bickerstaffe House, Town Hall, Municipal Buildings, Festival House, Sports Centres and Solaris Centre.
- 3) The Solaris Centre incorporates a centre of environmental excellence promoting sustainability, and small business incubator units with rooms for training, seminars and meetings. It is also a base for partnerships delivering projects in the community and displays exhibitions of local art and photographs.

Elements of the Service	£000	£000	£000	£000
Property Services Management	(1,084)	(864)	(896)	(861)
Buildings	(1,489)	(1,032)	(1,035)	(1,078)
Capital Projects and Development	56	18	40	22
Estates	159	165	125	168
Property and Portfolio Management	559	604	689	608
Business Development and Strategy	220	220	218	223
Dual Use Properties	2,092	1,410	1,472	1,377
Investment Portfolio	963	799	681	751
Net Expenditure	1,476	1,320	1,294	1,210

Resources

General Fund Estimates Year Ending 31 March 2023

Equality and Diversity

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	153	97	115	99
Premises	5	5	5	5
Transport	-	-	-	-
Supplies and Services	1	1	2	1
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	37	36	36	36
Capital Charges	-	-	-	-
Total Expenditure	196	139	158	141
Income				
Customer and Client Receipts	-	-	2	7
Government Grants	-	-	-	-
Recharges	199	190	190	190
Other Grants, Reimbursements and Contributions	-	4	4	4
Total Income	199	194	196	201
Net Expenditure	(3)	(55)	(38)	(60)
Cost per '000 population	-	-	-	-

Budget Holder: Mr Andy Divall - Head of Equality and Diversity

Head of Accountancy: Mr Mark Golden

Notes:

- 1) Services under the Head of Equality and Diversity include provision of a professional Equality and Diversity advisory, inspection, training and management support function that deals with all aspects of the Council and its companies Equality, Diversity and Community Cohesion statutory responsibilities as well as driving the authority's own policy objectives and goals in this field. The service is also responsible for day to day trade union management support, and management of the Council's responsibilities under the Crime and Disorder Act 1998 to provide a third party Hate crime reporting system.

The legislative requirements in respect of the principal equality functions are mainly contained in the Equality Act 2010, and in particular section 149 of this Act, which is known as the Public Sector Equality Duty.

Communications and Regeneration

Communications and Regeneration
General Fund Estimates Year Ending 31 March 2023

Summary

Functions of Service	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Strategic Leisure Assets	6,310	968	3,221	461
Economic Development and Cultural Services	241	285	315	99
Growing Places	(811)	(7,122)	2,190	(5,549)
Tourism & Communications	4,022	2,860	3,402	2,829
Net Cost of Services	9,762	(3,009)	9,128	(2,160)

Cost per '000 population	71	(22)	66	(16)
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Budget Holder: Mr A Cavill - Director of Communications and Regeneration

Finance Manager: Mrs K Whyatt

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	7,684	6,180	7,306	6,195
Premises	3,092	1,083	3,170	1,083
Transport	596	161	369	161
Supplies and Services	17,174	5,543	18,355	5,033
Third Party Payments	2,467	13	2,003	13
Transfer Payments	-	81	15	81
Support Services	2,931	2,456	2,600	2,446
Capital Charges	5,502	2,745	5,581	2,745
Total Expenditure	39,446	18,262	39,399	17,757
Income				
Customer and Client Receipts	8,588	6,205	9,083	6,561
Government Grants	7,561	10	2,380	10
Recharges	5,592	5,417	5,390	5,417
Other Grants, Reimbursements and Contributions	7,943	9,639	13,418	7,929
Total Income	29,684	21,271	30,271	19,917
Net Expenditure	9,762	(3,009)	9,128	(2,160)

Communications and Regeneration

General Fund Estimates Year Ending 31 March 2023

Strategic Leisure Assets

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	95	57	97	60
Premises	1,152	-	1,748	-
Transport	433	-	200	-
Supplies and Services	5,396	1,237	2,183	1,237
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	97	45	95	45
Capital Charges	3,516	1,038	3,494	1,038
Total Expenditure	10,689	2,377	7,817	2,380
Income				
Customer and Client Receipts	2,605	(110)	4,049	400
Government Grants	-	-	-	-
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	1,774	1,519	547	1,519
Total Income	4,379	1,409	4,596	1,919
Net Expenditure	6,310	968	3,221	461
Cost per '000 population	46	7	23	3

Budget Holder: Mr Lee Frudd - Head of Strategic Leisure Assets

Finance Manager: Mrs K Whyatt

Notes:

1) Strategic Leisure Assets includes the following premises:

- Blackpool Tower
- The Winter Gardens
- Madame Tussauds
- The Golden Mile Buildings

Communications and Regeneration
General Fund Estimates Year Ending 31 March 2023
Economic Development and Cultural Services

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	3,514	1,793	2,824	1,767
Premises	576	448	585	448
Transport	11	16	30	16
Supplies and Services	7,412	683	2,219	573
Third Party Payments	2,462	-	2,000	-
Transfer Payments	-	-	-	-
Support Services	567	394	401	394
Capital Charges	306	329	329	329
Total Expenditure	14,848	3,663	8,388	3,527
Income				
Customer and Client Receipts	186	192	204	192
Government Grants	7,483	-	2,032	-
Recharges	3,330	3,168	3,168	3,168
Other Grants, Reimbursements and Contributions	3,608	18	2,669	68
Total Income	14,607	3,378	8,073	3,428
Net Expenditure	241	285	315	99
Cost per '000 population	2	2	2	1

Budget Holder: Mr P Legg - Head of Economic & Cultural Services

Finance Manager: Mrs K Whyatt

Notes:

1) Economic & Cultural Services combines the Economic Development, Cultural & Adult Learning Services.

These discrete but inter-linked services promote economic and cultural growth and prosperity for all residents as set out below:-

- 2) The **Business Support Team** provides support, advice and workspace provision for new and existing businesses to start up, grow and create jobs. The team is leading on a £6.8m capital project called The Edge, aiming to expand managed workspace provision and targeted business growth support based within a rejuvenated Stanley Buildings in the town centre. The team maintain Blackpoolunlimited.com, an online business communication platform, which proved so invaluable during the height of the pandemic alerting local businesses to available advice and grant funding.
- 3) **Work Programmes** - Positive Steps into Work pioneers support to resident job seekers, helping them gain and sustain employment via integrated provision of job search advice and specialist provision including wellbeing, skills and careers advice. The team has secured a number of new contracts and projects in 2021 including: the rollout of a Kickstart gateway creating paid job placements for 16-24 NEETs, secured c£1m to create a new Youth Hub to be launched in 2022, and a RESTART contract to assist longer term unemployed adults. It provides aligned employment advice with local and Lancashire wide mental health and substance recovery services. To its credit, the service is 100% self funded via contract and project revenue.
- 4) The **Library Service** delivers a full range of library service offers across its network of eight community libraries, promoting children's and adult literacy and learning, digital services such as ebooks and emagazines and an at-home library outreach service for vulnerable residents unable to visit a local library. The service has expanded its engagement activity through online and in person events and partnership initiatives such as Better Start and the National Literacy Trust.
- 5) The **Arts Development Service** includes the management and development of the Grundy Art Gallery, an Arts Council National Portfolio Organisation. The team deliver quality contemporary exhibitions, workshops and community oriented events, engaging with schools and community organisations. It works closely with Leftcoast and oversees the Council's sponsorship of the Grand Theatre. The team will lead on the development of a new Cultural Partnership and Plan in 2022 aimed at assisting the recovery and growth of the cultural sector, maximising Blackpool's 'priority status' set by Arts Council England.
- 6) The **Heritage Service** includes the strategic lead and planning function for Heritage, including the care and management of Blackpool Council's extensive heritage collections, public access through the Local History Centre and the delivery of community heritage activities through the Community Heritage Programme. The Heritage Service works in conjunction with the Blackpool Museum Project.
- 7) **Adult Learning** - funded by a ring-fenced grant from the Education Skills Funding Agency, the service provides accredited and non-accredited learning programmes to thousands of residents covering legal entitlement, employability, IT, health and wellbeing, and Family Learning.

Elements of the Service	£000	£000	£000	£000
Economic Development	92	71	71	25
Library Service	12	22	52	38
Arts and Heritage	7	-	-	5
Life Long Learning	8	10	10	(40)
Museum	122	182	182	71
Net Expenditure	241	285	315	99

Communications and Regeneration
General Fund Estimates Year Ending 31 March 2023
Growing Places

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,480	1,894	1,827	1,915
Premises	900	197	343	197
Transport	4	7	7	7
Supplies and Services	2,461	1,698	10,787	1,698
Third Party Payments	2	-	-	-
Transfer Payments	-	81	15	81
Support Services	448	377	463	376
Capital Charges	1,399	1,050	1,430	1,050
Total Expenditure	6,694	5,304	14,872	5,324
Income				
Customer and Client Receipts	5,692	5,285	4,306	5,322
Government Grants	78	-	37	-
Recharges	192	193	262	193
Other Grants, Reimbursements and Contributions	1,543	6,948	8,077	5,358
Total Income	7,505	12,426	12,682	10,873
Net Expenditure	(811)	(7,122)	2,190	(5,549)
Cost per '000 population	(6)	(51)	16	(40)

Budget Holder: Mr. N Gerrard - Growth and Prosperity Programme Director

Finance Manager: Mrs K Whyatt

Notes:

- 1) The Growing Places Division is made up of two core functions: Planning Services, and Growth and Prosperity.
- 2) Planning Services includes the full range of statutory planning functions as well as the formulation of strategic policy surrounding land use and transport. Planning Services are housed in two teams: Planning Quality and Control (Development Management, Building Control, Heritage and Divisional Support including Land Charges); and Planning Strategy (Strategic Planning and Transport Policy).
- 3) Growth and Prosperity was established in March 2017 and brings together a team that delivers the Growth and Prosperity Programme which includes a wide range of property-based projects to deliver on Council Priority 1, and the wider growth and prosperity objectives of the Council.

Elements of the Service	£000	£000	£000	£000
Planning	557	516	516	519
Growth Team	(1,368)	(7,638)	1,674	(6,068)
Net Expenditure	(811)	(7,122)	2,190	(5,549)

Communications and Regeneration
General Fund Estimates Year Ending 31 March 2023
Tourism & Communications

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	2,595	2,436	2,558	2,453
Premises	464	438	494	438
Transport	148	138	132	138
Supplies and Services	1,905	1,925	3,166	1,525
Third Party Payments	3	13	3	13
Transfer Payments	-	-	-	-
Support Services	1,819	1,640	1,641	1,631
Capital Charges	281	328	328	328
Total Expenditure	7,215	6,918	8,322	6,526
Income				
Customer and Client Receipts	105	838	524	647
Government Grants	-	10	311	10
Recharges	2,070	2,056	1,960	2,056
Other Grants, Reimbursements and Contributions	1,018	1,154	2,125	984
Total Income	3,193	4,058	4,920	3,697
Net Expenditure	4,022	2,860	3,402	2,829
Cost per '000 population	29	21	25	20

Budget Holder: Mr. Philip Welsh - Head of Tourism & Communications

Finance Manager: Mrs K Whyatt

Notes:

- 1) Visit Blackpool is the resort's Destination Management Organisation (DMO) which carries responsibility for delivering a major events programme and attracting millions of visitors through various year-round marketing activities. The service also includes the Corporate Communications function which is responsible for managing media enquiries and digital channels, and marketing a range of Council services to residents. The service also manages advertising across a portfolio of Council assets including tram and bus shelters, and poster sites.
- 2) The Illuminations Service is responsible for designing and delivering one of the town's most popular and enduring attractions, attracting circa three million visitors during the autumn season.
- 3) Corporate Print Services provides a design and print service for the authority and some external customers.
- 4) Beach Patrol offers a year-round service with a full-time staff resource augmented by seasonal staff during peak summer months.

Elements of the Service	£000	£000	£000	£000
Visit Blackpool/Corporate Communications/ Advertising	1,365	793	1,037	737
Illuminations	2,274	1,788	2,060	1,843
Print Services	117	24	50	(6)
Beach Patrol	266	255	255	255
Net Expenditure	4,022	2,860	3,402	2,829

Community & Environmental Services

Community and Environmental Services
General Fund Estimates Year Ending 31 March 2023
Summary

Functions of Service	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Business Services	1,882	(60)	(60)	(175)
Leisure, Parks and Catering	5,195	4,072	4,292	3,769
Public Protection	787	672	672	810
Coastal and Environmental Partnerships	3,962	4,627	4,627	4,081
Highways and Traffic Management Services	17,159	17,479	17,404	17,409
Street Cleansing and Waste	18,415	16,486	16,416	17,897
Integrated Transport	723	1,095	1,095	1,117
Net Cost of Services	48,123	44,371	44,446	44,908
Cost per '000 population	348	321	321	325

Budget Holder: Mr J Blackledge - Director of Community and Environmental Services

Finance Manager: Mrs K Whyatt

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	16,012	18,642	14,854	14,125
Premises	3,929	2,242	2,735	2,079
Transport	3,915	2,278	1,952	1,469
Supplies and Services	8,709	4,904	5,766	3,313
Third Party Payments	21,488	23,701	28,236	32,067
Transfer Payments	208	205	205	205
Support Services	5,694	5,482	5,259	2,640
Capital Charges	19,441	18,813	18,819	18,813
Total Expenditure	79,396	76,267	77,826	74,711
Income				
Customer and Client Receipts	6,467	9,443	8,923	10,104
Government Grants	4,096	2,864	3,814	2,864
Recharges	11,223	10,853	10,633	9,387
Other Grants, Reimbursements and Contributions	9,487	8,736	10,010	7,448
Total Income	31,273	31,896	33,380	29,803
Net Expenditure	48,123	44,371	44,446	44,908

Community and Environmental Services
General Fund Estimates Year Ending 31 March 2023
Business Services

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	522	521	521	374
Premises	43	43	43	43
Transport	210	210	210	210
Supplies and Services	560	(392)	(392)	(392)
Third Party Payments	85	85	85	85
Transfer Payments	27	-	-	-
Support Services	436	388	388	420
Capital Charges	-	-	-	-
Total Expenditure	1,883	855	855	740
Income				
Customer and Client Receipts	1	-	-	-
Government Grants	-	-	-	-
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	-	915	915	915
Total Income	1	915	915	915
Net Expenditure	1,882	(60)	(60)	(175)
Cost per '000 population	14	0	0	(1)

Budget Holder: Mr J Blackledge - Director of Community and Environmental Services

Finance Manager: Mrs K Whyatt

Notes:

- 1) This budget relates to the management and administration for Community and Environmental Services which includes the costs of employee related insurance.

Community and Environmental Services
General Fund Estimates Year Ending 31 March 2023
Leisure, Parks and Catering

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	4,180	5,266	4,530	5,337
Premises	144	278	354	278
Transport	34	31	18	31
Supplies and Services	2,121	1,995	2,028	1,995
Third Party Payments	323	-	427	-
Transfer Payments	181	205	205	205
Support Services	3,188	3,137	3,137	3,137
Capital Charges	17	253	247	253
Total Expenditure	10,188	11,165	10,946	11,236
Income				
Customer and Client Receipts	1,832	4,361	3,568	4,499
Government Grants	134	177	287	177
Recharges	1,034	1,148	1,130	1,309
Other Grants, Reimbursements and Contributions	1,993	1,407	1,669	1,482
Total Income	4,993	7,093	6,654	7,467
Net Expenditure	5,195	4,072	4,292	3,769
Cost per '000 population	38	29	31	27

Budget Holder: Mrs L Arnold - Head of Parks, Leisure and Catering Services

Finance Manager: Mrs K Whyatt

Notes:

- The Leisure Service provides comprehensive leisure opportunities to the whole community, ensuring all interest groups, abilities, age groups and backgrounds are provided for. In excess of one million visits to leisure facilities and programmes are made by local people each year, which includes a whole range of activities, lessons, club sports activities, junior sports coaching and opportunities for the town's most vulnerable children, young people and adults. The health referral programmes provide support and physical activity opportunities for people with cardiac, respiratory, clinical and general health conditions, and result in excess of 80,000 visits to facilities a year.
- The Parks Service is responsible for the management of over 90 open spaces across the town, including the SSSI site, Marton Mere Nature Reserve and Stanley Park, which is Blackpool's largest piece of public open space. The two hundred and fifty six acre park is a landmark in Blackpool's heritage and history. The park was officially opened in 1926 and was designed by the internationally renowned Thomas Mawson. The park received Grade II status on the National Register of Historic Parks and Gardens in 1995 and benefitted from a six million pound Heritage Lottery Fund related restoration in 2007. The park boasts an impressive range of facilities which includes: ornamental gardens, a rose garden, water fountains, a boating lake and statues along with the historic Art Deco Café.
- Catering Services provide a range of services to schools and community settings throughout Blackpool. The core service is a hot lunchtime meal served at 14 Primary, Special and Secondary schools. A range of other provisions are available throughout the extended school day, including breakfast, morning break and after-school food offers. The various Pupil Referral Units are provided with a delivered packed lunch service for pupils on a daily basis. The Free School Breakfasts scheme provides a breakfast to over 8,500 primary school children a day. The service also offers a corporate buffet service and provision of lunch meals for the adult day care service.

Elements of the Service	£000	£000	£000	£000
Leisure and Sport	4,194	2,967	3,167	2,912
Parks	123	461	481	461
Catering	762	415	415	328
Building Cleaning	116	229	229	68
Net Expenditure	5,195	4,072	4,292	3,769

Community and Environmental Services
General Fund Estimates Year Ending 31 March 2023
Public Protection

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	3,015	3,543	3,209	3,565
Premises	140	29	62	29
Transport	97	102	98	102
Supplies and Services	1,112	383	1,040	383
Third Party Payments	67	92	88	192
Transfer Payments	-	-	-	-
Support Services	533	453	443	469
Capital Charges	-	-	-	-
Total Expenditure	4,964	4,602	4,940	4,740
Income				
Customer and Client Receipts	978	1,119	1,092	1,119
Government Grants	206	19	47	19
Recharges	2,190	2,324	2,299	2,324
Other Grants, Reimbursements and Contributions	803	468	830	468
Total Income	4,177	3,930	4,268	3,930
Net Expenditure	787	672	672	810
Cost per '000 population	6	5	5	6

Budget Holder: Mr T Coglan - Head of Public Protection

Finance Manager: Mrs K Whyatt

Notes:

- 1) The Public Protection and Enforcement Division comprises of Trading Standards, Licensing Service, Licensing Enforcement, Health & Safety Enforcement, Food Control, Housing Enforcement and Licensing, Environmental Protection, Planning Enforcement, Community Safety / ASB, Security, Animal Wardens, Area Intervention team and Civil Enforcement Officers.
- 2) The key issues for the Division involve working with partner agencies to protect the vulnerable and elderly, tackle crime and anti-social behaviour, protecting public safety, health and the environment, and promoting good business practice.

Community and Environmental Services
General Fund Estimates Year Ending 31 March 2023
Coastal and Environmental Partnerships

Subjective Analysis	2020/21 Actual £000	2021/22 Adjusted Cash Limit £000	2021/22 Forecast Outturn £000	2022/23 Cash Limit £000
Expenditure				
Employees	170	167	167	168
Premises	1,388	1,376	1,376	1,376
Transport	-	1	1	1
Supplies and Services	1,162	60	(40)	(40)
Third Party Payments	3,542	6,158	6,158	6,261
Transfer Payments	-	-	-	-
Support Services	129	124	124	124
Capital Charges	2,329	1,199	1,199	1,199
Total Expenditure	8,720	9,085	8,985	9,089
Income				
Customer and Client Receipts	38	-	-	-
Government Grants	2,669	2,627	2,627	2,627
Recharges	149	153	153	153
Other Grants, Reimbursements and Contributions	1,902	1,678	1,578	2,228
Total Income	4,758	4,458	4,358	5,008
Net Expenditure	3,962	4,627	4,627	4,081
Cost per '000 population	29	33	33	29

Budget Holder: Mrs C Nolan-Barnes - Head of Coastal and Environmental Partnerships

Finance Manager: Mrs K Whyatt

Notes:

- 1) The team concentrates on the procurement and delivery of projects primarily concerned with the holistic management of water and the environment. This includes flood risk, coastal protection, surface water management and bathing waters. The team work in Partnership with the Lancashire Strategic Partnership and the Fylde Peninsula Partnership in the delivery of statutory duties and on some projects. The team lead on and are responsible for ensuring that the Council complies with the relevant legislative duties in respect of flood risk management. It receives funding for the delivery of statutory duties under the Flood and Water Management Act. The team also delivers the street lighting and traffic signal Private Finance Initiative (PFI).

Elements of the Service	£000	£000	£000	£000
Coastal and Environmental Partnerships	7	(101)	(101)	(251)
Street Lighting	3,955	4,728	4,728	4,332
Net Expenditure	3,962	4,627	4,627	4,081

Community and Environmental Services
General Fund Estimates Year Ending 31 March 2023
Highways and Traffic Management Services

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,881	2,097	2,025	2,142
Premises	2,004	357	806	357
Transport	277	248	246	248
Supplies and Services	606	232	645	232
Third Party Payments	2,646	511	1,738	493
Transfer Payments	-	-	-	-
Support Services	391	416	416	419
Capital Charges	15,071	15,300	15,315	15,300
Total Expenditure	22,876	19,161	21,191	19,191
Income				
Customer and Client Receipts	809	779	1,067	779
Government Grants	966	-	738	-
Recharges	232	273	200	273
Other Grants, Reimbursements and Contributions	3,710	630	1,782	730
Total Income	5,717	1,682	3,787	1,782
Net Expenditure	17,159	17,479	17,404	17,409
Cost per '000 population	124	126	126	126

Budget Holder: Mr W Britain - Head of Highways

Finance Manager: Mrs K Whyatt

Notes:

- 1) The Council as a Highway Authority has a statutory duty to maintain the highway network. Highways & Traffic Management Services is responsible for the Highways Asset Management Plan and all aspects of planned, routine and reactive maintenance arising from it.
- 2) Highway & Traffic Management Services have produced a Road Asset Management Strategy (RAMS) which is a strategic approach that identifies the optimal allocation of resources for the management, operation, preservation and enhancement of the highway infrastructure to meet the needs of current and future customers. This includes collecting and managing the necessary condition data required to recommend how to use the Council's funding in the right place at the right time. This area also provides a statutory highway inspection service whereby all the roads are regularly inspected in line with a Blackpool Council Code of Practice.
- 3) Engineering Services (located at Layton Depot) is part of the Division and carries out the day to day routine maintenance required as part of the RAMS. Engineering Services also plays an important part in project delivery for most highway and/or public realm schemes. They also undertake projects for external clients which contributes towards the income generation of the Division.
- 4) The 2004 Traffic Management Act places a duty on the Council to manage the road network to secure the expeditious movement of traffic, considering the needs of all road users. Related to these duties, the service deals with traffic monitoring and management, the implementation of traffic regulation orders, parking management and restrictions and the control of utility works on the highway. This area also underpins the regeneration projects being undertaken.
- 5) The operation of the Tramway is governed by an Operating and Maintenance Agreement between the Council (as owner) and Blackpool Transport Services Ltd (as operator). The Council is responsible for the maintenance of the permanent way (including track, stops and platforms) but not operation or the service of vehicles.
- 6) The transport strategy of the Council is set down in the Local Transport Plan (LTP), which is required by the Department for Transport (DfT). The LTP also sets out a programme of improvements and works funded by DfT and delivered by Highways & Traffic Management Services. The service actively liaises with DfT, neighbouring authorities and transport operators to ensure Blackpool's needs are put forward and considered.

Elements of the Service	£000	£000	£000	£000
Highways and Engineering	16,517	16,799	16,724	16,717
Highways and Traffic	642	680	680	692
Net Expenditure	17,159	17,479	17,404	17,409

Community and Environmental Services
General Fund Estimates Year Ending 31 March 2023
Street Cleansing and Waste

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	3,910	4,027	1,763	-
Premises	208	157	87	(4)
Transport	959	551	212	(126)
Supplies and Services	1,211	970	389	163
Third Party Payments	14,698	16,705	19,590	23,991
Transfer Payments	-	-	-	-
Support Services	670	636	423	(1,929)
Capital Charges	1,925	1,783	1,780	1,783
Total Expenditure	23,581	24,829	24,244	23,878
Income				
Customer and Client Receipts	2,808	3,087	3,155	2,891
Government Grants	-	-	-	-
Recharges	1,753	1,718	1,638	1,515
Other Grants, Reimbursements and Contributions	605	3,538	3,035	1,575
Total Income	5,166	8,343	7,828	5,981
Net Expenditure	18,415	16,486	16,416	17,897
Cost per '000 population	133	119	119	129

Budget Holders: Mr J P Lovie - Head of Waste Policy and Partnerships

Finance Manager: Mrs K Whyatt

Notes:

- 1) The Street Cleansing Team are responsible for general cleaning around Blackpool which includes the removal of litter and dog fouling from public footpaths, fly tipping investigation and removal, clearing away wind blown sand, removal of dead animals, removal of unwanted/illegal graffiti, removal of road traffic debris and the supply and service of litter bins. All residential streets are regularly inspected and swept. In addition, any justified requests for street cleansing services will be carried out as required. This is delivered by the Council's wholly owned waste and environmental company, Blackpool Waste Services (Enveco), with the transfer of service taking place on 1st September 2021.
- 2) The Council operates a three stream containerised domestic waste kerbside collection service.
- 3) The Household Waste Recycling Centre at Bristol Avenue has facilities for the disposal of household waste from any domestic properties within Blackpool. Help is available at the site to direct, advise and provide practical physical assistance to ensure the safe disposal of waste. Around 68% of waste disposed of at the site is recycled or diverted from landfill. Wrapping for the safe disposal of asbestos waste is also supplied. Commercial waste is not allowed at the site and permits are required to enter the facility in a van or trailer.
- 4) Trade Waste Services provides a service to the local business market as well as schools.
- 5) Prior to August 2014, the Council's statutory waste disposal function was delivered in partnership with Lancashire County Council under a PFI Contract let to a consortium led by Global Renewables Ltd. However at the end of July 2014 Lancashire County Council and Blackpool Council reached consensual termination of this contract. From August 2014 Lancashire County Council (87.5%) and Blackpool Council (12.5%) own 100% of the operating company that previously provided the waste disposal function. The current arrangements provide the authorities with waste recycling, treatment, processing and disposal arrangements for 25 years, and aim to meet Government targets to reduce the amount of waste sent to landfill.

Elements of the Service	£000	£000	£000	£000
Street Cleansing	3,727	3,116	3,116	3,010
Waste	14,118	12,797	12,727	14,314
Public Conveniences	570	573	573	573
Net Expenditure	18,415	16,486	16,416	17,897

Community and Environmental Services
General Fund Estimates Year Ending 31 March 2023

Integrated Transport

Subjective Analysis	2020/21 Actual £000	2021/22 Adjusted Cash Limit £000	2021/22 Forecast Outturn £000	2022/23 Cash Limit £000
Expenditure				
Employees	2,334	3,021	2,639	2,539
Premises	2	2	7	-
Transport	2,338	1,135	1,167	1,003
Supplies and Services	1,937	1,656	2,096	972
Third Party Payments	127	150	150	1,045
Transfer Payments	-	-	-	-
Support Services	347	328	328	-
Capital Charges	99	278	278	278
Total Expenditure	7,184	6,570	6,665	5,837
Income				
Customer and Client Receipts	1	97	41	816
Government Grants	121	41	115	41
Recharges	5,865	5,237	5,213	3,813
Other Grants, Reimbursements and Contributions	474	100	201	50
Total Income	6,461	5,475	5,570	4,720
Net Expenditure	723	1,095	1,095	1,117
Cost per '000 population	5	8	8	8

Budget Holder: Mrs L Arnold - Head of Parks, Leisure and Catering Services

Finance Manager: Mrs K Whyatt

Notes:

- 1) The service provides a transport service for Children's and Adult's social care.
- 2) Blackpool Council's Rideability service provides transport to anyone who can't use a conventional bus. This may be because of a disability or health problem preventing service users from getting to the nearest bus stop or because they are elderly or frail.
- 3) The service is responsible for the vehicle operating license of the council. The CVMU corporate vehicle maintenance unit, is delivered by the Council's wholly owned waste and environmental company, Blackpool Waste Services (Enveco), with the transfer of service taking place on 1st September 2021.
- 4) The service also delivers the School Crossing Patrol Service.

Elements of the Service	£000	£000	£000	£000
CVMU	344	325	325	325
Integrated Transport	267	598	598	618
Travel and Road Safety	112	172	172	174
NET EXPENDITURE	723	1,095	1,095	1,117

Adult Services

Adult Services

General Fund Estimates Year Ending 31 March 2023

Summary

Functions of Service	2020/21 Actual £000	2021/22 Adjusted Cash Limit £000	2021/22 Forecast Outturn £000	2022/23 Cash Limit £000
Adult Social Care	6,969	7,018	7,018	7,210
Care and Support	4,393	5,011	4,810	5,170
Adults Commissioning Placements	46,331	49,056	49,778	46,907
Adults Safeguarding	606	666	653	669
Net Cost of Services	58,299	61,751	62,259	59,956
Cost per '000 population	421	446	450	433

Budget Holder: Karen Smith - Director of Adult Social Services

Head of Accountancy: Mark Golden

Subjective Analysis	2019/20 Actual £000	2020/21 Adjusted Cash Limit £000	2020/21 Forecast Outturn £000	2022/23 Cash Limit £000
Expenditure				
Employees	19,317	21,109	20,710	21,513
Premises	233	133	151	133
Transport	857	952	1,020	952
Supplies and Services	4,223	2,907	2,833	2,776
Third Party Payments	67,049	57,968	61,188	56,326
Transfer Payments	6,057	4,136	4,298	3,729
Support Services	2,840	2,695	2,695	2,677
Capital Charges	286	381	381	381
Total Expenditure	100,862	90,281	93,276	88,487
Income				
Customer and Client Receipts	16,502	14,977	15,869	14,977
Government Grants	8,059	387	633	387
Recharges	118	32	32	32
Other Grants, Reimbursements and Contributions	17,884	13,134	14,483	13,135
Total Income	42,563	28,530	31,017	28,531
Net Expenditure	58,299	61,751	62,259	59,956

Adult Services

General Fund Estimates Year Ending 31 March 2023

Adult Social Care

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	8,075	8,657	8,638	8,850
Premises	-	-	-	-
Transport	43	53	62	53
Supplies and Services	1,187	126	117	126
Third Party Payments	2	-	600	-
Transfer Payments	(16)	55	55	55
Support Services	557	527	527	527
Capital Charges	-	-	-	-
Total Expenditure	9,848	9,418	9,999	9,611
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	-	-	-	-
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	2,879	2,400	2,981	2,401
Total Income	2,879	2,400	2,981	2,401
Net Expenditure	6,969	7,018	7,018	7,210
Cost per '000 population	50	51	51	52

Budget Holder: Les Marshall - Head of Adult Social Care

Head of Accountancy: Mark Golden

Notes:

- 1) Adult social care social work services are provided across three specialist areas - Learning Disability, Mental Health, and Adult Social Care. The service works in conjunction with the health community services across all areas and operates a fully integrated team within Learning Disability and also work co-located with NHS Mental Health staff.
- 2) The service provides assessment and case management functions incorporating risk assessment and safeguarding responsibilities for all adults who are in need of social care support and who meet Care Act eligibility criteria.
- 3) The services are focused on assessing, reassessing and reviewing support packages in light of the reduced commissioning budget and according to the revised Care Act eligibility criteria. Long term professional support is provided to a number of service users, this being more prevalent in Mental Health and Learning Disability teams.
- 4) Mental health provider services include day care provision, community support services, residential rehabilitation and crisis services.

Elements of the Service	£000	£000	£000	£000
Adult Social Care Management	1,013	1,034	933	1,040
Adult Social Care	3,316	3,664	3,559	3,782
Learning Disabilities Team	775	509	691	529
Mental Health Team	1,865	1,811	1,835	1,859
Net Expenditure	6,969	7,018	7,018	7,210

Adult Services

General Fund Estimates Year Ending 31 March 2023

Care and Support

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	10,178	11,227	10,987	11,423
Premises	87	68	77	68
Transport	139	59	167	59
Supplies and Services	1,512	512	881	512
Third Party Payments	192	301	263	301
Transfer Payments	-	3	2	3
Support Services	1,428	1,441	1,441	1,404
Capital Charges	-	-	-	-
Total Expenditure	13,536	13,611	13,818	13,770
Income				
Customer and Client Receipts	271	423	362	423
Government Grants	211	-	251	-
Recharges	118	32	32	32
Other Grants, Reimbursements and Contributions	8,543	8,145	8,363	8,145
Total Income	9,143	8,600	9,008	8,600
Net Expenditure	4,393	5,011	4,810	5,170
Cost per '000 population	32	36	35	37

Budget Holder: Nick Henson - Head of Care & Support

Head of Accountancy: Mark Golden

Notes:

- 1) The Adult Provider Services (Care and Support), have seen various services change direction over the last few years - from long stay residential, domiciliary and day care to focused, short term interventions or bespoke support packages for people with complex or challenging needs, aimed at keeping people out of hospital, independent and able to choose the life they wish to lead. We aim to deliver high quality, niche, competitively priced services that our customers, individuals and organisations want to choose to "buy" and access.
- 2) Care and Support delivers the Council's in house services relating to Mental Health, Learning Disability, Older Adults and Physical Disability and include Phoenix, Keats, Coopers Way, The ARC, Extra Support, Care at Home (Reablement, Primary Night Care, End of Life Care and Urgent Response), Langdale, Vitaline, Blackpool Centre for Independent Living (BCIL), Volunteers and Shared Lives.
- 3) Care and Support is delivering a number of health and social care system resilience projects as part of the iBCF/Adult Social Care Grants and other Temporary funding to (1) support hospital discharges through discharge to assess pathways and (2) reduce the LOS (Length of Stay) of patients in an acute setting and (3) help maintain people to be cared for at home for longer thus preventing hospital admission. These projects include investment to create additional capacity in the Council's Homecare and Assistive Technology Services to support a 'same day' response to care referrals and installation requests for people awaiting discharge from hospital.

Elements of the Service	£000	£000	£000	£000
Management and Administration	1,369	1,291	1,282	1,294
Day Centre	1,174	1,154	1,167	1,151
Coopersway Residential Respite	-	4	4	12
Coopersway 2 Residential Respite	-	602	466	616
Phoenix Centre	23	(8)	(8)	(21)
Extra Support	(16)	(35)	(35)	14
Provider Support Hub	(45)	227	226	233
Shared/Lives/Volunteer Service	198	283	210	288
Blackpool Centre for Independent Living	14	79	89	79
Homecare	1,221	919	919	965
ARC	8	(29)	(29)	(6)
Vitaline	447	524	519	545
Net Expenditure	4,393	5,011	4,810	5,170

Adult Services

General Fund Estimates Year Ending 31 March 2023

Adult Commissioning Placements

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	706	724	730	736
Premises	116	65	47	65
Transport	675	837	790	837
Supplies and Services	1,444	2,208	1,736	2,077
Third Party Payments	66,624	57,409	60,087	55,767
Transfer Payments	6,073	4,078	4,241	3,671
Support Services	826	699	699	718
Capital Charges	286	381	381	381
Total Expenditure	76,750	66,401	68,711	64,252
Income				
Customer and Client Receipts	16,218	14,554	15,474	14,554
Government Grants	7,825	365	365	365
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	6,376	2,426	3,094	2,426
Total Income	30,419	17,345	18,933	17,345
Net Expenditure	46,331	49,056	49,778	46,907
Cost per '000 population	335	355	360	339

Budget Holder: Les Marshall - Head of Adult Social Care

Head of Accountancy: Mark Golden

Notes:

- 1) There are a variety of social care and housing related support services for adults and children living in Blackpool such as nursing and residential placements, care at home, and equipment and adaptations. These services are commissioned in a number of ways including block contracts, spot contracts and framework agreements. Where appropriate, this work is carried out in conjunction with our health colleagues in NHS Blackpool in order that we can commission a range of health and social care services via a joint approach. Other stakeholders include service users, carers and local community representatives. Social workers and other assessing professionals help to inform current and future need from their assessments and care planning activities with individuals.

Elements of the Service	£000	£000	£000	£000
Physical Support 18-64	5,533	4,699	4,954	4,316
Physical Support 65 and over	14,143	14,317	14,561	14,072
Sensory Support 18-64	252	269	313	263
Sensory Support 65 and over	325	201	259	194
Mental Health Support 18-64	4,224	4,104	4,452	4,041
Mental Health Support 65 and over	3,155	3,068	3,066	2,873
Support with Memory and Cognition 18-64	682	567	746	555
Support with Memory and Cognition 65 and over	4,042	3,637	4,205	3,463
Learning Disability Support 18-64	14,657	14,818	15,487	14,376
Learning Disability Support 65 and over	1,714	1,891	1,599	1,864
Social Support - Substance Misuse	174	170	174	168
Social Support - Social Isolation and Other	449	403	482	389
Social Support - Support for Carers	275	183	296	177
Assistive Equipment and Technology	368	300	311	300
Other Commissioning Placements	(4,359)	(355)	(1,918)	(932)
Housing Related Support	83	83	83	83
Other	614	701	708	705
Net Expenditure	46,331	49,056	49,778	46,907

Adult Services

General Fund Estimates Year Ending 31 March 2023

Adult Safeguarding

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	358	501	355	504
Premises	30	-	27	-
Transport	-	3	1	3
Supplies and Services	80	61	99	61
Third Party Payments	231	258	238	258
Transfer Payments	-	-	-	-
Support Services	29	28	28	28
Capital Charges	-	-	-	-
Total Expenditure	728	851	748	854
Income				
Customer and Client Receipts	13	-	33	-
Government Grants	23	22	17	22
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	86	163	45	163
Total Income	122	185	95	185
Net Expenditure	606	666	653	669
Cost per '000 population	4	5	5	5

Budget Holder: Karen Smith - Director of Adult Social Services

Head of Accountancy: Mark Golden

Notes:

- 1) The Safeguarding team is responsible for policy and practice development in relation to safeguarding adults, providing consultation to fieldwork staff and overseeing practice in relation to Deprivation of Liberty and Mental Capacity Act requirements.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
Safeguarding Management	-	74	-	74
Adults Safeguarding	389	352	392	353
Adults Safeguarding Board	75	48	73	48
Professional Leads	83	117	112	118
Training	59	76	76	76
Net Expenditure	606	667	653	669

Children's Services

Children's Services

General Fund Estimates Year Ending 31 March 2023

Summary

Functions of Service	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Local Schools Budget	21,211	23,361	23,575	23,360
Business Support and Resources	9,839	10,280	10,017	10,266
Education	23,139	25,384	26,162	25,467
Targeted Intervention	6,475	5,510	5,221	5,403
Children's Social Care	54,674	50,159	54,354	50,427
Grants	(48,871)	(52,707)	(52,635)	(52,707)
Net Cost of Services	66,467	61,987	66,694	62,216
<i>COST PER '000 POPULATION</i>	480	448	482	450

Budget Holder: Victoria Gent - Director of Children's Services

Head of Accountancy: Mr Mark Golden

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	54,855	58,806	58,179	59,130
Premises	2,060	2,156	2,175	2,156
Transport	2,978	2,590	3,343	2,634
Supplies and Services	15,480	17,468	19,556	17,406
Third Party Payments	45,143	43,306	47,782	43,387
Transfer Payments	14,278	10,373	11,199	10,353
Support Services	7,237	7,211	7,211	7,198
Capital Charges	4,071	2,211	2,211	2,211
Total Expenditure	146,102	144,121	151,656	144,475
Income				
Customer and Client Receipts	1,200	1,815	1,750	1,815
Government Grants	62,026	61,885	63,477	61,885
Recharges	7,053	11,290	11,196	11,240
Other Grants, Reimbursements and Contributions	9,356	7,144	8,539	7,319
Total Income	79,635	82,134	84,962	82,259
Net Expenditure	66,467	61,987	66,694	62,216

Children's Services
General Fund Estimates Year Ending 31 March 2023
Local Schools Budget

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	24,957	27,871	27,910	27,870
Premises	1,794	2,036	2,036	2,036
Transport	86	98	98	98
Supplies and Services	2,099	2,427	2,602	2,427
Third Party Payments	-	-	-	-
Transfer Payments	192	218	218	218
Support Services	1,698	1,927	1,927	1,927
Capital Charges	2,216	2,209	2,209	2,209
Total Expenditure	33,042	36,786	37,000	36,785
Income				
Customer and Client Receipts	675	766	766	766
Government Grants	1,474	1,673	1,673	1,673
Recharges	8,901	10,100	10,100	10,100
Other Grants, Reimbursements and Contributions	781	886	886	886
Total Income	11,831	13,425	13,425	13,425
Net Expenditure	21,211	23,361	23,575	23,360
Cost per '000 population	153	169	170	169

Budget Holder: Victoria Gent - Director of Children's Services

Head of Accountancy: Mr Mark Golden

Notes:

- 1) The Individual Schools Budget (Delegated) figure represents the total of the budgets allocated to each school. The Blackpool Fair Funding Formula, which must adhere to specific government statutory regulations, forms the basis for this apportionment. Special School budgets are now analysed as High Needs Top-up Payments under Education.
- 2) The Individual Schools Budget (Non-Delegated) figure represents the budget centrally retained by the Local Authority specifically for schools. Typically this allocation is used for school licences, pupil growth, costs of supporting the Schools Forum, and capital charges.

Elements of the Service	£000	£000	£000	£000
Non Delegated	3,184	2,905	3,080	2,905
Delegated to Primary Schools	18,027	20,456	20,495	20,455
Net Expenditure	21,211	23,361	23,575	23,360

Children's Services

General Fund Estimates Year Ending 31 March 2023

Business Support and Resources

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	879	872	824	870
Premises	97	106	109	106
Transport	5	8	6	8
Supplies and Services	8,301	8,593	8,268	8,587
Third Party Payments	2,120	3,950	3,950	3,950
Transfer Payments	-	-	-	-
Support Services	703	961	961	994
Capital Charges	1,853	-	-	-
Total Expenditure	13,958	14,490	14,118	14,515
Income				
Customer and Client Receipts	242	239	239	239
Government Grants	2,769	3,024	2,896	3,024
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	1,108	947	966	986
Total Income	4,119	4,210	4,101	4,249
Net Expenditure	9,839	10,280	10,017	10,266
Cost per '000 population	71	74	72	74

Budget Holder: Hilary Wood - Head of Business Support and Resources

Head of Accountancy: Mr Mark Golden

Notes:

- 1) Departmental Management - this budget contains the costs relating to the Director of Children's Services and the Head of Business Support and Resources as well as management expenditure for Children's Services including mandatory training, telephones, support services and capital charges.
- 2) Adults & Children's Funding - implements and operates funding formulae and other procedures for schools and early years providers, manages the schools PFI contract, develops and reviews adult social care financial policy issues, and provides financial and business support across Adult Services and Children's Services. Also includes school PFI contractual costs.
- 3) School Organisation - plans for the provision of school places and manages the Council's education capital programme, including construction management of schemes delivered through the Local Education Partnership.
- 4) The mandatory provision of free part-time Early Education places for 3 and 4 year-old children ensures they make a successful start to the Foundation Stage (the curriculum for 0 to 5 year olds), benefiting children when they commence in full-time primary education. Funding relating to 2 year-old places is available for children meeting certain criteria.

Elements of the Service	£000	£000	£000	£000
Departmental Management	1,159	1,507	1,457	1,549
Adults and Children's Funding	202	155	150	99
School Organisation	59	63	63	63
Early Years Monitoring and Support	581	339	281	339
Early Years Free Entitlement Grant	7,838	8,216	8,066	8,216
Net Expenditure	9,839	10,280	10,017	10,266

Children's Services

General Fund Estimates Year Ending 31 March 2023

Education

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	8,419	8,760	8,687	8,810
Premises	93	6	7	6
Transport	2,715	2,356	3,036	2,401
Supplies and Services	603	3,307	4,456	3,251
Third Party Payments	8,491	7,372	6,847	7,372
Transfer Payments	8,761	6,683	7,003	6,663
Support Services	1,451	1,272	1,272	1,272
Capital Charges	-	-	-	-
Total Expenditure	30,533	29,756	31,308	29,775
Income				
Customer and Client Receipts	232	788	727	788
Government Grants	1,392	256	252	256
Recharges	1,626	98	4	48
Other Grants, Reimbursements and Contributions	4,144	3,230	4,163	3,216
Total Income	7,394	4,372	5,146	4,308
Net Expenditure	23,139	25,384	26,162	25,467
Cost per '000 population	167	183	189	184

Budget Holders: Paul Turner, Assistant Director - Education

Head of Accountancy: Mr Mark Golden

Elements of the Service	£000	£000	£000	£000
Education Management	(1,351)	1,069	516	1,027
School Improvement, Management and Strategy	698	650	650	656
Pupil welfare and Attendance	315	309	321	315
Access and Inclusion	127	135	137	135
School Admissions	160	160	150	160
Music Services	40	(73)	(73)	(72)
Outdoor Education	37	-	37	14
Educational Diversity and Pupil Referral Units	2,208	1,913	1,913	1,913
Special Educational Needs	924	893	988	961
Educational Psychology	446	445	445	460
Specialist Advice and Resources including Sensory Service	1,066	1,357	1,322	1,358
Out of Borough Placements	4,726	4,224	4,230	4,224
Transport	2,397	1,675	2,367	1,706
High Needs Top Up Payments	9,333	10,705	10,943	10,705
Post - 16 Provision	1,542	1,225	1,530	1,225
Virtual School	121	285	285	288
Direct Payments	346	408	379	388
Other Support for Disabled Persons	4	4	22	4
Net Expenditure	23,139	25,384	26,162	25,467

Notes:

- 1) School Improvement activities are wide and varied and are supported to varying degrees by all staff within the School Standards, Safeguarding and Inclusion Division. There is a small core team of School Improvement Officers providing Blackpool's statutory school improvement. This is supplemented by external consultancy and a small intervention budget to assist maintained schools.
- 2) The Pupil Welfare team has statutory duties regarding school attendance and supports schools to address attendance and welfare issues. This budget line includes the Courts and Licensing team, which has a duty regarding licensing young people performing or taking part in paid sports or modelling.
- 3) Access and Inclusion – staff in this area provide support to schools to enable pupils to remain within mainstream settings, and advise around exclusion policy and practice. The service provides guidance and signposts support for parents considering Elective Home Education or those already doing so. Support to schools is also provided under this heading for complex non routine admissions.
- 4) School Admissions - co-ordinates the arrangements for the admission of pupils into schools, both at routine and non-routine times of the year, and liaises with other admissions bodies, such as voluntary-aided schools and academies, to ensure that the allocation of school places follows practices and criteria that are fair, clear and objective.
- 5) The Pupil Referral Unit fulfils the local authority's statutory responsibility to provide suitable education for pupils who are unable to access a school place due to medical / emotional / behavioural and social reasons, delivered by skilled and qualified staff.
- 6) The local authority has a statutory duty to assess, identify, monitor and ensure appropriate resources and provision are in place to meet the needs of children and young people who have special educational needs and disabilities. It has a duty to support families of children with a disability by providing supplementary care and resources including providing placements for those children who are unable to remain with their families.
- 7) Out of Borough costs are those associated with educational placements of children with social, emotional, mental health needs / learning difficulties and / or disabilities, whose needs cannot be met in Blackpool, in non-maintained / independent special schools.
- 8) High Needs top-up payments include payments to mainstream schools to cover the costs of additional support for children with Special Educational Needs, and Special School budgets.

Children's Services

General Fund Estimates Year Ending 31 March 2023

Targeted Intervention

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	7,129	7,978	7,648	8,072
Premises	51	-	9	-
Transport	47	41	69	41
Supplies and Services	2,522	2,001	3,210	2,001
Third Party Payments	558	296	1,046	291
Transfer Payments	11	52	57	52
Support Services	896	728	728	682
Capital Charges	-	-	-	-
Total Expenditure	11,214	11,096	12,767	11,139
Income				
Customer and Client Receipts	2	22	-	22
Government Grants	4,046	4,050	5,900	4,050
Recharges	-	788	788	788
Other Grants, Reimbursements and Contributions	691	726	858	876
Total Income	4,739	5,586	7,546	5,736
Net Expenditure	6,475	5,510	5,221	5,403
Cost per '000 population	47	40	38	39

Budget Holder: Joanne Stewart - Head of Targeted Intervention Services, Sara McCartan - Head of Adolescent Services

Head of Accountancy: Mr Mark Golden

Notes:

- The Early Help and Support Service has been established by bringing together the former Families In Need Service (FIN), Family Hubs and other services that support children and their families (Families Together Meetings, Family Time, For Babies Sake). The service now delivers to a neighbourhood model with each of the three Family Hubs (North Hub - formerly Grange Park Children Centre, Central Hub – formerly Talbot and Brunswick Children Centre and South Hub – formerly Revoe Children’s Centre) acting as a local and co-ordination point for service delivery across their associated locality area. Other former Children Centre sites act as spoke sites and support the delivery of services in local wards and neighbourhoods. Services continue to be delivered to meet the all levels of need and across the extended age range of 0-19 years and up to 25 where needed. Family Support Team (formerly FIN) working at universal plus and intensive levels are based in family hubs and are a discreet part of Family Hub delivery. Our A Better Start offer continues to be an essential part of service delivery and there cross over working with the Adolescent Service. National work with the Supporting Families Unit (formerly Troubled Families) is ongoing.
- Blackpool’s Adolescent Service comprises of 4 teams and provides support to vulnerable young people:
 - The Youth Justice Team provides a multi-agency partnership whose aim is to prevent children from offending and to help them restore the damage caused to their victims. The services works in accordance with the Crime and Disorder Act 1998 and subsequent Criminal Justice Acts. The service supervises and supports children aged between 10 to 18 years who have committed offences and have received a Youth Caution, Youth Conditional Caution or an order from the Court. The team also provides support to victims and Appropriate Adult support, where needed, for children detained at the police station or being interviewed by the police.
 - The Family Worker Team provides destination tracking for 3500 young people and targeted support, as part of a statutory duty, to promote the effective participation in Education, Training or Employment. The team also provides holistic support for children aged 16 & 17 who are homeless following a joint assessment of need via Childrens Services & Housing.
 - The Family Practitioner Team provides psychosocial, non-clinical support, for young people at risk of poor sexual health outcomes and young people misusing substances up to the age of 25 years old. The team facilitate access to clinical support including, prescribing, community and residential detox and rehabilitation.
 - The Leaving Care Team provides corporate parenting support for our care experienced young people up to 25 years old, providing a statutory duty to enable ‘Our Children and Young People’ to achieve their potential and to prepare for independence.

Elements of the Service	£000	£000	£000	£000
Early Help Management and Strategy	1,432	713	766	563
Children's Centres	1,707	1,116	1,151	1,140
Blackpool Young People's Service	132	478	478	483
Families in need including Sure Starts	2,523	2,529	2,166	2,543
Domestic Abuse	257	228	236	228
Contact Centre	424	446	424	446
Net Expenditure	6,475	5,510	5,221	5,403

Children's Services

General Fund Estimates Year Ending 31 March 2023

Children's Social Care

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	13,471	13,325	13,110	13,508
Premises	25	8	14	8
Transport	125	87	134	86
Supplies and Services	1,955	1,140	1,020	1,140
Third Party Payments	33,974	31,688	35,939	31,774
Transfer Payments	5,304	3,420	3,921	3,420
Support Services	2,489	2,323	2,323	2,323
Capital Charges	2	2	2	2
Total Expenditure	57,345	51,993	56,463	52,261
Income				
Customer and Client Receipts	49	-	18	-
Government Grants	151	175	121	175
Recharges	-	304	304	304
Other Grants, Reimbursements and Contributions	2,471	1,355	1,666	1,355
Total Income	2,671	1,834	2,109	1,834
Net Expenditure	54,674	50,159	54,354	50,427
Cost per '000 population	395	362	393	364

Budget Holder: Victoria Gent - Director of Children's Services

Head of Accountancy: Mr Mark Golden

Notes:

- 1) The division is responsible for ensuring the timely assessment of need for those children who are within the most vulnerable groups in Blackpool. The service aims to deliver timely and high quality services to the public and partner agencies within the legal framework laid down by government and with a suitably skilled and experienced workforce. All Local Authorities face high pressure on budgets however high cost services such as those for children in care are being reviewed and where possible and without compromising safe are being
- 2) The Safeguarding, Quality Review Service is statutory responsible to quality audit Children's Social Care and partnership agencies and regarding children supported via Child Protection Plan, children in our Care and Fostering Carers. The service includes the Child Protection Chair Team, the Independent Reviewing Officer (IRO) Team, Fostering Independent Reviewing Officers, Local Authority Designated Officer function and participation lead for children in our care.

Elements of the Service	£000	£000	£000	£000
Children's Services Management and Strategy	1,693	2,120	1,976	2,099
Supporting & Strengthening Families	4,074	3,727	3,757	3,832
Assessment and Support Teams	2,640	2,508	2,517	2,573
Emergency Duty Team	488	470	525	474
Looked After Children Management and Support	440	434	428	439
Supporting our Children Team	2,138	1,464	1,652	1,503
Section 17 Children in Need Expenditure	1,101	626	519	626
Residential Homes	975	874	888	880
Adoption Services	2,444	1,703	1,711	1,706
Fostering Services	5,220	6,177	4,954	6,204
Special Guardianship Support and Residence Orders	2,731	3,211	3,720	3,211
External Placements	23,952	21,859	25,689	21,862
16+ Placements	4,145	2,045	3,112	2,045
External Legal Fees	701	807	812	807
Safeguarding, Quality and Review	1,932	2,134	2,094	2,166
Net Expenditure	54,674	50,159	54,354	50,427

Children's Services

General Fund Estimates Year Ending 31 March 2023

Grants

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	-	-	-	-
Third Party Payments	-	-	-	-
Transfer Payments	10	-	-	-
Support Services	-	-	-	-
Capital Charges	-	-	-	-
Total Expenditure	10	-	-	-
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	52,194	52,707	52,635	52,707
Recharges	(3,474)	-	-	-
Other Grants, Reimbursements and Contributions	161	-	-	-
Total Income	48,881	52,707	52,635	52,707
Net Expenditure	(48,871)	(52,707)	(52,635)	(52,707)
Cost per '000 population	(353)	(381)	(380)	(381)

Budget Holder: Victoria Gent - Director of Children's Services

Head of Accountancy: Mr Mark Golden

Notes:

- 1) Dedicated Schools Grant (DSG) is the funding stream that supports the Schools Budget, which includes amounts that are devolved to schools through the Individual Schools Budget, together with centrally-retained pupil-related services.
- 2) Up to and including financial year 2016/17, certain education functions provided by local authorities for maintained schools were funded from the Education Services Grant (ESG). Since April 2017 when the ESG ceased, local authorities are able to retain funding from maintained schools relating to the provision of these functions, subject to approval from the Schools Forum.

Elements of the Service	£000	£000	£000	£000
Dedicated Schools Grant	(48,692)	(52,525)	(52,453)	(52,525)
Extended Rights for Home to School Travel Grant	(18)	(18)	(18)	(18)
Education Services Grant	(161)	(164)	(164)	(164)
Net Expenditure	(48,871)	(52,707)	(52,635)	(52,707)

Public Health

Public Health
General Fund Estimates Year Ending 31 March 2023

Summary

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,140	1,175	1,231	1,175
Premises	12	-	-	-
Transport	7	10	1	10
Supplies and Services	892	40	113	40
Third Party Payments	23,239	18,100	17,592	18,100
Transfer Payments	-	-	-	-
Support Services	251	245	249	245
Capital Charges	-	-	-	-
Total Expenditure	25,541	19,570	19,186	19,570
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	25,655	18,677	18,871	18,677
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	(140)	866	288	866
Total Income	25,515	19,543	19,159	19,543
Net Expenditure	26	27	27	27
Cost per '000 population	0	0	0	0

Budget Holder: Dr Arif Rajpura - Director of Public Health

Head of Accountancy: Mr Mark Golden

Elements of the Service	£000	£000	£000	£000
Public Health Directorate and Corporate Support	545	182	853	182
NHS Health Checks - Mandated	62	100	38	100
Children (5-19) - Public Health Programmes	630	600	600	600
Children's 0-5 Services	2,507	2,534	2,534	2,534
Tobacco Control	145	354	166	354
Mental Health and Wellbeing	15	15	15	15
Sexual Health Services	1,737	1,861	1,645	1,862
Substance Misuse (Drugs and Alcohol)	2,675	2,675	2,675	2,675
Healthy Weight/Weight Management	117	117	117	117
Other Public Health Services	1	-	-	-
Miscellaneous Public Health Services	9,279	9,249	9,252	9,248
Harm reduction	824	824	793	824
Corporate and Community Engagement	26	28	45	28
Public Health Grant	(18,537)	(18,512)	(18,706)	(18,512)
Net Expenditure	26	27	27	27

Notes:

- 1) The Public Health team work with a range of partners to commission public health services to improve the health of the population of Blackpool. A range of mandated services moved to the Authority from the NHS in April 2013.
- 2) Partners include Blackpool Clinical Commissioning Group, NHS England, Public Health England, Police and the voluntary sector. The work involves engaging with service providers, service users and local community representatives at every stage of the commissioning process and ongoing service review.
- 3) Through evidence base and best practice the Public Health team deliver cost efficient and high quality customer services that meet local population's needs.
- 4) Provide a robust financial management system to include planning, budget monitoring to ensure balance at year end; ensuring policies, procedures and democratic processes are adhered to and contracts regularly reviewed and performance managed.
- 5) Develop the Joint Strategic Needs Assessment (JSNA); a process that identifies 'the big picture' in terms of health and wellbeing needs and inequalities of a local population. This information is used to develop strategies and plan service development to improve the public's health in Blackpool.
- 6) Provide population level public health advice to the NHS.
- 7) Community Engagement- this is a core corporate function, supporting the councils second priority – Communities. The team work to support, advise and shape community development within the council, developing strategy, tools and support frameworks to ensure a consistent approach to engagement.
Corporate Engagement takes place when undertaking budget proposals. It provides information to shape proposals and works to gather information from community groups.

Budgets Outside the Cash Limit

Budgets Outside the Cash Limit

General Fund Estimates Year Ending 31 March 2023

Summary

Functions of Service	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Treasury Management	2,535	3,710	1,798	2,967
Parking Services	(1,127)	(4,554)	(4,554)	(6,193)
Corporate Subscriptions	133	134	134	134
Housing Benefits	1,555	1,472	1,472	1,433
Council Tax and NNDR Cost of Collection	1,480	1,104	1,104	1,104
Subsidiary Companies	(50)	(37)	(286)	(939)
Land Charges	(54)	(51)	(51)	(51)
Concessionary Fares	3,960	4,932	4,043	3,731
Employers Previous Years Pension Liability	1,281	1,317	1,317	117
New Homes Bonus	(266)	(45)	(45)	(211)
Net Cost of Services	9,447	7,982	4,932	2,092
Cost per '000 population	68	58	36	15

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,670	1,661	1,631	465
Premises	1,211	1,221	1,246	1,221
Transport	43	24	21	24
Supplies and Services	5,707	6,599	4,658	5,349
Third Party Payments	5	11	16	11
Transfer Payments	54,286	69,802	69,779	69,802
Support Services	4,270	4,207	4,239	4,210
Capital Charges	8,559	16,941	13,070	16,197
Total Expenditure	75,751	100,466	94,660	97,279
Income				
Customer and Client Receipts	2,817	7,330	5,042	8,643
Government Grants	55,650	69,776	69,866	69,893
Recharges	2,824	2,931	2,727	2,931
Other Grants, Reimbursements and Contributions	5,013	12,447	12,093	13,720
Total Income	66,304	92,484	89,728	95,187
Net Expenditure	9,447	7,982	4,932	2,092

Budgets Outside the Cash Limit
General Fund Estimates Year Ending 31 March 2023
Treasury Management

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	69	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	437	268	251	269
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	347	341	352	341
Capital Charges	7,987	16,359	12,488	15,615
Total Expenditure	8,840	16,968	13,091	16,225
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	-	-	-	-
Recharges	2,824	2,915	2,711	2,915
Other Grants, Reimbursements and Contributions	3,481	10,343	8,582	10,343
Total Income	6,305	13,258	11,293	13,258
Net Expenditure	2,535	3,710	1,798	2,967
Cost per '000 population	18	27	13	21

Budget Holder: Mr Steve Thompson - Director of Resources

Head of Accountancy: Mr Mark Golden

Notes:

- 1) The Treasury Management function deals with the financial management of Blackpool Council's cashflows, borrowings and investments. It ensures that the borrowings, investments, and cash balances best match the receipts and payments profile of the Council, both on a strategic long-term basis and from day to day.
- 2) The Council's own long-term borrowings currently stand at £80 million. The maturity profile and mix of fixed/variable rate debt chosen attempts to maximise the financial benefit, and minimise the financial risk, to the Council.
- 3) Investments (usually with retail banks, building societies, local authorities and other recognised banking institutions) are made when possible to place surplus funds. Priority is given to the security and liquidity of the investments. The highest rate of return (yield) is sought so long as this is consistent with the specified levels of security and liquidity.
- 4) The supplies and services budget includes debt management expenses. This comprises premiums on the early redemption of debt, commission to brokers, etc.
- 5) Capital charges represent the cost of maintaining debt financing, particularly the cost of interest payable to external providers of loan funding, and the cost of setting aside a provision for repaying that funding.
- 6) Recharges consist of the net contribution from the Housing Revenue Account and subsidiary companies in respect of transactions relating to municipal housing and costs of debt. It also includes amounts charged to Leisure Assets.

Budgets Outside the Cash Limit

General Fund Estimates Year Ending 31 March 2023

Parking Services

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	309	313	290	317
Premises	1,210	1,221	1,246	1,221
Transport	43	24	21	24
Supplies and Services	420	286	369	286
Third Party Payments	5	11	16	11
Transfer Payments	-	-	-	-
Support Services	115	145	143	148
Capital Charges	213	213	213	213
Total Expenditure	2,315	2,213	2,298	2,220
Income				
Customer and Client Receipts	2,279	6,667	4,449	7,840
Government Grants	-	-	-	-
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	1,163	100	2,403	573
Total Income	3,442	6,767	6,852	8,413
Net Expenditure	(1,127)	(4,554)	(4,554)	(6,193)
Cost per '000 population	(8)	(33)	(33)	(45)

Budget Holder: Mr. Philip Welsh - Head of Tourism & Communications

Finance Manager: Mrs K Whyatt

Notes:

- 1) Parking Services manages 20 surface pay & display car parks, as well as two multi-storey car parks and numerous on-street parking facilities. The team assists millions of car park users in the resort every year. The service also has an Administration team which carries out duties associated with the management of Penalty Charge Notices, as well as the issuing and management of parking permits.

Budgets Outside the Cash Limit

General Fund Estimates Year Ending 31 March 2023

Corporate Subscriptions

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	126	130	130	130
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	7	7	7	7
Capital Charges	-	-	-	-
Total Expenditure	133	137	137	137
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	-	-	-	-
Recharges	-	3	3	3
Other Grants, Reimbursements and Contributions	-	-	-	-
Total Income	-	3	3	3
Net Expenditure	133	134	134	134
Cost per '000 population	1	1	1	1

Budget Holder: Mr Steve Thompson - Director of Resources

Head of Accountancy: Mr Mark Golden

Notes:

- 1) The budget comprises of corporate subscriptions payable to national organisations such as the Local Government Association.

Budgets Outside the Cash Limit

General Fund Estimates Year Ending 31 March 2023

Housing Benefits

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	20	(289)	(289)	(289)
Third Party Payments	-	-	-	-
Transfer Payments	54,286	69,779	69,779	69,779
Support Services	1,538	1,477	1,477	1,477
Capital Charges	-	-	-	-
Total Expenditure	55,844	70,967	70,967	70,967
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	54,391	69,378	69,378	69,329
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	(102)	117	117	205
Total Income	54,289	69,495	69,495	69,534
Net Expenditure	1,555	1,472	1,472	1,433
Cost per '000 population	11	11	11	10

Budget Holder: Louise Jones - Head of Revenues, Benefits and Customer Services

Head of Accountancy: Mr Mark Golden

Notes:

- 1) Housing Benefits are paid to private tenants in the form of rent allowances and to council house tenants in the form of rent rebates. These are means tested and the bulk of the payments attract government subsidy.

Budgets Outside the Cash Limit

General Fund Estimates Year Ending 31 March 2023

Council Tax and NNDR Cost of Collection

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	485	52	52	52
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	2,180	2,180	2,180	2,180
Capital Charges	-	-	-	-
Total Expenditure	2,665	2,232	2,232	2,232
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	988	353	353	353
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	197	775	775	775
Total Income	1,185	1,128	1,128	1,128
Net Expenditure	1,480	1,104	1,104	1,104
Cost per '000 population	11	8	8	8

Budget Holder: Louise Jones - Head of Revenues, Benefits and Customer Services

Head of Accountancy: Mr Mark Golden

Notes:

- 1) This budget represents the cost of collection of Council Tax and National Non-Domestic Rates.
- 2) The Council Tax Reduction Scheme (CTRS) was introduced in April 2013. Under this scheme the Government introduced a Council Tax Support Grant equivalent to 90% of the Government's forecasted level of Council Tax Benefit that would have existed if the benefit system had continued. The Council is required to determine the approach to funding the gap. The level of Support Grant is fixed and the Council is responsible for the costs of any increase in caseload. The Council Tax Reduction Scheme (CTRS) must incorporate the national pensioner scheme, decided by Government. This ensures that pensioners support continues at existing levels. The 2021/22 CTRS applies a reduction of 27.11% (27.11% in 2021/22) to the support provided to Working Age claimants. Additional support is provided to certain vulnerable groups of claimants by amending the percentage applied to their award from 27.11% to 13.56%. The major preceptors (Police and Crime Commissioner for Lancashire and Lancashire Fire Authority) also receive a proportionate share of the overall Council Tax Support Grant and this has been taken into account as part of their budget net requirements.

Budgets Outside the Cash Limit
General Fund Estimates Year Ending 31 March 2023
Subsidiary Companies

Subjective Analysis	2020/21 Actual £000	2021/22 Adjusted Cash Limit £000	2021/22 Forecast Outturn £000	2022/23 Cash Limit £000
Expenditure				
Employees	11	18	11	18
Premises	1	-	-	-
Transport	-	-	-	-
Supplies and Services	274	1,224	1	1,174
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	27	26	26	26
Capital Charges	359	369	369	369
Total Expenditure	672	1,637	407	1,587
Income				
Customer and Client Receipts	448	562	495	702
Government Grants	-	-	-	-
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	274	1,112	198	1,824
Total Income	722	1,674	693	2,526
Net Expenditure	(50)	(37)	(286)	(939)
Cost per '000 population	0	0	(2)	(7)

Budget Holder: Mr Alan Cavill - Director of Communications & Regeneration

Finance Manager: Mrs K Whyatt

Notes:

- 1) This budget shows the costs charged to and benefits derived by the Council from its wholly-owned subsidiary companies which are not included in other service budgets.
- 2) The Blackpool Airport group of companies and Blackpool Transport Services Limited (BTS) are wholly-owned by the Council.
- 3) Blackpool Operating Company Limited is a wholly-owned company of the Council, established to operate and manage the Sandcastle Waterpark.

Elements of the Service	£000	£000	£000	£000
Airport	9	10	10	10
BTS	34	(12)	(139)	39
Sandcastle Waterpark	(93)	(35)	(157)	(988)
Net Expenditure	(50)	(37)	(286)	(939)

Budgets Outside the Cash Limit

General Fund Estimates Year Ending 31 March 2023

Land Charges

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	11	13	103	13
Third Party Payments	-	-	-	-
Transfer Payments	-	23	-	23
Support Services	27	4	27	4
Capital Charges	-	-	-	-
Total Expenditure	38	40	130	40
Income				
Customer and Client Receipts	87	91	91	91
Government Grants	5	-	90	-
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	-	-	-	-
Total Income	92	91	181	91
Net Expenditure	(54)	(51)	(51)	(51)
Cost per '000 population	0	0	0	0

Budget Holder: Nick Gerrard - Growth and Prosperity Programme Director

Finance Manager: Mrs K Whyatt

Notes:

- 1) From November 2018 Her Majesty's Land Registry (HMLR) is responsible for the provision of the LLC1 search service and for Personal Searches and the Planning Department is responsible for the provision of the CON29 search service.
- 2) The Planning Department remains responsible for the ongoing maintenance of the Local Land Charges Register in accordance with statutory provisions and the updating of the register for use by HMLR.

Budgets Outside the Cash Limit

General Fund Estimates Year Ending 31 March 2023

Concessionary Fares

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	3,934	4,915	4,041	3,714
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	29	27	27	27
Capital Charges	-	-	-	-
Total Expenditure	3,963	4,942	4,068	3,741
Income				
Customer and Client Receipts	3	10	7	10
Government Grants	-	-	-	-
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	-	-	18	-
Total Income	3	10	25	10
Net Expenditure	3,960	4,932	4,043	3,731
Cost per '000 population	29	36	29	27

Budget Holder: Mr Alan Cavill - Director of Communications & Regeneration

Finance Manager: Mrs K Whyatt

Notes:

- 1) The Concessionary Fares scheme in Blackpool is a partnership between Blackpool, Blackburn with Darwen, Lancashire and Cumbria County Councils and is branded as NoWcard.
- 2) From April 2008 the English National Concessionary Travel Scheme was amended to allow free travel on public transport for the elderly and the disabled as detailed below:
The entitlements :-

Holders of Elderly NoWcards:

- English National Concession*

Holders of Disabled NoWcards issued by Blackpool:

- English National Concession*
- £1 flat fare before 9.30am on local bus journeys starting within the Blackpool boundary, Monday to Friday.

* English National Concession: Free off peak travel (after 9.30am and before 11.00pm Monday to Friday, all day Saturday, Sunday and Bank Holidays) on local bus services throughout England.

Budgets Outside the Cash Limit

General Fund Estimates Year Ending 31 March 2023

Employers Previous Years Pension Liability

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,281	1,330	1,330	130
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	-	-	-	-
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	-	-	-	-
Capital Charges	-	-	-	-
Total Expenditure	1,281	1,330	1,330	130
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	-	-	-	-
Recharges	-	13	13	13
Other Grants, Reimbursements and Contributions	-	-	-	-
Total Income	-	13	13	13
Net Expenditure	1,281	1,317	1,317	117
Cost per '000 population	9	10	10	1

Budget Holder: Mr Steve Thompson - Director of Resources

Head of Accountancy: Mr Mark Golden

Notes:

- 1) The authority participates in the Local Government Pension Fund (LGPS) which is administered by Lancashire County Council. The fund has a full valuation every 3 years with the latest valuation being at 31st March 2020. The above payment is made to the Lancashire County Pension Fund in order to reduce the pension fund deficit.
- 2) A payment of £33.579m was paid to the Lancashire County Pension Fund as an advance payment for the employer's contributions and deficit payments for the 3 financial years 2020/21, 2021/22 and 2022/23. This generated savings to the Council of £1.989m over the 3 years.

Budgets Outside the Cash Limit

General Fund Estimates Year Ending 31 March 2023

New Homes Bonus

Subjective Analysis	2020/21 Actual	2021/22 Adjusted Cash Limit	2021/22 Forecast Outturn	2022/23 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	-	-	-	-
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	-	-	-	-
Capital Charges	-	-	-	-
Total Expenditure	-	-	-	-
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	266	45	45	211
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	-	-	-	-
Total Income	266	45	45	211
Net Expenditure	(266)	(45)	(45)	(211)
Cost per '000 population	(2)	0	0	(2)

Budget Holder: Mr Steve Thompson - Director of Resources

Head of Accountancy: Mr Mark Golden

Notes:

- 1) As a stimulus to the provision of new homes the Government announced in February 2011 the introduction of a New Homes Bonus funding component. This funding takes the form of an unringfenced grant which is distributed between local authorities based upon the net growth in housing provision within their areas.