

CHIEF EXECUTIVE SUMMARY

APPENDIX 2(a)

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2021

SUMMARY

FUNCTIONS OF SERVICE	2020/21 ADJUSTED CASH LIMIT	2020/21 ACTUAL	2020/21 VARIATION
	£000	£000	£000
CHIEF EXECUTIVE	739	714	(25)
HR, ORGANISATION AND WORKFORCE DEVELOPMENT	(8)	(8)	-
CORPORATE DELIVERY UNIT	(56)	(58)	(2)
HOUSING	(305)	(311)	(6)
NET COST OF SERVICES	370	337	(33)

Budget Holder: Mr Neil Jack- Chief Executive

Finance Manager: Mr S Maher / Mrs K Whyatt

SUBJECTIVE ANALYSIS	2020/21 ADJUSTED CASH LIMIT	2020/21 ACTUAL	2020/21 VARIATION
	£000	£000	£000
<u>EXPENDITURE</u>			
EMPLOYEES	4,788	4,583	(205)
PREMISES	310	514	204
TRANSPORT	19	1	(18)
SUPPLIES AND SERVICES	514	1,537	1,023
THIRD PARTY PAYMENTS	156	276	120
TRANSFER PAYMENTS	128	60	(68)
SUPPORT SERVICES	1,142	1,631	489
CAPITAL CHARGES	21	21	-
CORPORATE SAVINGS TARGET	(76)	-	76
TOTAL EXPENDITURE	7,002	8,623	1,621
<u>INCOME</u>			
CUSTOMER AND CLIENT RECEIPTS	231	288	(57)
GOVERNMENT GRANTS	709	1,190	(481)
RECHARGES	4,638	5,102	(464)
OTHER GRANTS, REIMBURSEMENTS AND CONTRIBUTIONS	1,054	1,706	(652)
TOTAL INCOME	6,632	8,286	(1,654)
NET EXPENDITURE	370	337	(33)

GOVERNANCE AND PARTNERSHIP SERVICES

APPENDIX 2(b)

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2021

SUMMARY

FUNCTIONS OF SERVICE	2020/21 ADJUSTED CASH LIMIT	2020/21 ACTUAL	2020/21 VARIATION
	£000	£000	£000
DEMOCRATIC GOVERNANCE	2,282	2,271	(11)
CUSTOMER CARE AND LIFE EVENTS	133	(6)	(139)
CORPORATE LEGAL SERVICES	(590)	446	1,037
INFORMATION GOVERNANCE	(3)	4	6
NET COST OF SERVICES	1,822	2,715	893

Budget Holder: Mr Mark Towers - Director of Governance and Partnership Services

Finance Manager: Mr S Maher / Mrs K Whyatt

SUBJECTIVE ANALYSIS	2020/21 ADJUSTED CASH LIMIT	2020/21 ACTUAL	2020/21 VARIATION
	£000	£000	£000
<u>EXPENDITURE</u>			
EMPLOYEES	4,845	4,976	131
PREMISES	214	263	49
TRANSPORT	73	45	(28)
SUPPLIES AND SERVICES	672	1,063	391
THIRD PARTY PAYMENTS	603	1,451	848
TRANSFER PAYMENTS	-	-	-
SUPPORT SERVICES	1,006	1,018	12
CAPITAL CHARGES	73	73	-
CORPORATE SAVINGS TARGET	(99)	-	99
TOTAL EXPENDITURE	7,387	8,889	1,502
<u>INCOME</u>			
CUSTOMER AND CLIENT RECEIPTS	2,239	2,647	(408)
GOVERNMENT GRANTS	-	97	(97)
RECHARGES	2,449	2,570	(121)
OTHER GRANTS, REIMBURSEMENTS AND CONTRIBUTIO	877	860	17
TOTAL INCOME	5,565	6,174	(609)
NET EXPENDITURE	1,822	2,715	893

WARD BUDGETS

APPENDIX 2(c)

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2021

SUMMARY

	SUBJECTIVE ANALYSIS	2020/21 ADJUSTED CASH LIMIT	2020/21 ACTUAL	2020/21 VARIATION
		£000	£000	£000
	<u>EXPENDITURE</u>			
	EMPLOYEES	-	-	-
	PREMISES	-	-	-
	TRANSPORT	-	-	-
	SUPPLIES AND SERVICES	517	454	(63)
	THIRD PARTY PAYMENTS	-	-	-
	TRANSFER PAYMENTS	-	-	-
	SUPPORT SERVICES	-	-	-
	CAPITAL CHARGES	-	-	-
	CORPORATE SAVINGS TARGET	-	-	-
	TOTAL EXPENDITURE	517	454	(63)
	<u>INCOME</u>			
	CUSTOMER AND CLIENT RECEIPTS	-	-	-
	GOVERNMENT GRANTS	-	-	-
	RECHARGES	-	-	-
	OTHER GRANTS, REIMBURSEMENTS AND CONTRIBUTION	-	-	-
	TOTAL INCOME	-	-	-
	NET EXPENDITURE	517	454	(63)

Budget Holder: Mrs Lorraine Hurst - Head of Democratic Governance

Finance Manager: Mr S Maher / Mrs K Whyatt

RESOURCES

APPENDIX 2(d)

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2021

SUMMARY

FUNCTIONS OF SERVICE	2020/21 ADJUSTED CASH LIMIT	2020/21 ACTUAL	2020/21 VARIATION
	£000	£000	£000
PROCUREMENT, ENERGY AND PROJECTS	8	(50)	(58)
REVENUES	1,751	1,751	-
BENEFITS	(616)	(618)	(2)
ICT SERVICES	767	765	(2)
CUSTOMER FIRST	77	(44)	(121)
ACCOUNTANCY & EXCHEQUER SERVICES	95	19	(76)
RISK SERVICES	28	(60)	(88)
PROPERTY SERVICES AND INVESTMENT PORTFOLIO	1,705	1,410	(295)
NET COST OF SERVICES	3,815	3,173	(642)

Budget Holder: Mr Steve Thompson - Director of Resources

Finance Manager: Mr Mark Golden

SUBJECTIVE ANALYSIS	2020/21 ADJUSTED CASH LIMIT	2020/21 ACTUAL	2020/21 VARIATION
	£000	£000	£000
<u>EXPENDITURE</u>			
EMPLOYEES	13,432	12,744	(688)
PREMISES	5,018	5,538	520
TRANSPORT	102	72	(30)
SUPPLIES AND SERVICES	4,458	5,622	1,164
THIRD PARTY PAYMENTS	209	250	41
TRANSFER PAYMENTS	450	726	276
SUPPORT SERVICES	3,283	3,284	1
CAPITAL CHARGES	6,123	6,076	(47)
CORPORATE SAVINGS TARGET	(18)	-	18
TOTAL EXPENDITURE	33,057	34,312	1,255
<u>INCOME</u>			
CUSTOMER AND CLIENT RECEIPTS	4,310	4,265	45
GOVERNMENT GRANTS	508	1,135	(627)
RECHARGES	21,323	21,833	(510)
OTHER GRANTS, REIMBURSEMENTS AND CONTRIBUTIONS	3,101	3,906	(805)
TOTAL INCOME	29,242	31,139	(1,897)
NET EXPENDITURE	3,815	3,173	(642)

COMMUNICATIONS AND REGENERATION

APPENDIX 2(e)

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2021

SUMMARY

FUNCTIONS OF SERVICE	2020/21 ADJUSTED CASH LIMIT	2020/21 ACTUAL	2020/21 VARIATION
	£000	£000	£000
ECONOMIC DEVELOPMENT AND CULTURAL SERVICES	395	242	(153)
PLANNING	665	720	55
TOURISM AND COMMUNICATIONS	3,678	4,021	343
COMMUNICATIONS AND REGENERATION SUB TOTAL	4,738	4,983	245
GROWTH AND PROSPERITY	(11,549)	(1,464)	10,085
NET COST OF SERVICES	(6,811)	3,519	10,330

Budget Holder: Mr A Cavill- Director of Communications and Regeneration

Finance Manager: Mr S Maher / Mrs K Whyatt

SUBJECTIVE ANALYSIS	2020/21 ADJUSTED CASH LIMIT	2020/21 ACTUAL	2020/21 VARIATION
	£000	£000	£000
<u>EXPENDITURE</u>			
EMPLOYEES	6,567	7,588	1,021
PREMISES	913	1,940	1,027
TRANSPORT	178	163	(15)
SUPPLIES AND SERVICES	2,731	11,780	9,049
THIRD PARTY PAYMENTS	31	2,466	2,435
TRANSFER PAYMENTS	66	-	(66)
SUPPORT SERVICES	2,545	2,834	289
CAPITAL CHARGES	(217)	1,986	2,203
CORPORATE SAVINGS TARGET	(342)	-	342
TOTAL EXPENDITURE	12,472	28,757	16,285
<u>INCOME</u>			
CUSTOMER AND CLIENT RECEIPTS	1,958	5,984	(4,026)
GOVERNMENT GRANTS	10	7,560	(7,550)
RECHARGES	5,314	5,592	(278)
OTHER GRANTS, REIMBURSEMENTS AND CONTRIBUTIONS	12,001	6,102	5,899
TOTAL INCOME	19,283	25,238	(5,955)
NET EXPENDITURE	(6,811)	3,519	10,330

STRATEGIC LEISURE ASSETS

APPENDIX 2(f)

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2021

SUMMARY

SUBJECTIVE ANALYSIS	2020/21 ADJUSTED CASH LIMIT	2020/21 ACTUALS	2020/21 VARIATION
	£000	£000	£000
<u>EXPENDITURE</u>			
EMPLOYEES	55	95	40
PREMISES	-	1,152	1,152
TRANSPORT	-	433	433
SUPPLIES AND SERVICES	-	5,396	5,396
THIRD PARTY PAYMENTS	-	-	-
TRANSFER PAYMENTS	-	-	-
SUPPORT SERVICES	47	97	50
CAPITAL CHARGES	1,038	3,516	2,478
CORPORATE SAVINGS TARGET	-	-	-
TOTAL EXPENDITURE	1,140	10,689	9,549
<u>INCOME</u>			
CUSTOMER AND CLIENT RECEIPTS	(2,132)	2,605	(4,737)
GOVERNMENT GRANTS	-	-	-
RECHARGES	-	-	-
OTHER GRANTS, REIMBURSEMENTS AND CONTRIBUTIONS	(1,644)	1,774	(3,418)
TOTAL INCOME	(3,776)	4,379	(8,155)
NET EXPENDITURE	4,916	6,310	1,394

Budget Holder: Mr L Frudd - Head of Strategic Leisure Assets

Finance Manager: Mr S Maher/Mrs K Whyatt

COMMUNITY AND ENVIRONMENTAL SERVICES

APPENDIX 2(g)

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2021

SUMMARY

FUNCTIONS OF SERVICE	2020/21 ADJUSTED CASH LIMIT	2020/21 ACTUAL	2020/21 VARIATION
	£000	£000	£000
BUSINESS SERVICES	451	1,883	1,432
LEISURE AND CATERING	5,409	5,084	(325)
PUBLIC PROTECTION	834	786	(48)
COASTAL AND ENVIRONMENTAL PARTNERSHIPS	4,711	3,962	(749)
HIGHWAYS AND TRAFFIC MANAGEMENT SERVICES	17,296	17,158	(138)
STREET CLEANSING AND WASTE	19,328	18,527	(801)
INTEGRATED TRANSPORT	679	723	44
NET COST OF SERVICES	48,708	48,123	(585)

Budget Holder: Mr John Blackledge - Director of Community and Environmental Services

Finance Managers: Mr S Maher / Mrs K Whyatt

SUBJECTIVE ANALYSIS	2020/21 ADJUSTED CASH LIMIT	2020/21 ACTUAL	2020/21 VARIATION
	£000	£000	£000
<u>EXPENDITURE</u>			
EMPLOYEES	17,718	16,010	(1,708)
PREMISES	2,307	3,965	1,658
TRANSPORT	2,815	3,733	918
SUPPLIES AND SERVICES	5,257	8,674	3,417
THIRD PARTY PAYMENTS	23,877	21,489	(2,388)
TRANSFER PAYMENTS	182	209	27
SUPPORT SERVICES	5,706	5,695	(11)
CAPITAL CHARGES	18,318	19,440	1,122
CORPORATE SAVINGS TARGET	(1,895)	-	1,895
TOTAL EXPENDITURE	74,285	79,215	4,930
<u>INCOME</u>			
CUSTOMER AND CLIENT RECEIPTS	7,006	6,467	539
GOVERNMENT GRANTS	2,874	4,097	(1,223)
RECHARGES	10,505	11,223	(718)
OTHER GRANTS, REIMBURSEMENTS AND CONTRIBUTIONS	5,192	9,305	(4,113)
TOTAL INCOME	25,577	31,092	(5,515)
NET EXPENDITURE	48,708	48,123	(585)

ADULT SERVICES

APPENDIX 2(h)

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2021

SUMMARY

FUNCTIONS OF SERVICE	2020/21 ADJUSTED CASH LIMIT	2020/21 ACTUAL	2020/21 VARIATION
	£000	£000	£000
ADULT SOCIAL CARE	7,164	6,969	(195)
CARE AND SUPPORT	4,381	4,393	12
ADULTS COMMISSIONING PLACEMENTS	50,620	47,950	(2,670)
ADULTS SAFEGUARDING	681	606	(75)
NET COST OF SERVICES	62,846	59,918	(2,928)

Budget Holder: Karen Smith - Director of Adult Social Services

Finance Manager: Mr Mark Golden

SUBJECTIVE ANALYSIS	2020/21 ADJUSTED CASH LIMIT	2020/21 ACTUAL	2020/21 VARIATION
	£000	£000	£000
<u>EXPENDITURE</u>			
EMPLOYEES	19,985	19,314	(671)
PREMISES	116	233	117
TRANSPORT	1,050	858	(192)
SUPPLIES AND SERVICES	1,905	4,224	2,319
THIRD PARTY PAYMENTS	59,962	67,049	7,087
TRANSFER PAYMENTS	4,897	6,057	1,160
SUPPORT SERVICES	2,839	2,840	1
CAPITAL CHARGES	286	286	-
CORPORATE SAVINGS TARGET	-	-	-
TOTAL EXPENDITURE	91,040	100,861	9,821
<u>INCOME</u>			
CUSTOMER AND CLIENT RECEIPTS	15,388	16,502	(1,114)
GOVERNMENT GRANTS	63	6,439	(6,376)
RECHARGES	32	118	(86)
OTHER GRANTS, REIMBURSEMENTS AND CONTRIBUTIONS	12,711	17,884	(5,173)
TOTAL INCOME	28,194	40,943	(12,749)
NET EXPENDITURE	62,846	59,918	(2,928)

CHILDREN'S SERVICES

APPENDIX 2(i)

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2021

SUMMARY

FUNCTIONS OF SERVICE	2020/21 ADJUSTED CASH LIMIT	2020/21 ACTUAL	2020/21 VARIATION
	£000	£000	£000
LOCAL SCHOOLS BUDGET	22,048	22,048	-
BUSINESS SUPPORT AND RESOURCES	9,840	9,839	(1)
EDUCATION	22,861	23,521	660
EARLY HELP FOR CHILDREN AND FAMILIES	7,485	6,474	(1,011)
CHILDREN'S SOCIAL CARE	53,159	54,633	1,474
GRANTS	(48,871)	(48,871)	-
NET COST OF SERVICES	66,522	67,644	1,122

Budget Holder: Victoria Gent - Director of Children's Services

Finance Manager : Mr Mark Golden

SUBJECTIVE ANALYSIS	2020/21 ACTUAL	2020/21 ADJUSTED CASH LIMIT	2020/21 FORECAST OUTTURN
	£000	£000	£000
<u>EXPENDITURE</u>			
EMPLOYEES	50,724	56,032	5,308
PREMISES	439	2,060	1,621
TRANSPORT	2,953	2,983	30
SUPPLIES AND SERVICES	14,750	15,475	725
THIRD PARTY PAYMENTS	43,968	45,143	1,175
TRANSFER PAYMENTS	10,831	14,280	3,449
SUPPORT SERVICES	5,273	7,237	1,964
CAPITAL CHARGES	2,213	4,071	1,858
CORPORATE SAVINGS TARGET	(692)	-	692
TOTAL EXPENDITURE	130,459	147,281	16,822
<u>INCOME</u>			
CUSTOMER AND CLIENT RECEIPTS	1,011	1,200	(189)
GOVERNMENT GRANTS	55,346	62,027	(6,681)
RECHARGES	295	7,053	(6,758)
OTHER GRANTS, REIMBURSEMENTS AND CONTRIBUTIONS	7,285	9,357	(2,072)
TOTAL INCOME	63,937	79,637	(15,700)
NET EXPENDITURE	66,522	67,644	1,122

PUBLIC HEALTH

APPENDIX 2(j)

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2021

PUBLIC HEALTH

	SUBJECTIVE ANALYSIS	2020/21 ADJUSTED CASH LIMIT	2020/21 ACTUALS	2020/21 VARIATION
		£000	£000	£000
	<u>EXPENDITURE</u>			
	EMPLOYEES	1,095	1,140	45
	PREMISES	-	12	12
	TRANSPORT	10	7	(3)
	SUPPLIES AND SERVICES	54	5,362	5,308
	THIRD PARTY PAYMENTS	20,595	23,161	2,566
	TRANSFER PAYMENTS	-	-	-
	SUPPORT SERVICES	251	251	-
	CAPITAL CHARGES	-	-	-
	CORPORATE SAVINGS TARGET	-	-	-
	TOTAL EXPENDITURE	22,005	29,933	7,928
	<u>INCOME</u>			
	CUSTOMER AND CLIENT RECEIPTS	-	-	-
	GOVERNMENT GRANTS	21,012	30,422	(9,410)
	RECHARGES	-	-	-
	OTHER GRANTS, REIMBURSEMENTS AND CONTRIBUTIONS	967	(515)	1,482
	TOTAL INCOME	21,979	29,907	(7,928)
	NET EXPENDITURE	26	26	-

Budget Holder: Dr Arif Rajpura - Director of Public Health

Finance Manager: Mr Mark Golden

BUDGETS OUTSIDE THE CASH LIMIT

APPENDIX 2(k)

GENERAL FUND OUTTURN YEAR ENDING 31 MARCH 2021

SUMMARY

FUNCTIONS OF SERVICE	2020/21 ADJUSTED CASH LIMIT	2020/21 ACTUALS	2020/21 VARIATION
	£000	£000	£000
TREASURY MANAGEMENT	10,144	2,534	(7,610)
PARKING SERVICES	(2,217)	(1,127)	1,090
CORPORATE SUBSCRIPTIONS	137	133	(4)
HOUSING BENEFITS	1,571	1,554	(17)
COUNCIL TAX AND NNDR COST OF COLLECTION	1,185	1,480	295
SUBSIDIARY COMPANIES	(124)	(50)	74
LAND CHARGES	(51)	(54)	(3)
CONCESSIONARY FARES	7,213	3,960	(3,253)
EMPLOYERS PREVIOUS YEARS PENSION LIABILITY	1,297	1,281	(16)
NEW HOMES BONUS	(266)	(266)	-
NET COST OF SERVICES	18,889	9,445	(9,444)

SUBJECTIVE ANALYSIS	2020/21 ACTUAL	2020/21 ADJUSTED CASH LIMIT	2020/21 FORECAST OUTTURN
	£000	£000	£000
<u>EXPENDITURE</u>			
EMPLOYEES	1,624	1,668	44
PREMISES	1,213	1,212	(1)
TRANSPORT	22	43	21
SUPPLIES AND SERVICES	8,199	5,313	(2,886)
THIRD PARTY PAYMENTS	11	5	(6)
TRANSFER PAYMENTS	66,587	54,286	(12,301)
SUPPORT SERVICES	4,221	4,270	49
CAPITAL CHARGES	16,672	9,054	(7,618)
CORPORATE SAVINGS TARGET	(227)	-	227
TOTAL EXPENDITURE	98,322	75,851	(22,471)
<u>INCOME</u>			
CUSTOMER AND CLIENT RECEIPTS	4,187	2,818	1,369
GOVERNMENT GRANTS	67,087	55,154	11,933
RECHARGES	2,915	3,319	(404)
OTHER GRANTS, REIMBURSEMENTS AND CONTRIBUTIONS	5,244	5,115	129
TOTAL INCOME	79,433	66,406	13,027
NET EXPENDITURE	18,889	9,445	(9,444)