

Blackpool Council

**General Fund Revenue Estimates
for the Year Ended 31st March 2021**

Blackpool Council

General Fund Estimates Year Ending 31 March 2021

Summary

Line No	General Fund Net Requirements	2018/19 Actual £000	2019/20 Adjusted Cash Limit £000	2019/20 Forecast Outturn £000	2020/21 Cash Limit £000
	Cash Limited Bottom Line Budgets				
1	Chief Executive	674	615	515	350
2	Governance and Partnership Services	3,902	3,773	3,850	3,532
3	Resources	4,698	4,563	4,014	3,000
4	Communications and Regeneration	6,816	(1,557)	1,262	(2,178)
5	Community and Environmental Services	37,079	43,446	42,946	44,316
6	Adult Services	52,160	54,559	54,441	55,774
7	Children's Services	42,450	41,027	51,131	52,935
8	Public Health	23	21	21	25
9	Budgets Outside the Cash Limit	12,580	12,708	13,273	12,555
10	Capital Charges	(30,305)	(29,962)	(29,962)	(27,708)
11	IAS 19 Retirement Benefits	179	-	-	-
12	Sub Total - Net Cost of Services	130,256	129,193	141,491	142,601
	Contributions and Contingencies				
13	Contributions to/(from) Reserves	(1,566)	(3,587)	(8,096)	(2,587)
14	2018/19 Service Underspends	-	(80)	(80)	-
15	Revenue Consequences of Capital Outlay	-	200	200	300
16	Contingencies	(1,598)	(2,107)	(2,290)	5,781
17	Specific Corporate Savings	-	-	-	(2,213)
18	Residual Budget Savings underwritten from Earmarked Reserves	-	-	-	(2,252)
19	Sub Total - Contributions and Contingencies	(3,164)	(5,574)	(10,266)	(971)
	Levies				
20	North West Regional Flood Defence Committee	68	69	69	69
21	Apprenticeship Levy	335	385	385	385
22	Sub Total - Levies	403	454	454	454
23	Total Net Expenditure to be met from Public Funds	127,495	124,073	131,679	142,084
24	Less: Amount (Taken from) / Added to Working Balances	1,023	-	(7,606)	-
25	Net Requirements after Working Balances	128,518	124,073	124,073	142,084
	Working Balances as at 1st April	4,034		7,057	-
	Movement in Working Balances	1,023		(7,606)	3,012
		5,057		(549)	3,012
	Transfer from Earmarked Reserves	2,000		549	-
	General Balances as at 31st March	7,057		-	3,012

Chief Executive

Chief Executive
General Fund Estimates Year Ending 31 March 2021

Summary

Functions of Service	2018/19 Actual £000	2019/20 Adjusted Cash Limit £000	2019/20 Forecast Outturn £000	2020/21 Cash Limit £000
Chief Executive	678	724	694	743
HR, Organisation and Workforce Development	(43)	(13)	(33)	-
Corporate Delivery Unit	159	151	151	238
Housing	(120)	(247)	(297)	(186)
Corporate Savings Target	-	-	-	(445)
Net Cost of Services	674	615	515	350
Cost per '000 population	5	4	4	2

Budget Holder: Mr Neil Jack- Chief Executive

Finance Manager: Mr S Maher / Mrs K Whyatt

Subjective Analysis	2018/19 Actual £000	2019/20 Adjusted Cash Limit £000	2019/20 Forecast Outturn £000	2020/21 Cash Limit £000
Expenditure				
Employees	4,578	4,570	4,614	4,717
Premises	146	110	142	110
Transport	24	21	20	21
Supplies and Services	1,562	382	412	389
Third Party Payments	465	168	170	168
Transfer Payments	278	65	503	65
Support Services	1,205	1,184	1,184	1,167
Capital Charges	17	21	21	21
Corporate Savings Target	-	(30)	-	(445)
Total Expenditure	8,275	6,491	7,066	6,213
Income				
Customer and Client Receipts	392	229	228	229
Government Grants	1,585	294	824	294
Recharges	4,319	4,323	4,323	4,323
Other Grants, Reimbursements and Contributions	1,305	1,030	1,176	1,017
Total Income	7,601	5,876	6,551	5,863
Net Expenditure	674	615	515	350

Chief Executive

General Fund Estimates Year Ending 31 March 2021

Chief Executive

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	587	608	599	631
Premises	1	-	3	-
Transport	1	1	1	1
Supplies and Services	68	60	36	60
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	76	74	74	70
Capital Charges	13	13	13	13
Corporate Savings Target	-	-	-	-
Total Expenditure	746	756	726	775
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	-	-	-	-
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	68	32	32	32
Total Income	68	32	32	32
Net Expenditure	678	724	694	743
Cost per '000 population	5	5	5	5

Budget Holder: Mr Neil Jack- Chief Executive

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) This budget consists of the Chief Executive and the Executive Support Team. The Executive Support Team provides support to the Council's Executive Members and Chief Officers on the Corporate Leadership Team.

Chief Executive
General Fund Estimates Year Ending 31 March 2021
HR, Organisation and Workforce Development

Subjective Analysis	2018/19 Actual £000	2019/20 Adjusted Cash Limit £000	2019/20 Forecast Outturn £000	2020/21 Cash Limit £000
Expenditure				
Employees	1,543	1,454	1,454	1,498
Premises	2	-	-	-
Transport	2	4	4	4
Supplies and Services	309	192	192	192
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	476	424	424	393
Capital Charges	-	-	-	-
Corporate Savings Target	-	-	-	-
Total Expenditure	2,332	2,074	2,074	2,087
Income				
Customer and Client Receipts	252	90	90	90
Government Grants	-	-	-	-
Recharges	1,699	1,642	1,642	1,642
Other Grants, Reimbursements and Contributions	424	355	375	355
Total Income	2,375	2,087	2,107	2,087
Net Expenditure	(43)	(13)	(33)	-
Cost per '000 population	(0)	(0)	(0)	0

Budget Holder: Mrs Linda Dutton - Head of HR, Organisation & Workforce Development

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Organisation and Workforce Development helps to ensure that the Council is able to deliver its priorities safely and effectively through the training and development of employees. This includes being commissioned to deliver Children's and Adults Social Care training.
- 2) Recruitment and Safeguarding ensures a right first time approach to recruitment and safeguarding information.
- 3) Systems and Management Information provides the management of HR systems and first rate management information.
- 4) Employee Relations Section supports services with all people management issues to ensure that redundancies restructures, re-organisations, disciplinaries, grievances and attendance management issues are progressed in line with legislation and internal policies.
- 5) Corporate Health - The service conducts pre-employment medicals, promotes healthy living and provides advice and guidance to managers.
- 6) All services provide services to Council departments, to Fylde Borough Council, schools/Academies and Council Wholly Owned Companies.

Elements of the Service	£000	£000	£000	£000
Human Resources and Organisation Development	(960)	(896)	(916)	(908)
Corporate Training	370	333	333	344
HR Systems and Information	319	342	342	351
Corporate Health	228	208	208	213
Net Expenditure	(43)	(13)	(33)	-

Chief Executive
General Fund Estimates Year Ending 31 March 2021
Corporate Delivery Unit

Subjective Analysis	2018/19 Actual £000	2019/20 Adjusted Cash Limit £000	2019/20 Forecast Outturn £000	2020/21 Cash Limit £000
Expenditure				
Employees	1,367	1,408	1,385	1,445
Premises	-	-	-	-
Transport	7	7	6	7
Supplies and Services	43	47	64	54
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	92	106	106	106
Capital Charges	-	-	-	-
Corporate Savings Target	-	-	-	-
Total Expenditure	1,509	1,568	1,561	1,612
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	-	-	-	-
Recharges	754	815	815	815
Other Grants, Reimbursements and Contributions	596	602	595	559
Total Income	1,350	1,417	1,410	1,374
Net Expenditure	159	151	151	238
Cost per '000 population	1	1	1	2

Budget Holder: Ms Kate Aldridge - Head of Delivery & Performance / Mr Antony Lockley - Director of Strategy and Assistant Chief Executive

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) The Children and Adults Commissioning Teams work in partnership with both internal and external stakeholders to implement the full cycle of commissioning activities. These activities include developing relationships across the market to ensure that there is a range of quality provision to meet current assessed needs and forecasted needs in Blackpool in line with statutory duties and best practice and support service reviews to drive the availability of sustainable and diverse services.
- 2) Corporate Delivery Unit - This section recognises the close relationship required of the Policy, Performance, Research, Evidence, Evaluation and Transformational functions. There is a desire to improve collaborative working and build upon the shared knowledge that these functions hold. The prime rationale for this division is to properly support the development of the Council including key areas for transformational change and monitor and review the delivery of the Council Plan Priorities to ensure the efficient delivery of services alongside our partners for the benefit of Blackpool.

Elements of the Service	£000	£000	£000	£000
Commissioning	390	376	376	394
Corporate Delivery Unit	(231)	(225)	(225)	(156)
Net Expenditure	159	151	151	238

Chief Executive

General Fund Estimates Year Ending 31 March 2021

Housing

Subjective Analysis	2018/19 Actual £000	2019/20 Adjusted Cash Limit £000	2019/20 Forecast Outturn £000	2020/21 Cash Limit £000
Expenditure				
Employees	1,081	1,100	1,176	1,143
Premises	143	110	139	110
Transport	14	9	9	9
Supplies and Services	1,142	83	120	83
Third Party Payments	465	168	170	168
Transfer Payments	278	65	503	65
Support Services	561	580	580	598
Capital Charges	4	8	8	8
Corporate Savings Target	-	(30)	-	-
Total Expenditure	3,688	2,093	2,705	2,184
Income				
Customer and Client Receipts	140	139	138	139
Government Grants	1,585	294	824	294
Recharges	1,866	1,866	1,866	1,866
Other Grants, Reimbursements and Contributions	217	41	174	71
Total Income	3,808	2,340	3,002	2,370
Net Expenditure	(120)	(247)	(297)	(186)
Cost per '000 population	(1)	(2)	(2)	(1)

Budget Holder: Mrs Vikki Piper -Housing Options Manager / Mr Antony Lockley- Director of Strategy and Assistant Chief Executive

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) The Housing Service is responsible for the development of the town's housing strategy and the housing renewal plans that flow from that strategy and includes the Housing Options team which works to prevent and address homelessness. The Service is also responsible for Council home development programmes, and working with private developers and housing associations to bring forward new homes, and for setting up the strategy and tools for regulation of the private rented sector.

Governance and Partnership Services

Governance and Partnership Services
General Fund Estimates Year Ending 31 March 2021

Summary

Functions of Service	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Democratic Governance	2,566	2,751	2,511	2,554
Customer Care and Life Events	(59)	(377)	(80)	(401)
Corporate Legal Services	1,293	1,297	1,317	1,329
Information Governance	102	102	102	150
Corporate Savings Target	-	-	-	(100)
Net Cost of Services	3,902	3,773	3,850	3,532
Cost per '000 population	28	27	28	25

Budget Holder: Mr Mark Towers - Director of Governance and Partnerships

Finance Manager: Mr S Maher / Mrs K Whyatt

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	4,348	4,431	4,420	4,717
Premises	216	220	223	220
Transport	78	71	71	71
Supplies and Services	2,296	2,125	2,005	1,669
Third Party Payments	138	161	161	161
Transfer Payments	-	-	-	-
Support Services	925	884	884	912
Capital Charges	70	70	70	70
Corporate Savings Target	-	(205)	(205)	(100)
Total Expenditure	8,071	7,757	7,629	7,720
Income				
Customer and Client Receipts	2,141	2,280	2,035	2,484
Government Grants	30	-	-	-
Recharges	1,058	954	954	954
Other Grants, Reimbursements and Contributions	940	750	790	750
Total Income	4,169	3,984	3,779	4,188
Net Expenditure	3,902	3,773	3,850	3,532

Governance and Partnership Services
General Fund Estimates Year Ending 31 March 2021
Democratic Governance

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,518	1,607	1,607	1,736
Premises	1	4	4	4
Transport	34	41	41	41
Supplies and Services	807	783	583	455
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	548	545	545	547
Capital Charges	-	-	-	-
Corporate Savings Target	-	-	-	-
Total Expenditure	2,908	2,980	2,780	2,783
Income				
Customer and Client Receipts	4	-	-	-
Government Grants	30	-	-	-
Recharges	128	125	125	125
Other Grants, Reimbursements and Contributions	180	104	144	104
Total Income	342	229	269	229
Net Expenditure	2,566	2,751	2,511	2,554
Cost per '000 population	18	20	18	18

Budget Holder: Mrs Lorraine Hurst - Head of Democratic Governance

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

Democratic Governance includes the following elements of service:

- 1) Corporate and Member Services includes Corporate Management, Members Administration and Allowances, Mayoral Services, Town Twinning and Special Events.
- 2) Democratic Governance includes meeting support, scrutiny support and the Members' support functions. The service provides advice and support to Members of the Council and organises all Executive, Council and Committee meetings as well as governance support for Council wholly-owned companies, school appeals and safeguarding bodies.
- 3) Electoral Services includes the organisation of individual electoral registration and update of the Register of Electors, and arrangements for Borough, Parliamentary, European and Police and Crime Commissioner elections within the Borough. The budget covers the cost of delivering elections and will fluctuate according to the incidence of elections.
- 4) The budget for ward funding is held by Democratic Governance.
- 5) Governor Services includes clerking support for School Governing Boards and Committees including administration and training.

Elements of the Service	£000	£000	£000	£000
Corporate and Member Services	1,380	1,406	1,406	1,508
Democratic Services	448	523	483	541
Electoral Services	210	420	420	179
Members' Ward Funding	547	395	195	315
Governor Services	(19)	7	7	11
Net Expenditure	2,566	2,751	2,511	2,554

Governance and Partnership Services
General Fund Estimates Year Ending 31 March 2021
Customer Care and Life Events

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,272	1,268	1,257	1,336
Premises	215	216	219	216
Transport	38	25	25	25
Supplies and Services	542	389	449	261
Third Party Payments	138	161	161	161
Transfer Payments	-	-	-	-
Support Services	236	204	204	239
Capital Charges	70	70	70	70
Corporate Savings Target	-	(104)	(104)	-
Total Expenditure	2,511	2,229	2,281	2,308
Income				
Customer and Client Receipts	2,059	2,204	1,959	2,307
Government Grants	-	-	-	-
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	511	402	402	402
Total Income	2,570	2,606	2,361	2,709
Net Expenditure	(59)	(377)	(80)	(401)
Cost per '000 population	(0)	(3)	(1)	(3)

Budget Holder: Ms Joceline Greenaway - Head of Life Events and Customer Engagement

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) The Registrars Service is managed by the authority under the direction of the Registrar General of the Department of Health's Office of National Statistics. The service administers the registration of births, deaths and marriages. The authority has a statutory responsibility to:
 - a) Establish a permanent legal record of every birth, death and marriage and provide documentary evidence of these events.
 - b) Carry out the civil preliminaries to marriage, conduct civil marriage ceremonies and civil partnerships.
 - c) Furnish the Registrar General with relevant returns to assist with population statistics and medical research.
 - d) Conduct citizenship ceremonies.
- 2) The Coroners & Mortuary Service covers the Blackpool and Fylde district, with Blackpool being the lead authority.
- 3) The Council operates and manages Layton and Carleton cemeteries, along with the Jewish Cemeteries at both Layton and Carleton and the Muslim area at Layton.
- 4) There is a crematorium facility at Carleton which operates throughout the year in accordance with the standards required by the Environmental Protection Act 1990 regarding pollution of the environment and reduction of emissions.
- 5) This budget also includes the costs associated with administering the Councils complaints functions.

Elements of the Service	£000	£000	£000	£000
Registrars	132	86	74	128
Coroners and Mortuary	490	428	489	473
Burials	(226)	(266)	(217)	(266)
Carleton Crematorium Services	(520)	(700)	(490)	(814)
Public Funerals	11	14	15	14
Customer Engagement	54	61	49	64
Net Expenditure	(59)	(377)	(80)	(401)

Governance and Partnership Services
General Fund Estimates Year Ending 31 March 2021
Corporate Legal Services

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,363	1,384	1,384	1,425
Premises	-	-	-	-
Transport	6	5	5	5
Supplies and Services	940	952	972	952
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	141	135	135	126
Capital Charges	-	-	-	-
Corporate Savings Target	-	(101)	(101)	-
Total Expenditure	2,450	2,375	2,395	2,508
Income				
Customer and Client Receipts	78	76	76	177
Government Grants	-	-	-	-
Recharges	930	829	829	829
Other Grants, Reimbursements and Contributions	149	173	173	173
Total Income	1,157	1,078	1,078	1,179
Net Expenditure	1,293	1,297	1,317	1,329
Cost per '000 population	9	9	9	10

Budget Holder: Ms Dawn Goodall- Head of Legal Services

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Legal Services is made up of the Property and Commercial section, Litigation and Risk section, Childcare section as well as the Practice Management section. Legal Services is Lexcel accredited by the Law Society and is a key legal service supporting all parts of Blackpool Council, wholly owned Council companies, Schools and Academies.

Governance and Partnership Services
General Fund Estimates Year Ending 31 March 2021
Information Governance

Subjective Analysis	2018/19 Actual £000	2019/20 Adjusted Cash Limit £000	2019/20 Forecast Outturn £000	2020/21 Cash Limit £000
Expenditure				
Employees	195	172	172	220
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	7	1	1	1
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	-	-	-	-
Capital Charges	-	-	-	-
Corporate Savings Target	-	-	-	-
Total Expenditure	202	173	173	221
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	-	-	-	-
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	100	71	71	71
Total Income	100	71	71	71
Net Expenditure	102	102	102	150
Cost per '000 population	1	1	1	1

Budget Holder: Mrs Patricia Butcher - Head of Information Governance and Data Protection Officer

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Information Governance is about ensuring that organisational information is managed as an asset to ensure that all statutory, regulatory and best practice requirements are met. The service supports Council departments, schools, academies and Council wholly-owned companies and SME's in raising awareness, delivering training and testing compliance against these requirements.

Resources

Resources

General Fund Estimates Year Ending 31 March 2021

Summary

Functions of Service	2018/19 Actual £000	2019/20 Adjusted Cash Limit £000	2019/20 Forecast Outturn £000	2020/21 Cash Limit £000
Procurement, Energy and Projects	44	45	2	66
Revenues & Exchequer Services	1,097	1,167	1,167	1,405
Benefits	(894)	(882)	(973)	(726)
ICT Services	113	(50)	(300)	(95)
Customer First	(23)	(10)	(10)	68
Accountancy	2	(3)	(26)	75
Risk Services	(103)	(6)	(33)	67
Property Services & Investment Portfolio	4,462	4,302	4,187	2,650
Corporate Savings Target	-	-	-	(510)
Net Cost of Services	4,698	4,563	4,014	3,000
Cost per '000 population	34	33	29	22

Budget Holder: Mr Steve Thompson - Director of Resources

Finance Manager: Mr Mark Golden

Subjective Analysis	2018/19 Actual £000	2019/20 Adjusted Cash Limit £000	2019/20 Forecast Outturn £000	2020/21 Cash Limit £000
Expenditure				
Employees	12,161	12,756	12,573	13,194
Premises	6,553	5,353	5,407	5,383
Transport	83	95	147	95
Supplies and Services	4,598	4,031	4,566	4,076
Third Party Payments	147	185	212	185
Transfer Payments	216	215	214	215
Support Services	3,254	3,317	3,321	3,455
Capital Charges	7,795	7,238	7,235	5,301
Corporate Savings Target	(28)	(43)	(65)	(510)
Total Expenditure	34,779	33,147	33,610	31,394
Income				
Customer and Client Receipts	4,436	4,286	4,503	4,302
Government Grants	181	526	534	526
Recharges	20,815	20,845	20,830	20,880
Other Grants, Reimbursements and Contributions	4,649	2,927	3,729	2,686
Total Income	30,081	28,584	29,596	28,394
Net Expenditure	4,698	4,563	4,014	3,000

Resources

General Fund Estimates Year Ending 31 March 2021

Procurement, Energy and Projects

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	740	786	746	810
Premises	5	-	-	-
Transport	2	2	2	2
Supplies and Services	34	45	48	45
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	68	65	65	62
Capital Charges	-	-	-	-
Corporate Savings Target	-	-	-	-
Total Expenditure	849	898	861	919
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	-	-	-	-
Recharges	588	702	729	702
Other Grants, Reimbursements and Contributions	217	151	130	151
Total Income	805	853	859	853
Net Expenditure	44	45	2	66
Cost per '000 population	0	0	0	0

Budget Holder: Mr Trevor Rayner & Mrs Cath Bagley - Head of Procurement, Energy & Projects.

Finance Manager: Mr Mark Golden

Notes:

- 1) The Project Team undertakes projects of strategic and corporate importance. It reviews, plans and implements improvements to services within the directorate and across the Council, delivering efficiency savings and value for money. It also strengthens performance management and business planning across the directorate.
- 2) Corporate Procurement co-ordinate and manage the contractual process and procurement of goods and services for the whole of the Council and provides advice on all issues relating to procurement.
- 3) The Energy and Sustainability Team delivers the energy and water management service, the carbon management plan and climate change agenda to develop a sustainable and efficient property portfolio which has minimum impact on the environment and climate during its life.

Resources

General Fund Estimates Year Ending 31 March 2021

Revenues and Exchequer Services

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,745	1,891	1,885	1,977
Premises	-	-	-	-
Transport	6	5	49	5
Supplies and Services	578	481	512	481
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	630	654	654	654
Capital Charges	-	-	-	-
Corporate Savings Target	-	(17)	-	-
Total Expenditure	2,959	3,014	3,100	3,117
Income				
Customer and Client Receipts	3	-	1	-
Government Grants	14	14	23	14
Recharges	1,471	1,561	1,537	1,560
Other Grants, Reimbursements and Contributions	374	272	372	138
Total Income	1,862	1,847	1,933	1,712
Net Expenditure	1,097	1,167	1,167	1,405
Cost per '000 population	8	8	8	10

Budget Holder: Mr Andrew Turpin - Head of Revenues & Exchequer Services

Finance Manager: Mr Mark Golden

Notes:

- 1) The Revenues team administer and maximise the collection of Council Tax and Business Rates including the establishment of liability, entitlement to discounts, reliefs and exemptions. It also undertakes appropriate enforcement action and carries out collection on behalf of the Business Improvement District (BID).
- 2) Transactional Services is responsible for creditor payments, sundry debt recovery, debtor management and cashiers' services.
- 3) Payroll is responsible for the Council's payroll system and also provides external payroll services to a number of organisations including the Council's wholly-owned companies.

Elements of the Service	£000	£000	£000	£000
Revenues	1,113	1,166	1,138	1,379
Transactional Services	(26)	(1)	1	14
Payroll	10	2	28	12
Net Expenditure	1,097	1,167	1,167	1,405

Resources

General Fund Estimates Year Ending 31 March 2021

Benefits

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	3,066	3,218	3,141	3,307
Premises	-	1	1	1
Transport	3	3	3	3
Supplies and Services	359	347	349	347
Third Party Payments	-	-	-	-
Transfer Payments	201	200	199	200
Support Services	450	376	376	443
Capital Charges	-	-	-	-
Corporate Savings Target	-	-	-	-
Total Expenditure	4,079	4,145	4,069	4,301
Income				
Customer and Client Receipts	83	75	85	75
Government Grants	(4)	451	450	451
Recharges	4,378	3,960	3,932	3,960
Other Grants, Reimbursements and Contributions	516	541	575	541
Total Income	4,973	5,027	5,042	5,027
Net Expenditure	(894)	(882)	(973)	(726)
Cost per '000 population	(6)	(6)	(7)	(5)

Budget Holder: Miss Louise Jones - Head of Benefits and Customer Services

Finance Manager: Mr Mark Golden

Notes:

- 1) Housing Benefit administration which includes processing new claims and changes of circumstances, reviewing on-going claims, verifying statutory requirements to entitlements and recovery of overpayments. Council Tax Reduction Scheme administration for Working Age Customers and Statutory Scheme for Pension Age customers which includes processing new claims and changes of circumstances, reviewing on-going claims, verifying requirements to entitlement and recovery of overpayments. Administering applications for and changes to Free School Meals entitlement.
- 2) Social Care financial assessment processing, which includes assessing client contributions towards the cost of residential and non-residential care, collection of contributions and payments to care providers. Administration of Discretionary awards for Housing Benefit and Council Tax Reduction. Administration of the Debt Advice and Outreach Benefits service. Administration of the Local Discretionary Support Scheme which replaces elements of the DWP Social Fund and provides emergency support (Crisis) and grants to enable residents to move back into or remain in the community. Administration of the Client Finances money management function.

Elements of the Service	£000	£000	£000	£000
Benefits Administration	(1,273)	(1,283)	(1,353)	(1,131)
Discretionary Support Scheme	379	401	380	405
Net Expenditure	(894)	(882)	(973)	(726)

Resources

General Fund Estimates Year Ending 31 March 2021

ICT Services

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,549	1,593	1,602	1,725
Premises	75	37	37	37
Transport	10	9	10	9
Supplies and Services	2,172	2,126	2,354	2,141
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	169	153	154	143
Capital Charges	835	963	963	796
Corporate Savings Target	-	15	(45)	-
Total Expenditure	4,810	4,896	5,075	4,851
Income				
Customer and Client Receipts	377	310	310	310
Government Grants	5	-	-	-
Recharges	2,887	3,615	3,656	3,615
Other Grants, Reimbursements and Contributions	1,428	1,021	1,409	1,021
Total Income	4,697	4,946	5,375	4,946
Net Expenditure	113	(50)	(300)	(95)
Cost per '000 population	1	(0)	(2)	(1)

Budget Holder: Mr Tony Doyle - Head of ICT Services

Finance Manager: Mr Mark Golden

Notes:

- 1) Information and Communications Technology underpins activities of the Council, Blackpool schools and the local community. ICT Services enables the Council to utilise new technologies and systems to deliver a better, more convenient and cost effective service. The ICT Services budget covers all the costs for managing and supporting the Council's ICT infrastructure, the hosting and back up of data, network and telephony services, corporate applications and providing suitable hardware for employees of the Council to carry out their business on. The costs for business application licences and telephones are paid directly by the services. The costs of the Council ICT is offset significantly by a shared service approach that allows other public sector bodies across the Fylde Coast and beyond to access services provided by the Council's ICT Service. In addition to the above in the summer of 2016/17 the Social Care Systems Team and the CLC Media Team merged with the ICT Service.

Elements of the Service	£000	£000	£000	£000
Corporate ICT	(226)	(431)	(693)	(487)
Systems Development	306	354	362	364
Digital Media Manager	33	27	31	28
Net Expenditure	113	(50)	(300)	(95)

Resources

General Fund Estimates Year Ending 31 March 2021

Customer First

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	752	814	819	823
Premises	3	-	1	-
Transport	31	31	31	31
Supplies and Services	84	110	113	140
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	155	139	139	158
Capital Charges	-	-	-	-
Corporate Savings Target	-	(20)	(20)	-
Total Expenditure	1,025	1,074	1,083	1,152
Income				
Customer and Client Receipts	28	42	35	42
Government Grants	61	61	61	61
Recharges	948	964	967	964
Other Grants, Reimbursements and Contributions	11	17	30	17
Total Income	1,048	1,084	1,093	1,084
Net Expenditure	(23)	(10)	(10)	68
Cost per '000 population	(0)	(0)	(0)	0

Budget Holder: Miss Louise Jones - Head of Benefits and Customer Services

Finance Manager: Mr Mark Golden

Notes:

- Customer First is the first point of contact for many of the Council's customer enquiries. The service operates from the Municipal Building supporting all the main contact channels - counter, phone, web, email and post. Additional services provided include the incoming and outgoing mail hub and reception service for Council Offices. The service also administers the application of disabled parking permits.

Resources

General Fund Estimates Year Ending 31 March 2021

Accountancy

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,636	1,695	1,706	1,714
Premises	-	-	-	-
Transport	4	4	5	4
Supplies and Services	333	162	170	162
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	212	207	207	197
Capital Charges	-	-	-	-
Corporate Savings Target	-	(3)	-	-
Total Expenditure	2,185	2,065	2,088	2,077
Income				
Customer and Client Receipts	166	173	173	173
Government Grants	-	-	-	-
Recharges	1,545	1,557	1,593	1,558
Other Grants, Reimbursements and Contributions	472	338	348	271
Total Income	2,183	2,068	2,114	2,002
Net Expenditure	2	(3)	(26)	75
Cost per '000 population	0	(0)	(0)	1

Budget Holder: Mr Phil Redmond - Chief Accountant

Finance Manager: Mr Mark Golden

Notes:

- 1) Accountancy - a corporate finance stewardship role in setting the governance framework, preparing the Council's statutory final accounts, managing its financial information system, its cashflow and providing financial planning, budget monitoring and financial management support to officers and elected Members; provision of specialist financial support re. central government funding, taxation, leasing and one-off technical projects.

Resources

General Fund Estimates Year Ending 31 March 2021

Risk Services

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	890	843	822	872
Premises	5	5	5	5
Transport	2	1	2	1
Supplies and Services	33	19	29	19
Third Party Payments	39	44	43	44
Transfer Payments	15	15	15	15
Support Services	169	164	164	169
Capital Charges	-	-	-	-
Corporate Savings Target	(28)	-	-	-
Total Expenditure	1,125	1,091	1,080	1,125
Income				
Customer and Client Receipts	5	2	5	2
Government Grants	105	-	-	-
Recharges	893	994	928	995
Other Grants, Reimbursements and Contributions	225	101	180	61
Total Income	1,228	1,097	1,113	1,058
Net Expenditure	(103)	(6)	(33)	67
Cost per '000 population	(1)	(0)	(0)	0

Budget Holder: Tracy Greenhalgh - Head of Audit and Risk

Finance Manager: Mr Mark Golden

Notes:

- 1) Services under the Head of Audit and Risk - provision of an independent internal audit appraisal function that reviews the adequacy and effectiveness of controls in operation within the Council, investigation of corporate fraud, provision of risk management and insurance cover, emergency planning and business continuity management, health and safety, equality and diversity and trade union management support. There is a statutory requirement to provide internal audit services within the Council prescribed in Section 151 of the Local Government Act 1972. This was further clarified by the Accounts and Audit Regulations 2011 which require local authorities to maintain an adequate and effective system of internal audit.

Resources

General Fund Estimates Year Ending 31 March 2021

Property Services and Investment Portfolio

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,783	1,916	1,852	1,966
Premises	6,465	5,310	5,363	5,340
Transport	25	40	45	40
Supplies and Services	1,005	741	991	741
Third Party Payments	108	141	169	141
Transfer Payments	-	-	-	-
Support Services	1,401	1,559	1,562	1,629
Capital Charges	6,960	6,275	6,272	4,505
Corporate Savings Target	-	(18)	-	-
Total Expenditure	17,747	15,964	16,254	14,362
Income				
Customer and Client Receipts	3,774	3,684	3,894	3,700
Government Grants	-	-	-	-
Recharges	8,105	7,492	7,488	7,526
Other Grants, Reimbursements and Contributions	1,406	486	685	486
Total Income	13,285	11,662	12,067	11,712
Net Expenditure	4,462	4,302	4,187	2,650
Cost per '000 population	34	33	32	20

Budget Holder: Mr Paul Jones - Head of Property Services

Finance Manager: Mr Mark Golden

Notes:

- Property Services undertake the Corporate Landlord role to manage and maintain the Council's land and property portfolio, ensuring it is safe, secure, accessible and maintained to an appropriate and defined standard. Supports the Carbon Management Plan and Climate Change agenda to develop a sustainable and efficient property portfolio which has a minimum impact on the environment and climate. Maintains the Asset Management database system, holding all core property data on all Council's land and property assets. Delivers the Office Accommodation Strategy and Asset Management Strategy to rationalise and reduce the cost base and ensure the most effective use of land and property. Provides a professional Valuation and Estates Service to manage the Council's land and property estate, undertaking valuations, disposals, acquisitions and Compulsory Purchase Orders. The service is responsible for the delivery of key property-related projects to develop the town, economy and local communities.
- The above figures include the operating costs of administrative and operational premises owned by the Council. These include Bickerstaffe House, Town Hall, Municipal Buildings, Festival House, Sports Centres, Layton Depot and Solaris Centre.
- The Solaris Centre incorporates a centre of environmental excellence promoting sustainability, and small business incubator units with rooms for training, seminars and meetings. It is also a base for partnerships delivering projects in the community and displays exhibitions of local art and photographs.

Elements of the Service	£000	£000	£000	£000
Property Services Management	268	395	395	378
Buildings	(1,970)	(1,268)	(1,252)	(1,177)
Capital Projects and Development	(3)	28	54	37
Estates	126	124	159	128
Property and Portfolio Management	357	522	273	545
Business Development and Strategy	181	202	194	209
Dual Use Properties	2,376	1,658	1,631	1,635
Investment Portfolio	3,127	2,641	2,733	895
Net Expenditure	4,462	4,302	4,187	2,650

Communications and Regeneration

Communications and Regeneration
General Fund Estimates Year Ending 31 March 2021

Summary

Functions of Service	2018/19 Actual £000	2019/20 Adjusted Cash Limit £000	2019/20 Forecast Outturn £000	2020/21 Cash Limit £000
Strategic Leisure Assets	2,597	523	3,282	373
Economic Development and Cultural Services	349	292	153	690
Growing Places	408	(5,534)	(5,634)	(5,231)
Tourism & Communications	3,462	3,162	3,461	3,370
Corporate Savings Target	-	-	-	(1,380)
Net Cost of Services	6,816	(1,557)	1,262	(2,178)
Cost per '000 population	49	(11)	9	(16)

Budget Holder: Mr A Cavill- Director of Communications and Regeneration

Finance Manager: Mr S Maher / Mrs K Whyatt

Subjective Analysis	2018/19 Actual £000	2019/20 Adjusted Cash Limit £000	2019/20 Forecast Outturn £000	2020/21 Cash Limit £000
Expenditure				
Employees	7,315	5,988	7,086	6,062
Premises	2,520	1,921	3,423	1,906
Transport	231	176	215	181
Supplies and Services	11,241	2,837	6,175	2,977
Third Party Payments	2,011	30	3,510	30
Transfer Payments	155	116	108	116
Support Services	2,445	2,351	2,366	2,392
Capital Charges	5,136	4,850	4,936	3,754
Corporate Savings Target	-	(379)	-	(1,380)
Total Expenditure	31,054	17,890	27,819	16,038
Income				
Customer and Client Receipts	6,416	5,103	6,404	4,983
Government Grants	7,659	47	5,904	47
Recharges	4,612	4,517	4,553	4,517
Other Grants, Reimbursements and Contributions	5,551	9,780	9,696	8,669
Total Income	24,238	19,447	26,557	18,216
Net Expenditure	6,816	(1,557)	1,262	(2,178)

Communications and Regeneration
General Fund Estimates Year Ending 31 March 2021
Strategic Leisure Assets

Subjective Analysis	2018/19 Actual £000	2019/20 Adjusted Cash Limit £000	2019/20 Forecast Outturn £000	2020/21 Cash Limit £000
Expenditure				
Employees	116	90	92	95
Premises	1,046	776	2,046	776
Transport	-	-	7	-
Supplies and Services	1,720	540	553	540
Third Party Payments	-	-	-	-
Transfer Payments	50	50	-	50
Support Services	41	41	41	41
Capital Charges	4,320	4,668	4,003	4,513
Corporate Savings Target	-	-	-	-
Total Expenditure	7,293	6,165	6,742	6,015
Income				
Customer and Client Receipts	3,239	3,491	2,847	3,491
Government Grants	-	-	-	-
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	1,457	2,151	613	2,151
Total Income	4,696	5,642	3,460	5,642
Net Expenditure	2,597	523	3,282	373
Cost per '000 population	19	4	24	3

Budget Holder: Mr Lee Frudd - Head of Strategic Leisure Assets

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Strategic Leisure Assets includes the following premises:
- Blackpool Tower
 - The Winter Gardens
 - Madame Tussauds
 - The Golden Mile Buildings

Communications and Regeneration
General Fund Estimates Year Ending 31 March 2021
Economic and Cultural Services

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	3,477	1,749	2,992	1,797
Premises	666	443	508	443
Transport	53	20	31	20
Supplies and Services	5,237	528	1,925	668
Third Party Payments	1,971	-	3,495	-
Transfer Payments	-	-	-	-
Support Services	347	301	307	300
Capital Charges	298	305	305	306
Corporate Savings Target	-	-	-	-
Total Expenditure	12,049	3,346	9,563	3,534
Income				
Customer and Client Receipts	239	175	219	55
Government Grants	7,415	37	5,732	37
Recharges	2,620	2,620	2,620	2,620
Other Grants, Reimbursements and Contributions	1,426	222	839	132
Total Income	11,700	3,054	9,410	2,844
Net Expenditure	349	292	153	690
Cost per '000 population	3	2	1	5

Budget Holder: Mr P Legg - Head of Economic & Cultural Services

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

1) Economic & Cultural Services combines the Economic Development & Cultural Services Divisions.

The division aims to promote economic and cultural growth and prosperity for all residents. It does so through the provision of a range of discrete but inter-linked services as per below.

- 2) The **Business Support Team** provides essential support, advice and workspace provision for new and existing businesses to start up, grow and create jobs. It includes the Get Started Team, the management of the Blackpool Enterprise Centre and FYCreatives facilities, and the business communication platform Blackpoolunlimited.com. The team broker wider support by tapping into local, regional and national initiatives, and managing a series of events such as Blackpool Enterprise Week. The wider economic development team contribute to the management of key Council initiatives including the £200m Business Loans Fund.
- 3) **Work & Health Programmes** - housed within the HealthWorks facility on Clifton Street, Positive Steps into Work continues to pioneer support to resident job seekers, helping them gain and sustain employment and to improve health outcomes. This includes the integrated provision of employment and job search advice alongside specialist provision such as health therapies, basic skills and careers advice. Funding for this activity is not reflected in the above budget as it does not require core budget it is sustained through internal and external contracts and project income.
- 4) The **Library Service** delivers the full range of library service offers across its network of eight community libraries; promoting children's and adult literacy and learning, digital services such as ebooks and emagazines and an at-home library outreach service for vulnerable residents unable to visit a local library.
- 5) The **Arts Development Service** includes the management & development of the Grundy Art Gallery, an Arts Council National Portfolio Organisation. It delivers quality contemporary exhibitions, workshops & community oriented events such as Wordpool, with excellent engagement with schools & community organisations. It also works closely with & co-funds the Grand Theatre & LeftCoast community arts organisation.
- 6) The **Heritage Service** includes the strategic lead and planning function for Heritage, including the care and management of the Blackpool Council's extensive heritage collections; public access through the Local History Centre and the delivery of community heritage activities through the Community Heritage Programme. The Heritage Service works in conjunction with the Blackpool Museum Project.
- 7) **Adult Learning** - funded by a ring-fenced grant from the Education Skills Funding Agency. The service provides first step basic learning programmes covering basic skills, employability skills, life skills and Family Learning.

Elements of the Service	£000	£000	£000	£000
Economic Development	244	194	195	250
Library Service	(16)	40	40	160
Arts and Heritage	81	13	13	114
Life Long Learning	40	43	(97)	44
Museum	-	2	2	122
Net Expenditure	349	292	153	690

Communications and Regeneration
General Fund Estimates Year Ending 31 March 2021
Growing Places

Subjective Analysis	2018/19 Actual £000	2019/20 Adjusted Cash Limit £000	2019/20 Forecast Outturn £000	2020/21 Cash Limit £000
Expenditure				
Employees	1,442	1,704	1,635	1,753
Premises	116	45	387	30
Transport	19	10	44	10
Supplies and Services	1,294	119	1,215	119
Third Party Payments	-	-	-	-
Transfer Payments	105	66	108	66
Support Services	341	299	299	317
Capital Charges	231	(410)	341	(1,346)
Corporate Savings Target	-	(63)	-	-
Total Expenditure	3,548	1,770	4,029	949
Income				
Customer and Client Receipts	2,231	644	2,444	644
Government Grants	137	-	150	-
Recharges	159	158	158	158
Other Grants, Reimbursements and Contributions	613	6,502	6,911	5,378
Total Income	3,140	7,304	9,663	6,180
Net Expenditure	408	(5,534)	(5,634)	(5,231)
Cost per '000 population	3	(40)	(40)	(38)

Budget Holder: Mr. N Gerrard - Growth and Prosperity Programme Director

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) The Growing Places Division is made up of two core functions: Planning services, and Growth and Prosperity.
- 2) Planning Services includes the full range of statutory planning functions as well as the formulation of strategic policy surrounding land use and transport. Planning Services are housed in two teams: Planning Quality and Control (Development Management, Building Control, Heritage and Divisional Support including Land Charges); and Planning Strategy (Strategic Planning and Transport Policy).
- 3) Growth and Prosperity was established in March 2017 and brings together a team that delivers the Growth and Prosperity Programme which includes a wide range of property-based projects to deliver on Council Priority 1, and the wider growth and prosperity objectives of the Council.

Elements of the Service	£000	£000	£000	£000
Planning Services	438	391	291	442
Growth and Prosperity	(30)	(5,925)	(5,925)	(5,673)
Net Expenditure	408	(5,534)	(5,634)	(5,231)

Communications and Regeneration
General Fund Estimates Year Ending 31 March 2021
Tourism & Communications

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	2,280	2,445	2,367	2,417
Premises	692	657	482	657
Transport	159	146	133	151
Supplies and Services	2,990	1,650	2,482	1,650
Third Party Payments	40	30	15	30
Transfer Payments	-	-	-	-
Support Services	1,716	1,710	1,719	1,734
Capital Charges	287	287	287	281
Corporate Savings Target	-	(316)	-	-
Total Expenditure	8,164	6,609	7,485	6,920
Income				
Customer and Client Receipts	707	793	894	793
Government Grants	107	10	22	10
Recharges	1,833	1,739	1,775	1,739
Other Grants, Reimbursements and Contributions	2,055	905	1,333	1,008
Total Income	4,702	3,447	4,024	3,550
Net Expenditure	3,462	3,162	3,461	3,370
Cost per '000 population	25	23	25	24

Budget Holder: Mr. Philip Welsh - Head of Tourism & Communications

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) VisitBlackpool is the resort's Destination Management Organisation (DMO) which carries responsibility for delivering a major events programme and attracting millions of visitors through various year-round marketing activities. The service also includes the Corporate Communications function which is responsible for managing media enquiries and digital channels, and marketing a range of Council services to residents. The service also manages advertising across a portfolio of Council assets including tram and bus shelters, and poster sites.
- 2) The Illuminations Service is responsible for designing and delivering one of the town's most popular and enduring attractions, attracting circa three million visitors during the autumn season.
- 3) Corporate Print Services provides a design and print service for the authority and some external customers.
- 4) Beach Patrol offers a year-round service with a full-time staff resource augmented by seasonal staff during peak summer months.

Elements of the Service	£000	£000	£000	£000
Visit Blackpool/Corporate Communications/ Advertising	1,401	1,187	1,497	1,346
Illuminations	1,828	1,738	1,738	1,762
Print Services	36	33	22	58
Beach Patrol	197	204	204	204
Net Expenditure	3,462	3,162	3,461	3,370

Community and Environmental Services

Community and Environmental Services
General Fund Estimates Year Ending 31 March 2021

Summary

Functions of Service	2018/19 Actual £000	2019/20 Adjusted Cash Limit £000	2019/20 Forecast Outturn £000	2020/21 Cash Limit £000
Business Services	407	545	283	544
Leisure and Catering	2,749	2,922	2,966	2,991
Public Protection	571	605	557	679
Coastal and Environmental Partnerships	4,635	3,979	3,979	4,682
Highways and Traffic Management Services	16,263	16,590	16,458	16,867
Street Cleansing and Waste	11,836	18,125	17,980	18,411
Integrated Transport	618	680	723	733
Corporate Savings Target	-	-	-	(591)
Net Cost of Services	37,079	43,446	42,946	44,316
Cost per '000 population	266	312	308	318

Budget Holder: Mr J Blackledge - Director of Community and Environmental Services

Finance Managers: Mr S Maher/Mrs K Whyatt

Subjective Analysis	2018/19 Actual £000	2019/20 Adjusted Cash Limit £000	2019/20 Forecast Outturn £000	2020/21 Cash Limit £000
Expenditure				
Employees	15,953	17,011	16,706	17,098
Premises	4,147	2,255	3,766	2,255
Transport	3,859	2,311	3,059	2,311
Supplies and Services	10,326	4,712	6,373	4,712
Third Party Payments	16,944	22,056	22,545	23,586
Transfer Payments	203	202	202	202
Support Services	5,182	5,195	5,196	5,146
Capital Charges	15,437	17,859	17,859	17,752
Corporate Savings Target	-	(1,495)	(1,656)	(2,086)
Total Expenditure	72,051	70,106	74,050	70,976
Income				
Customer and Client Receipts	9,505	9,158	9,425	9,158
Government Grants	2,946	2,741	4,925	2,741
Recharges	10,049	9,765	10,208	9,765
Other Grants, Reimbursements and Contributions	12,472	4,996	6,546	4,996
Total Income	34,972	26,660	31,104	26,660
Net Expenditure	37,079	43,446	42,946	44,316

Community and Environmental Services
General Fund Estimates Year Ending 31 March 2021
Business Services

Subjective Analysis	2018/19 Actual £000	2019/20 Adjusted Cash Limit £000	2019/20 Forecast Outturn £000	2020/21 Cash Limit £000
Expenditure				
Employees	606	543	528	549
Premises	31	16	39	16
Transport	7	161	161	161
Supplies and Services	774	134	94	134
Third Party Payments	1	-	31	-
Transfer Payments	-	-	-	-
Support Services	389	438	439	431
Capital Charges	-	-	-	-
Corporate Savings Target	-	(647)	(909)	(647)
Total Expenditure	1,808	645	383	644
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	-	-	-	-
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	1,401	100	100	100
Total Income	1,401	100	100	100
Net Expenditure	407	545	283	544
Cost per '000 population	3	4	2	4

Budget Holder: Mr J Blackledge - Director of Community and Environmental Services

Finance Managers: Mr S Maher/Mrs K Whyatt

Notes:

- 1) This budget relates to the management and administration for Community and Environmental Services which includes the costs of employee related insurance.

Community and Environmental Services
General Fund Estimates Year Ending 31 March 2021
Leisure and Catering

Subjective Analysis	2018/19 Actual £000	2019/20 Adjusted Cash Limit £000	2019/20 Forecast Outturn £000	2020/21 Cash Limit £000
Expenditure				
Employees	5,048	5,248	5,076	5,439
Premises	536	324	385	324
Transport	271	221	226	221
Supplies and Services	2,099	1,945	1,989	1,945
Third Party Payments	342	16	142	16
Transfer Payments	203	202	202	202
Support Services	3,012	3,069	3,069	3,037
Capital Charges	397	357	357	267
Corporate Savings Target	-	-	-	-
Total Expenditure	11,908	11,382	11,446	11,451
Income				
Customer and Client Receipts	4,476	4,132	4,120	4,132
Government Grants	87	73	73	73
Recharges	2,325	2,774	2,754	2,774
Other Grants, Reimbursements and Contributions	2,271	1,481	1,533	1,481
Total Income	9,159	8,460	8,480	8,460
Net Expenditure	2,749	2,922	2,966	2,991
Cost per '000 population	20	21	21	21

Budget Holder: Mrs L Arnold - Head of Parks, Leisure and Catering Services

Finance Managers: Mr S Maher/Mrs K Whyatt

Notes:

- The service provides comprehensive leisure opportunities to the whole community, ensuring all interest groups, abilities, age groups and backgrounds are provided for. In excess of one million visits to leisure facilities and programmes are made by local people each year, which includes a whole range of activities, lessons, club sports activities, junior sports coaching and opportunities for the town's most vulnerable children, young people and adults. The health referral programmes provide support and physical activity opportunities for people with cardiac, respiratory, clinical and general health conditions, result in excess of 80,000 visits to facilities a year.
- The Parks Service is responsible for the management of over 90 open spaces across the town, including the SSSI site, Marton Mere Nature Reserve and Stanley Park, which is Blackpool's largest piece of public open space. The two hundred and fifty six acre park is a landmark in Blackpool's heritage and history. The park was officially opened in 1926 and was designed by the internationally renowned Thomas Mawson. The park received Grade II status on the National Register of Historic Parks and Gardens in 1995 and benefitted from a six million pound Heritage Lottery Fund related restoration in 2007. The park boasts an impressive range of facilities which includes; ornamental gardens, a rose garden, water fountains, a boating lake and statues along with the historic Art Deco Café.
- Catering Services provide a range of services to schools and community settings throughout Blackpool. The core service is a hot lunchtime meal served at 14 Primary, Special and Secondary schools. A range of other provisions are available throughout the extended school day, including breakfast, morning break and after-school food offers. The various Pupil Referral Units are provided with a delivered packed lunch service for pupils on a daily basis. The Free School Breakfasts scheme provides a breakfast to over 8,500 primary school children a day. The service also offers a corporate buffet service and provision of lunch meals for the adult day care service.

Elements of the Service	£000	£000	£000	£000
Leisure and Sport	2,010	2,556	2,620	2,560
Parks	(4)	(76)	(86)	(43)
Catering	334	358	348	377
Building Cleaning	409	84	84	97
Net Expenditure	2,749	2,922	2,966	2,991

Community and Environmental Services
General Fund Estimates Year Ending 31 March 2021
Public Protection

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	3,129	3,262	3,147	3,346
Premises	47	20	32	20
Transport	155	97	123	97
Supplies and Services	528	410	453	410
Third Party Payments	83	72	65	72
Transfer Payments	-	-	-	-
Support Services	582	453	453	443
Capital Charges	-	-	-	-
Corporate Savings Target	-	(34)	(7)	(34)
Total Expenditure	4,524	4,280	4,266	4,354
Income				
Customer and Client Receipts	1,063	1,124	1,094	1,124
Government Grants	145	-	3	-
Recharges	2,103	2,109	2,110	2,109
Other Grants, Reimbursements and Contributions	642	442	502	442
Total Income	3,953	3,675	3,709	3,675
Net Expenditure	571	605	557	679
Cost per '000 population	4	4	4	5

Budget Holder: Mr T Coglan - Head of Public Protection

Finance Managers: Mr S Maher/Mrs K Whyatt

Notes:

- 1) The Public Protection and Enforcement Division comprises of Trading Standards, Licensing Service, Licensing Enforcement, Health & Safety Enforcement, Food Control, Housing Enforcement and Licensing, Environmental Protection, Planning Enforcement, Community Safety, Security and Civil Enforcement Officers.
- 2) The key issues for the Division involve working with partner agencies to protect the vulnerable and elderly, tackle crime and antisocial behaviour, protecting public safety, health and the environment, and promoting good business practice.

Community and Environmental Services
General Fund Estimates Year Ending 31 March 2021
Coastal and Environmental Partnerships

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	198	163	163	166
Premises	1,559	1,376	1,585	1,376
Transport	1	3	3	3
Supplies and Services	765	59	59	59
Third Party Payments	3,142	5,316	5,187	6,016
Transfer Payments	-	-	-	-
Support Services	102	112	112	112
Capital Charges	2,386	1,199	1,199	1,199
Corporate Savings Target	-	(700)	(700)	(700)
Total Expenditure	8,153	7,528	7,608	8,231
Income				
Customer and Client Receipts	89	-	-	-
Government Grants	2,634	2,627	2,627	2,627
Recharges	94	94	94	94
Other Grants, Reimbursements and Contributions	701	828	908	828
Total Income	3,518	3,549	3,629	3,549
Net Expenditure	4,635	3,979	3,979	4,682
Cost per '000 population	33	29	29	34

Budget Holder: Mrs C Nolan-Barnes - Head of Coastal and Environmental Partnerships

Finance Managers: Mr S Maher/Mrs K Whyatt

Notes:

- 1) The team concentrates on the procurement and delivery of projects primarily concerned with the holistic management of water and the environment. This includes flood risk, coastal protection, surface water management and bathing waters. The team ensures that the Council complies with the relevant legislative duties in respect of water management. It receives funding for the delivery of statutory duties under the flood and water management act. The team also delivers the street lighting and traffic signal Public Finance Initiative (PFI).

Elements of the Service	£000	£000	£000	£000
Coastal and Environmental Partnerships	32	43	43	45
Street Lighting	4,603	3,936	3,936	4,637
Net Expenditure	4,635	3,979	3,979	4,682

Community and Environmental Services
General Fund Estimates Year Ending 31 March 2021
Highways and Traffic Management Services

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	1,824	1,832	1,817	1,949
Premises	1,736	400	1,645	400
Transport	444	252	268	252
Supplies and Services	825	231	1,642	231
Third Party Payments	1,351	208	2,306	368
Transfer Payments	-	-	-	-
Support Services	425	435	435	435
Capital Charges	14,255	14,706	14,706	14,706
Corporate Savings Target	-	-	-	-
Total Expenditure	20,860	18,064	22,819	18,341
Income				
Customer and Client Receipts	916	804	1,064	804
Government Grants	39	-	2,181	-
Recharges	229	273	28	273
Other Grants, Reimbursements and Contributions	3,413	397	3,088	397
Total Income	4,597	1,474	6,361	1,474
Net Expenditure	16,263	16,590	16,458	16,867
Cost per '000 population	117	119	118	121

Budget Holder: Mr W Britain - Head of Highways

Finance Managers: Mr S Maher/Mrs K Whyatt

Notes:

- 1) The Council as a Highway Authority has a statutory duty to maintain the highway network. Highways & Traffic Management Services is responsible for the Highways Asset Management Plan and all aspects of planned, routine and reactive maintenance arising from it.
- 2) Highway & Traffic Management Services have produced a Road Asset Management Strategy (RAMS) which is a strategic approach that identifies the optimal allocation of resources for the management, operation, preservation and enhancement of the highway infrastructure to meet the needs of current and future customers. This includes collecting and managing the necessary condition data required to recommend how to use the council's funding in the right place at the right time. This area also provides a statutory highway inspection service whereby all the roads are regularly inspected in line with a Blackpool Council Code of Practice.
- 3) Engineering Services (located at Layton Depot) is part of the Division and carries out the day to day routine maintenance required as part of the RAMS. Engineering Services also plays an important part of project delivery for most highway and/or public realm schemes. They also undertake projects for external clients which contributes towards the income generation of the Division.
- 4) The 2004 Traffic Management Act places a duty on the Council to manage the road network to secure the expeditious movement of traffic, considering the needs of all road users. Related to these duties, the service deals with traffic monitoring and management, the implementation of traffic regulation orders, parking management and restrictions and the control of utility works on the highway. This area also underpins the regeneration projects being undertaken.
- 5) The operation of the Tramway is governed by an Operating and Maintenance Agreement between the Council (as owner) and Blackpool Transport Services Ltd (as operator). The Council is responsible for the maintenance of the permanent way (including track, stops and platforms) but not operation or the service of vehicles.
- 6) The transport strategy of the Council is set down in the Local Transport Plan (LTP), which is required by the Department for Transport (DfT). The LTP also sets out a programme of improvements and works funded by DfT and delivered by Highways & Traffic Management Services. The service actively liaises with DfT, neighbouring authorities and transport operators to ensure Blackpool's needs are put forward and considered.

Elements of the Service	£000	£000	£000	£000
Highways and Engineering	15,649	16,013	15,931	16,269
Highways and Traffic	614	577	527	598
Net Expenditure	16,263	16,590	16,458	16,867

Community and Environmental Services
General Fund Estimates Year Ending 31 March 2021
Street Cleansing and Waste

Subjective Analysis	2018/19 Actual £000	2019/20 Adjusted Cash Limit £000	2019/20 Forecast Outturn £000	2020/21 Cash Limit £000
Expenditure				
Employees	3,010	3,681	3,622	3,309
Premises	236	117	78	117
Transport	771	382	407	382
Supplies and Services	3,792	678	666	678
Third Party Payments	11,849	16,284	14,646	16,954
Transfer Payments	-	-	-	-
Support Services	418	423	423	423
Capital Charges	(1,686)	1,493	1,493	1,481
Corporate Savings Target	-	(114)	(40)	(114)
Total Expenditure	18,390	22,944	21,295	23,230
Income				
Customer and Client Receipts	2,961	3,001	3,051	3,001
Government Grants	-	-	-	-
Recharges	155	152	155	152
Other Grants, Reimbursements and Contributions	3,438	1,666	109	1,666
Total Income	6,554	4,819	3,315	4,819
Net Expenditure	11,836	18,125	17,980	18,411
Cost per '000 population	85	130	129	132

Budget Holders: Mr J Evans - Head of Waste and Environmental Operations

Finance Managers: Mr S Maher/Mrs K Whyatt

Notes:

- 1) The Street Cleansing Team are responsible for general cleaning around Blackpool which includes the removal of litter and dog fouling from public footpaths, fly tipping investigation and removal, clearing away wind blown sand, removal of dead animals, removal of unwanted/illegal graffiti, removal of fly-tipping, removal of road traffic debris and the supply and service of litter bins. All residential streets are regularly inspected and swept. In addition, any justified requests for street cleansing services will be carried out as required.
- 2) The Council operates a containerised domestic waste management service, which is delivered by a Council wholly-owned company, Blackpool Waste Services (T/A Envenco).
- 3) The Household Waste Recycling Centre at Bristol Avenue has facilities for the disposal of household waste from any domestic properties within Blackpool. Help is available at the site to direct, advise and provide practical physical assistance to ensure the safe disposal of waste. Over 68% of waste disposed of at the site is recycled. Wrapping for the safe disposal of asbestos waste is also supplied. Commercial waste is not allowed at the site and permits are required to enter the facility in a van or trailer (a full list of vehicle types can be provided).
- 4) Trade Waste Services provides a service to the local business market.
- 5) Prior to August 2014, the Council's statutory waste disposal function was delivered in partnership with Lancashire County Council under a PFI Contract let to a consortium led by Global Renewables Ltd. However at the end of July 2014 Lancashire County Council and Blackpool Council reached consensual termination of this contract. From August 2014 Lancashire County Council and Blackpool Council own 100% of the operating company that previously provided the waste disposal function. The current arrangements provide the authorities with waste recycling, processing and disposal arrangements for 25 years, and aim to meet both European and Government targets to reduce the amount of waste sent to landfill.

Elements of the Service	£000	£000	£000	£000
Street Cleansing	3,695	3,719	3,589	3,761
Waste	7,502	13,801	13,786	14,045
Public Conveniences	639	605	605	605
Net Expenditure	11,836	18,125	17,980	18,411

Community and Environmental Services
General Fund Estimates Year Ending 31 March 2021
Integrated Transport

Subjective Analysis	2018/19 Actual £000	2019/20 Adjusted Cash Limit £000	2019/20 Forecast Outturn £000	2020/21 Cash Limit £000
Expenditure				
Employees	2,138	2,282	2,353	2,340
Premises	2	2	2	2
Transport	2,210	1,195	1,871	1,195
Supplies and Services	1,543	1,255	1,470	1,255
Third Party Payments	176	160	168	160
Transfer Payments	-	-	-	-
Support Services	254	265	265	265
Capital Charges	85	104	104	99
Corporate Savings Target	-	-	-	-
Total Expenditure	6,408	5,263	6,233	5,316
Income				
Customer and Client Receipts	-	97	96	97
Government Grants	41	41	41	41
Recharges	5,143	4,363	5,067	4,363
Other Grants, Reimbursements and Contributions	606	82	306	82
Total Income	5,790	4,583	5,510	4,583
Net Expenditure	618	680	723	733
Cost per '000 population	4	5	5	5

Budget Holders: Mr J Evans - Head of Waste and Environmental Operations

Finance Managers: Mr S Maher/Mrs K Whyatt

Notes:

- 1) The service provides a transport service for Children's and Adult's social care.
- 2) Blackpool Council's Rideability service provides transport to anyone who can't use a conventional bus. This may be because of a disability or health problem preventing service users from getting to the nearest bus stop or because they are elderly or frail.
- 3) The service is responsible for the vehicle operating license of the council and the CVMU corporate vehicle maintenance unit.
- 4) The service also delivers the School Crossing Patrol Service.

Elements of the Service	£000	£000	£000	£000
CVMU	190	231	216	243
Integrated Transport	309	323	313	361
Travel and Road Safety	119	126	194	129
NET EXPENDITURE	618	680	723	733

Adult Services

Adult Services

General Fund Estimates Year Ending 31 March 2021

Summary

Functions of Service	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Adult Social Care	5,597	6,126	6,021	6,459
Care and Support	4,742	5,342	5,347	5,614
Adults Commissioning Placements	41,140	42,372	42,377	45,805
Adults Safeguarding	681	719	696	736
Corporate Savings Target	-	-	-	(2,840)
Net Cost of Services	52,160	54,559	54,441	55,774
Cost per '000 population	374	392	391	400

Budget Holder: Karen Smith - Director of Adult Social Services

Finance Manager: Mark Golden

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	17,874	19,134	18,884	19,740
Premises	194	185	249	185
Transport	1,082	899	919	899
Supplies and Services	1,127	1,791	1,894	1,791
Third Party Payments	52,255	52,607	52,680	56,201
Transfer Payments	5,022	4,315	3,861	4,315
Support Services	2,528	2,691	2,691	2,630
Capital Charges	397	145	145	61
Corporate Savings Target	-	418	418	(2,840)
Total Expenditure	80,479	82,185	81,741	82,982
Income				
Customer and Client Receipts	16,664	14,996	14,521	14,996
Government Grants	1,160	390	393	390
Recharges	259	1,201	1,241	674
Other Grants, Reimbursements and Contributions	10,236	11,039	11,145	11,148
Total Income	28,319	27,626	27,300	27,208
Net Expenditure	52,160	54,559	54,441	55,774

Adult Services

General Fund Estimates Year Ending 31 March 2021

Adult Social Care

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	7,001	7,749	7,652	8,082
Premises	2	-	2	-
Transport	130	88	102	88
Supplies and Services	165	107	113	107
Third Party Payments	2	-	1	-
Transfer Payments	28	55	55	55
Support Services	454	537	537	537
Capital Charges	-	-	-	-
Corporate Savings Target	-	-	-	-
Total Expenditure	7,782	8,536	8,462	8,869
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	534	-	-	-
Recharges	231	642	642	642
Other Grants, Reimbursements and Contributions	1,420	1,768	1,799	1,768
Total Income	2,185	2,410	2,441	2,410
Net Expenditure	5,597	6,126	6,021	6,459
Cost per '000 population	40	44	43	46

Budget Holder: Les Marshall - Head of Adult Social Care

Finance Manager: Mark Golden

Notes:

- 1) Adult social care social work services are provided across three specialist areas - Learning Disability, Mental Health, and Adult Social Care. The service works in conjunction with the health community services across all areas and operates a fully integrated team within Learning Disability and also work co-located with NHS Mental Health staff.
- 2) The service provides assessment and care management functions incorporating risk assessment and safeguarding responsibilities for all adults who are in need of social care support and who meet Care Act eligibility criteria.
- 3) The services are focused on assessing, reassessing and reviewing support packages in light of the reduced commissioning budget and according to the revised Care Act eligibility criteria. Long term professional support is provided to a number of service users, this being more prevalent in Mental Health and Learning Disability teams.
- 4) Mental health provider services include day care provision, community support services, residential rehabilitation and crisis services.

Elements of the Service	£000	£000	£000	£000
Adult Social Care Management	894	1,032	1,054	1,082
Adult Social Care	2,629	2,887	2,836	3,065
Learning Disabilities Team	518	535	530	562
Mental Health Team	1,556	1,672	1,601	1,750
Net Expenditure	5,597	6,126	6,021	6,459

Adult Services

General Fund Estimates Year Ending 31 March 2021

Care and Support

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	9,838	10,253	10,179	10,535
Premises	89	8	32	8
Transport	172	146	150	146
Supplies and Services	415	306	344	306
Third Party Payments	297	286	378	286
Transfer Payments	-	-	2	-
Support Services	1,141	1,288	1,288	1,278
Capital Charges	-	-	-	-
Corporate Savings Target	-	(67)	(67)	-
Total Expenditure	11,952	12,220	12,306	12,559
Income				
Customer and Client Receipts	452	394	449	394
Government Grants	25	-	-	-
Recharges	28	32	31	32
Other Grants, Reimbursements and Contributions	6,705	6,452	6,479	6,519
Total Income	7,210	6,878	6,959	6,945
Net Expenditure	4,742	5,342	5,347	5,614
Cost per '000 population	34	38	38	40

Budget Holder: Nick Henson - Head of Care & Support

Finance Manager: Mark Golden

Notes:

- 1) The Adult Provider Services (Care and Support), have seen various services change direction over the last few years - from long stay residential, domiciliary and day care to focused, short term interventions or bespoke support packages for people with complex or challenging needs, aimed at keeping people out of hospital, independent and able to choose the life they wish to lead. We aim to deliver high quality, niche, competitively priced services that our customers, individuals and organisations want to choose to "buy" and access.
- 2) Care and Support delivers the Council's in house services relating to Mental Health, Learning Disability, Older Adults and Physical Disability and include Phoenix, Keats, Coopers Way, The ARC, Extra Support, Gloucester, Care at Home (Reablement, Primary Night Care, End of Life Care and Urgent Response), Langdale, Vitaline, Blackpool Centre for Independent Living (BCIL), Volunteers and Shared Lives.
- 3) Care and Support is delivering a number of health and social care system resilience projects as part of the iBCF/Adult Social Care Grants and other Temporary funding to (1) reduce the numbers of DToC (Delayed Transfers of Care) and (2) reduce the LOS (Length of Stay) of patients in an acute setting and (3) help maintain people to be cared for at home for longer thus preventing hospital admission. These projects include investment to create additional capacity in the Council's Homecare and Assistive Technology Services to support a 'same day' response to care referrals and installation requests for people awaiting discharge from hospital.

Elements of the Service	£000	£000	£000	£000
Management and Administration	686	1,117	1,119	1,123
Day Centre	1,074	1,129	1,125	1,171
Coopersway Residential Respite	95	39	39	57
Phoenix Centre/Gloucester Avenue	-	6	6	73
Extra Support	980	1,272	1,266	1,333
Shared/Lives/Volunteer Service	216	230	224	237
Blackpool Centre for Independent Living	84	106	97	1
Homecare	1,327	1,205	1,205	1,286
ARC	-	(39)	(39)	20
Vitaline	280	277	305	313
Net Expenditure	4,742	5,342	5,347	5,614

Adult Services

General Fund Estimates Year Ending 31 March 2021

Adult Commissioning Placements

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	535	665	513	639
Premises	103	177	179	177
Transport	775	661	661	661
Supplies and Services	496	1,351	1,370	1,351
Third Party Payments	51,661	52,026	52,041	55,620
Transfer Payments	4,994	4,218	3,804	4,218
Support Services	915	846	846	795
Capital Charges	397	145	145	61
Corporate Savings Target	-	485	485	-
Total Expenditure	59,876	60,574	60,044	63,522
Income				
Customer and Client Receipts	16,200	14,602	14,056	14,602
Government Grants	575	368	368	368
Recharges	-	527	527	-
Other Grants, Reimbursements and Contributions	1,961	2,705	2,716	2,747
Total Income	18,736	18,202	17,667	17,717
Net Expenditure	41,140	42,372	42,377	45,805
Cost per '000 population	295	304	304	329

Budget Holder: Les Marshall - Head of Adult Social Care

Finance Manager: Mark Golden

Notes:

- There are a variety of social care and housing related support services for adults and children living in Blackpool such as nursing and residential placements, care at home, and equipment and adaptations. These services are commissioned in a number of ways including block contracts, spot contracts and framework agreements. Where appropriate, this work is carried out in conjunction with our health colleagues in NHS Blackpool in order that we can commission a range of health and social care services via a joint approach. Other stakeholders include service users, carers and local community representatives. Social workers and other assessing professionals help to inform current and future need from their assessments and care planning activities with individuals.

Elements of the Service	£000	£000	£000	£000
Physical Support 18-64	4,711	4,649	3,241	4,649
Physical Support 65 and over	10,942	11,910	13,065	15,504
Sensory Support 18-64	196	178	209	178
Sensory Support 65 and over	195	240	292	240
Mental Health Support 18-64	3,680	4,541	4,492	4,541
Mental Health Support 65 and over	2,155	2,489	2,477	2,489
Support with Memory and Cognition 18-64	393	433	369	433
Support with Memory and Cognition 65 and over	3,482	3,558	3,653	3,558
Learning Disability Support 18-64	13,013	13,336	13,331	13,338
Learning Disability Support 65 and over	1,647	1,547	1,891	1,547
Social Support - Substance Misuse	223	194	175	194
Social Support - Social Isolation and Other	242	240	394	240
Social Support - Support for Carers	182	152	249	152
Assistive Equipment and Technology	311	358	358	358
Other Commissioning Placements	(1,008)	(1,972)	(2,352)	(2,052)
Housing Related Support	53	90	94	90
Other	723	429	439	346
Net Expenditure	41,140	42,372	42,377	45,805

Adult Services

General Fund Estimates Year Ending 31 March 2021

Adult Safeguarding

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	500	467	540	484
Premises	-	-	36	-
Transport	5	4	6	4
Supplies and Services	51	27	67	27
Third Party Payments	295	295	260	295
Transfer Payments	-	42	-	42
Support Services	18	20	20	20
Capital Charges	-	-	-	-
Corporate Savings Target	-	-	-	-
Total Expenditure	869	855	929	872
Income				
Customer and Client Receipts	12	-	16	-
Government Grants	26	22	25	22
Recharges	-	-	41	-
Other Grants, Reimbursements and Contributions	150	114	151	114
Total Income	188	136	233	136
Net Expenditure	681	719	696	736
Cost per '000 population	5	5	5	5

Budget Holder: Rebecca Maidment - Principal Social Worker

Finance Manager: Mark Golden

Notes:

- 1) The Safeguarding team is responsible for policy and practice development in relation to safeguarding adults, providing consultation to fieldwork staff and overseeing practice in relation to Deprivation of Liberty and Mental Capacity Act requirements.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
Safeguarding Management	34	72	59	74
Adults Safeguarding	397	405	387	409
Adults Safeguarding Board	80	87	87	93
Professional Leads	121	113	121	118
Training	49	42	42	42
Net Expenditure	681	719	696	736

Children's Services

Children's Services

General Fund Estimates Year Ending 31 March 2021

Summary

Functions of Service	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Local Schools Budget	19,921	21,580	21,580	21,520
Business Support and Resources	9,829	9,884	9,816	9,849
Education	20,235	19,937	20,350	20,395
Targeted Intervention	5,236	5,920	5,621	6,852
Children's Social Care	32,100	29,680	39,738	40,658
Grants	(44,871)	(45,974)	(45,974)	(45,980)
Corporate Savings Target	-	-	-	(359)
Net Cost of Services	42,450	41,027	51,131	52,935
<i>COST PER '000 POPULATION</i>	305	295	367	380

Budget Holder: Diane Booth - Director of Children's Services

Finance Manager: Mark Golden

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	47,144	48,502	52,576	53,317
Premises	2,145	2,200	2,216	2,200
Transport	2,835	2,892	3,655	2,202
Supplies and Services	19,131	18,033	19,384	18,008
Third Party Payments	27,622	29,429	33,156	34,141
Transfer Payments	7,775	8,032	7,668	8,032
Support Services	7,930	8,539	8,541	8,434
Capital Charges	1,966	2	4	2
Corporate Savings Target	(392)	(3,546)	(690)	(359)
Total Expenditure	116,156	114,083	126,510	125,977
Income				
Customer and Client Receipts	1,662	1,841	1,894	1,841
Government Grants	55,870	53,947	55,186	53,953
Recharges	6,376	8,810	8,812	8,809
Other Grants, Reimbursements and Contributions	9,798	8,458	9,487	8,439
Total Income	73,706	73,056	75,379	73,042
Net Expenditure	42,450	41,027	51,131	52,935

Children's Services
General Fund Estimates Year Ending 31 March 2021
Local Schools Budget

Subjective Analysis	2018/19 Actual £000	2019/20 Adjusted Cash Limit £000	2019/20 Forecast Outturn £000	2020/21 Cash Limit £000
Expenditure				
Employees	22,114	23,703	23,703	23,701
Premises	1,623	1,708	1,708	1,708
Transport	124	130	130	130
Supplies and Services	2,174	2,381	2,381	2,381
Third Party Payments	-	-	-	-
Transfer Payments	74	19	19	19
Support Services	4,446	4,829	4,829	4,770
Capital Charges	-	-	-	-
Corporate Savings Target	-	-	-	-
Total Expenditure	30,555	32,770	32,770	32,709
Income				
Customer and Client Receipts	1,019	1,072	1,072	1,072
Government Grants	169	178	178	178
Recharges	8,092	8,515	8,515	8,514
Other Grants, Reimbursements and Contributions	1,354	1,425	1,425	1,425
Total Income	10,634	11,190	11,190	11,189
Net Expenditure	19,921	21,580	21,580	21,520
Cost per '000 population	143	155	155	154

Budget Holder: Diane Booth - Director of Children's Services

Finance Manager: Mark Golden

Notes:

- 1) The Individual Schools Budget (Delegated) figure represents the total of the budgets allocated to each school. The Blackpool Fair Funding Formula, which must adhere to specific government statutory regulations, forms the basis for this apportionment. Special School budgets are now analysed as High Needs Top-up Payments under Education.
- 2) The Individual Schools Budget (Non-Delegated) figure represents the budget centrally retained by the Local Authority specifically for schools. Typically this allocation is used for school licences, pupil growth, costs of supporting the Schools Forum, and capital charges.

Elements of the Service	£000	£000	£000	£000
Non Delegated	2,454	3,202	3,202	3,142
Delegated to Primary Schools	17,467	18,378	18,378	18,378
Net Expenditure	19,921	21,580	21,580	21,520

Children's Services

General Fund Estimates Year Ending 31 March 2021

Business Support and Resources

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	833	796	727	810
Premises	102	113	113	113
Transport	8	11	9	11
Supplies and Services	8,713	8,425	8,502	8,425
Third Party Payments	1,956	3,851	3,851	3,851
Transfer Payments	(106)	-	(33)	-
Support Services	816	744	744	695
Capital Charges	1,964	-	-	-
Corporate Savings Target	-	-	-	-
Total Expenditure	14,286	13,940	13,913	13,905
Income				
Customer and Client Receipts	215	-	-	-
Government Grants	2,779	3,024	3,024	3,024
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	1,463	1,032	1,073	1,032
Total Income	4,457	4,056	4,097	4,056
Net Expenditure	9,829	9,884	9,816	9,849
Cost per '000 population	71	71	70	71

Budget Holder: Hilary Wood - Head of Business Support and Resources

Finance Manager: Mark Golden

Notes:

- 1) Departmental Management - this budget contains the costs relating to the Director of Children's Services and the Head of Business Support and Resources as well as management expenditure for Children's Services including mandatory training, telephones, support services and capital charges.
- 2) Adults & Children's Funding - implements and operates funding formulae and other procedures for schools and early years providers, manages the schools PFI contract, develops and reviews adult social care financial policy issues, and provides financial and business support across Adult Services and Children's Services. Also includes school PFI contractual costs.
- 3) School Organisation - plans for the provision of school places and manages the Council's education capital programme, including construction management of schemes delivered through the Local Education Partnership.
- 4) The mandatory provision of free part-time Early Education places for 3 and 4 year-old children ensures they make a successful start to the Foundation Stage (the curriculum for 0 to 5 year olds), benefiting children when they commence in full-time primary education. Funding relating to 2 year-old places is available for children meeting certain criteria.

Elements of the Service	£000	£000	£000	£000
Departmental Management	1,341	1,244	1,195	1,202
Adults and Children's Funding	(299)	207	204	214
School Organisation	22	57	23	57
Early Years Monitoring and Support	216	371	319	371
Early Years Free Entitlement Grant	8,549	8,005	8,075	8,005
Net Expenditure	9,829	9,884	9,816	9,849

Children's Services

General Fund Estimates Year Ending 31 March 2021

Education

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	8,097	7,867	8,073	8,331
Premises	403	368	370	368
Transport	2,315	2,361	3,146	1,671
Supplies and Services	3,981	3,987	3,915	3,962
Third Party Payments	5,037	4,774	5,664	4,774
Transfer Payments	5,574	5,680	4,652	5,680
Support Services	1,031	1,119	1,119	1,119
Capital Charges	-	-	-	-
Corporate Savings Target	-	(690)	(690)	-
Total Expenditure	26,438	25,466	26,249	25,905
Income				
Customer and Client Receipts	335	747	810	747
Government Grants	403	216	294	216
Recharges	1,611	295	297	295
Other Grants, Reimbursements and Contributions	3,854	4,271	4,498	4,252
Total Income	6,203	5,529	5,899	5,510
Net Expenditure	20,235	19,937	20,350	20,395
Cost per '000 population	142	140	143	144

Budget Holders: Philip Thompson, Head of Special Educational Needs and Paul Turner, Head of School Standards, Safeguarding and Inclusion

Finance Manager: Mark Golden

Elements of the Service	£000	£000	£000	£000
Education Management	(313)	(663)	(1,519)	(663)
School Improvement, Management and Strategy	557	663	613	721
Pupil welfare and Attendance	279	311	293	333
Access and Inclusion	247	201	201	201
School Admissions	153	153	155	153
Music Services	(18)	(27)	(10)	(21)
Outdoor Education	43	47	51	48
Educational Diversity and Pupil Referral Units	2,579	2,534	2,533	2,533
Special Educational Needs	527	534	590	856
Educational Psychology	376	348	348	368
Specialist Advice and Resources including Sensory Service	1,071	1,052	1,060	1,053
Out of Borough Placements	3,654	3,981	4,383	3,982
Transport	2,037	1,351	2,165	1,351
High Needs Top Up Payments	6,940	7,021	7,361	7,021
Post - 16 Provision	1,025	1,077	1,015	1,084
Virtual School	91	120	120	127
Direct Payments	400	562	314	562
Other Support for Disabled Persons	462	515	558	529
Short Breaks for Disabled Children	125	157	119	157
Net Expenditure	20,235	19,937	20,350	20,395

Notes:

- 1) School Improvement activities are wide and varied and are supported to varying degrees by all staff within the School Standards, Safeguarding and Inclusion Division. There is a small core team of School Improvement Officers providing Blackpool's statutory school improvement. This is supplemented by external consultancy and a small intervention budget to assist maintained schools.
- 2) The Pupil Welfare team has statutory duties regarding school attendance and supports schools to address attendance and welfare issues. This budget line includes the Courts and Licensing team, which has a duty regarding licensing young people performing or taking part in paid sports or modelling.
- 3) Access and Inclusion – staff in this area provide support to schools to enable pupils to remain within mainstream settings, and advise around exclusion policy and practice. The service provides guidance and signposts support for parents considering Elective Home Education or those already doing so. Support to schools is also provided under this heading for complex non routine admissions.
- 4) School Admissions - co-ordinates the arrangements for the admission of pupils into schools, both at routine and non-routine times of the year, and liaises with other admissions bodies, such as voluntary-aided schools and academies, to ensure that the allocation of school places follows practices and criteria that are fair, clear and objective.
- 5) The Pupil Referral Unit fulfils the local authority's statutory responsibility to provide suitable education for pupils who are unable to access a school place due to medical / emotional / behavioural and social reasons, delivered by skilled and qualified staff.
- 6) The local authority has a statutory duty to assess, identify, monitor and ensure appropriate resources and provision are in place to meet the needs of children and young people who have special educational needs and disabilities. It has a duty to support families of children with a disability by providing supplementary care and resources including providing placements for those children who are unable to remain with
- 7) Out of Borough costs are those associated with educational placements of children with social, emotional, mental health needs / learning difficulties and / or disabilities, whose needs cannot be met in Blackpool, in non-maintained / independent special schools.
- 8) High Needs top-up payments include payments to mainstream schools to cover the costs of additional support for children with Special Educational Needs, and Special School budgets.
- 9) Life Long Learning Services refers to the Connexions team, which employs Learning Advisers who have a duty to provide independent careers advice to school age young people and to reduce the number of young people Not in Education, Employment or Training (NEET). During 2017/18, the Connexions team became part of Blackpool Young People's Service, which appears on the Targeted Intervention page.

Children's Services

General Fund Estimates Year Ending 31 March 2021

Targeted Intervention

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	5,816	6,264	6,035	7,200
Premises	6	-	1	-
Transport	121	145	136	145
Supplies and Services	2,275	1,910	2,451	1,910
Third Party Payments	1,598	1,720	1,655	1,720
Transfer Payments	7	-	-	-
Support Services	640	707	707	703
Capital Charges	-	-	-	-
Corporate Savings Target	-	-	-	-
Total Expenditure	10,463	10,746	10,985	11,678
Income				
Customer and Client Receipts	27	22	21	22
Government Grants	3,946	4,503	4,425	4,503
Recharges	45	-	-	-
Other Grants, Reimbursements and Contributions	1,209	301	918	301
Total Income	5,227	4,826	5,364	4,826
Net Expenditure	5,236	5,920	5,621	6,852
Cost per '000 population	37	42	40	48

Budget Holder: Moya Foster - Head of Targeted Intervention Services

Finance Manager: Mark Golden

Notes:

- 1) There are 2 Local Authority Children's Centres, one which serves Park and Layton wards and one which serves Talbot and Brunswick wards, which support a network of school-based Children's Centres. As part of a multi-agency pilot Talbot and Brunswick has transformed into a Family Hub, offering a wide range of community activities and extended opening hours which include evenings and weekends. Blackpool Children's Centres are the delivery arm of Better Start and all Centres work towards narrowing the gap for targeted disadvantaged and vulnerable families via an Outcomes Framework. The offer is across thresholds of the continuum of need and includes: Antenatal and Health Support, Targeted Family Support, Parenting Support, Community Resource and Services for Young People, Early Years and Signposting to Childcare. The aim of the Family Hub model is to provide services from birth to death for all residents in the community.
- 2) Blackpool Young People's Service was formed in July 2017 by the merging of the Leaving Care Personal Advisers, the Youth Offending Team, Connexions and the Hub (Substance Misuse and Wellbeing in Sexual Health Services). The service is based in the former Connexions building on Market Street, and provides an integrated, targeted, case management approach to meeting the needs of vulnerable young people aged 10-25 who are:
 - Care Leavers
 - At risk of offending / re-offending
 - Not in Education, Employment or Training (NEET)
 - At risk of poor health through substance misuse or sexual health
- 3) The Families in Need service (FIN) is an integrated multi-agency team taking a whole family approach to support at level 3 and level 4. This work includes delivery of the national Troubled Families programme and delivery of the Pause programme, which works with women who have experienced repeat removals of children from their care.

Elements of the Service	£000	£000	£000	£000
Early Help Management and Strategy	564	673	578	673
Children's Centres	1,443	1,552	1,444	1,554
Family Hubs	523	589	523	592
Blackpool Young People's Service	1,238	1,249	1,320	1,907
Families in need including Springboard	950	1,302	1,207	1,563
Domestic Abuse	173	180	180	180
Contact Centre	345	375	369	383
Net Expenditure	5,236	5,920	5,621	6,852

Children's Services

General Fund Estimates Year Ending 31 March 2021

Children's Social Care

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	10,284	9,872	14,038	13,275
Premises	11	11	24	11
Transport	267	245	234	245
Supplies and Services	1,988	1,330	2,135	1,330
Third Party Payments	19,031	19,084	21,986	23,796
Transfer Payments	2,210	2,333	3,030	2,333
Support Services	997	1,140	1,142	1,147
Capital Charges	2	2	4	2
Corporate Savings Target	(392)	(2,856)	-	-
Total Expenditure	34,398	31,161	42,593	42,139
Income				
Customer and Client Receipts	66	-	(9)	-
Government Grants	314	52	1,291	52
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	1,918	1,429	1,573	1,429
Total Income	2,298	1,481	2,855	1,481
Net Expenditure	32,100	29,680	39,738	40,658
Cost per '000 population	226	209	280	286

Budget Holder: Janeatte Richards - Assistant Director - Children's Social Care

Finance Manager: Mark Golden

Notes:

- 1) The division is responsible for ensuring the timely assessment of need for those children who are within the most vulnerable groups in Blackpool. The service aims to deliver timely and high quality services to the public and partner agencies within the legal framework laid down by government and with a suitably skilled and experienced workforce. All Local Authorities face high pressure on budgets however high cost services such as those for children in care are being reviewed and where possible and without compromising safe are being reduced.
- 2) The Safeguarding, Quality and Review service is responsible for quality assurance of Children's Social Care and is delivered in accordance with a Quality Assurance Framework. The service includes a high quality Independent Reviewing Officer (IRO), Independent Safeguarding Chair, Local Authority Designated Officer service and Safeguarding Licensing Officer, management and administration of Blackpool Safeguarding Children Board, Voice of the Child including participation of Looked After Children and Quality Assurance.

Elements of the Service	£000	£000	£000	£000
Children's Services Management and Strategy	707	1,218	4,675	1,701
Supporting & Strengthening Families	2,380	2,319	2,423	2,953
Assessment and Support Teams	1,665	1,663	1,758	2,830
Emergency Duty Team	455	458	497	467
Looked After Children Management and Support	357	378	398	412
Supporting our Children Team	1,204	1,039	1,128	1,627
Section 17 Children in Need Expenditure	677	514	657	514
Residential Homes	1,911	1,926	1,699	1,968
Adoption Services	1,796	1,546	1,547	1,558
Fostering Services	4,598	4,038	4,266	4,232
Special Guardianship Support and Residence Orders	1,728	2,242	2,042	2,242
External Placements	11,296	8,894	14,370	16,462
16+ Placements	1,725	1,780	2,441	1,780
Safeguarding, Quality and Review	1,601	1,665	1,837	1,912
Net Expenditure	32,100	29,680	39,738	40,658

Children's Services

General Fund Estimates Year Ending 31 March 2021

Grants

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	-	-	-	-
Third Party Payments	-	-	-	-
Transfer Payments	16	-	-	-
Support Services	-	-	-	-
Capital Charges	-	-	-	-
Corporate Savings Target	-	-	-	-
Total Expenditure	16	-	-	-
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	48,259	45,974	45,974	45,980
Recharges	(3,372)	-	-	-
Other Grants, Reimbursements and Contributions	-	-	-	-
Total Income	44,887	45,974	45,974	45,980
Net Expenditure	(44,871)	(45,974)	(45,974)	(45,980)
Cost per '000 population	(316)	(324)	(324)	(324)

Budget Holder: Diane Booth - Director of Children's Services

Finance Manager: Mark Golden

Notes:

- 1) Dedicated Schools Grant (DSG) is the funding stream that supports the Schools Budget, which includes amounts that are devolved to schools through the Individual Schools Budget, together with centrally-retained pupil-related services.
- 2) Up to and including financial year 2016/17, certain education functions provided by local authorities for maintained schools were funded from the Education Services Grant (ESG). Since April 2017 when the ESG ceased, local authorities are able to retain funding from maintained schools relating to the provision of these functions, subject to approval from the Schools Forum.

Elements of the Service	£000	£000	£000	£000
Dedicated Schools Grant	(44,801)	(45,798)	(45,798)	(45,804)
Extended Rights for Home to School Travel Grant	(20)	(18)	(18)	(18)
Education Services Grant	(50)	(158)	(158)	(158)
Net Expenditure	(44,871)	(45,974)	(45,974)	(45,980)

Public Health

Public Health
General Fund Estimates Year Ending 31 March 2021

Summary

Subjective Analysis	2018/19 Actual £000	2019/20 Adjusted Cash Limit £000	2019/20 Forecast Outturn £000	2020/21 Cash Limit £000
Expenditure				
Employees	1,118	1,122	1,122	1,114
Premises	-	-	-	-
Transport	7	8	8	10
Supplies and Services	90	39	39	51
Third Party Payments	20,293	17,181	17,181	17,853
Transfer Payments	-	-	-	-
Support Services	755	274	274	251
Capital Charges	-	-	-	-
Corporate Savings Target	-	(1)	(1)	-
Total Expenditure	22,263	18,623	18,602	19,279
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	20,926	17,941	17,941	18,451
Recharges	316	-	-	-
Other Grants, Reimbursements and Contributions	998	661	661	803
Total Income	22,240	18,602	18,602	19,254
Net Expenditure	23	21	21	25
Cost per '000 population	0	0	0	0

Budget Holder: Dr Arif Rajpura - Director of Public Health

Finance Manager: Mr Mark Golden

Elements of the Service	£000	£000	£000	£000
Public Health Directorate and Corporate Support	497	579	579	1,081
NHS Health Checks - Mandated	71	100	100	100
Children (5-19) - Public Health Programmes	600	600	600	600
Children's 0-5 Services	2,432	2,410	2,410	2,410
Tobacco Control	63	354	354	354
Sexual Health Services	2,042	1,785	1,785	1,785
Substance Misuse (Drugs and Alcohol)	2,685	2,625	2,625	2,675
Healthy Weight/Weight Management	78	109	109	117
Miscellaneous Public Health Services	9,122	8,554	8,554	8,507
Harm Reduction	860	824	824	824
Corporate and Community Engagement	26	22	22	23
Public Health Grant	(18,453)	(17,941)	(17,941)	(18,451)
Net Expenditure	23	21	21	25

Notes:

- 1) The Public Health team work with a range of partners to commission public health services to improve the health of the population of Blackpool. A range of mandated services moved to the Authority from the NHS in April 2013.
- 2) Partners include Blackpool Clinical Commissioning Group, NHS England, Public Health England, Police and the voluntary sector. The work involves engaging with service providers, service users and local community representatives at every stage of the commissioning process and ongoing service review.
- 3) Through evidence base and best practice the Public Health team deliver cost efficient and high quality customer services that meet local population's needs.
- 4) Provide a robust financial management system to include planning, budget monitoring to ensure balance at year end;
- 5) Develop the Joint Strategic Needs Assessment (JSNA); a process that identifies 'the big picture' in terms of health and wellbeing needs and inequalities of a local population. This information is used to develop strategies and plan service development to improve the public's health in Blackpool.
- 6) Provide population level public health advice to the NHS.
- 7) Community Engagement- this is a core corporate function, supporting the councils second priority – Communities. The team work to support, advise and shape community development within the council, developing strategy, tools and support frameworks to ensure a consistent approach to engagement. Corporate Engagement takes place when undertaking budget proposals. It provides information to shape proposals and works to gather information from community groups.
- 8) On 4th September 2019 the Chancellor of the Exchequer announced that there would be a real terms increase to the Public Health grant in 2020/21. The Chief Executive of Public Health England has subsequently suggested a 1% real terms growth, equating to an increase of 2.84%. Whilst actual allocations have yet to be confirmed Blackpool's allocation for 2020/21 planning purposes is based on this increase and is estimated at £18,451, a rise of £510k from 2019/20. As the grant has not yet been confirmed, the expected increase has been allocated to Public Health Directorate and Corporate Support and not assigned to any Public Health schemes.

Budgets Outside the Cash Limit

Budgets Outside the Cash Limit
General Fund Estimates Year Ending 31 March 2021

Summary

Functions of Service	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Treasury Management	9,068	9,679	8,819	11,136
Parking Services	(4,045)	(4,850)	(4,091)	(4,827)
Corporate Subscriptions	132	137	137	137
Housing Benefits	1,075	1,497	1,497	1,489
Council Tax and NNDR Cost of Collection	1,104	1,103	1,103	1,103
Subsidiary Companies	(1,216)	(1,172)	(1,203)	(1,142)
Land Charges	(71)	(51)	(54)	(51)
Concessionary Fares	4,104	3,929	4,629	4,429
Employers Previous Years Pension Liability	2,894	2,890	2,890	2,890
New Homes Bonus	(465)	(454)	(454)	(266)
Corporate Savings Target	-	-	-	(2,343)
Net Cost of Services	12,580	12,708	13,273	12,555
Cost per '000 population	90	91	95	90

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	3,265	3,230	3,230	3,238
Premises	1,376	1,141	1,285	1,141
Transport	46	21	21	21
Supplies and Services	8,268	4,361	5,189	4,861
Third Party Payments	113	53	8	53
Transfer Payments	73,308	69,823	69,815	69,845
Support Services	4,536	4,097	4,098	4,098
Capital Charges	12,678	16,115	15,231	17,571
Corporate Savings Target	-	-	-	(2,343)
Total Expenditure	103,590	98,841	98,877	98,485
Income				
Customer and Client Receipts	6,914	7,923	7,230	7,908
Government Grants	75,370	70,234	70,234	70,046
Recharges	3,394	3,293	3,293	3,293
Other Grants, Reimbursements and Contributions	5,332	4,683	4,847	4,683
Total Income	91,010	86,133	85,604	85,930
Net Expenditure	12,580	12,708	13,273	12,555

Budgets Outside the Cash Limit
General Fund Estimates Year Ending 31 March 2021
Treasury Management

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	61	-	64	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	2,872	196	253	196
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	338	338	339	339
Capital Charges	11,787	15,331	14,447	16,787
Corporate Savings Target	-	-	-	-
Total Expenditure	15,058	15,865	15,103	17,322
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	-	-	-	-
Recharges	3,394	3,293	3,293	3,293
Other Grants, Reimbursements and Contributions	2,596	2,893	2,991	2,893
Total Income	5,990	6,186	6,284	6,186
Net Expenditure	9,068	9,679	8,819	11,136
Cost per '000 population	65	69	63	80

Budget Holder: Mr Steve Thompson - Director of Resources

Chief Accountant: Phil Redmond

Notes:

- 1) The Treasury Management function deals with the financial management of Blackpool Council's cashflows, borrowings and investments. It ensures that the borrowings, investments, and cash balances best match the receipts and payments profile of the Council, both on a strategic long-term basis and from day to day.
- 2) The Council's own long-term borrowings currently stand at £94 million. The maturity profile and mix of fixed/variable rate debt chosen attempts to maximise the financial benefit, and minimise the financial risk, to the Council.
- 3) Investments (usually with retail banks, building societies, local authorities and other recognised banking institutions) are made when possible to place surplus funds. Priority is given to the security and liquidity of the investments. The highest rate of return (yield) is sought so long as this is consistent with the specified levels of security and liquidity.
- 4) The supplies and services budget includes debt management expenses. This comprises premiums on the early redemption of debt, commission to brokers, etc.
- 5) Capital charges represent the cost of maintaining debt financing, particularly the cost of interest payable to external providers of loan funding, and the cost of setting aside a provision for repaying that funding.
- 6) Recharges consist of the net contribution from the Housing Revenue Account and subsidiary companies in respect of transactions relating to municipal housing and costs of debt. It also includes amounts charged to Leisure Assets.

Budgets Outside the Cash Limit

General Fund Estimates Year Ending 31 March 2021

Parking Services

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	269	318	258	326
Premises	1,375	1,141	1,285	1,141
Transport	46	21	21	21
Supplies and Services	405	310	413	310
Third Party Payments	113	53	8	53
Transfer Payments	-	-	-	-
Support Services	96	94	94	94
Capital Charges	328	208	208	208
Corporate Savings Target	-	-	-	-
Total Expenditure	2,632	2,145	2,287	2,153
Income				
Customer and Client Receipts	6,606	6,980	6,297	6,965
Government Grants	-	-	-	-
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	71	15	81	15
Total Income	6,677	6,995	6,378	6,980
Net Expenditure	(4,045)	(4,850)	(4,091)	(4,827)
Cost per '000 population	(29)	(35)	(29)	(35)

Budget Holder: Mr. Philip Welsh - Head of Tourism & Communications

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Parking Services manages over 20 surface pay & display car parks, as well as two multi-storey car parks and numerous on-street parking facilities. The team assists millions of car park users in the resort every year. The service also has an Administration team which carries out duties associated with the management of Penalty Charge Notices, as well as the issuing and management of parking permits.

Budgets Outside the Cash Limit
General Fund Estimates Year Ending 31 March 2021
Corporate Subscriptions

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	126	130	130	130
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	7	7	7	7
Capital Charges	-	-	-	-
Corporate Savings Target	-	-	-	-
Total Expenditure	132	137	137	137
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	-	-	-	-
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	-	-	-	-
Total Income	-	-	-	-
Net Expenditure	132	137	137	137
Cost per '000 population	1	1	1	1

Budget Holder: Mr Steve Thompson - Director of Resources

Chief Accountant: Phil Redmond

Notes:

- 1) The budget comprises of corporate subscriptions payable to national organisations such as the Local Government Association.

Budgets Outside the Cash Limit

General Fund Estimates Year Ending 31 March 2021

Housing Benefits

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	535	(289)	(289)	(289)
Third Party Payments	-	-	-	-
Transfer Payments	73,284	69,787	69,787	69,779
Support Services	1,866	1,426	1,426	1,426
Capital Charges	-	-	-	-
Corporate Savings Target	-	-	-	-
Total Expenditure	75,685	70,924	70,924	70,916
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	74,581	69,427	69,427	69,427
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	29	-	-	-
Total Income	74,610	69,427	69,427	69,427
Net Expenditure	1,075	1,497	1,497	1,489
Cost per '000 population	8	11	11	11

Budget Holder: Louise Jones - Head of Benefits and Customer Services

Chief Accountant: Phil Redmond

Notes:

- 1) Housing Benefits are paid to private tenants in the form of rent allowances and to council house tenants in the form of rent rebates. These are means tested and the bulk of the payments attract government subsidy.

Budgets Outside the Cash Limit
General Fund Estimates Year Ending 31 March 2021
Council Tax and NNDR Cost of Collection

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	193	52	52	52
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	2,179	2,179	2,179	2,179
Capital Charges	-	-	-	-
Corporate Savings Target	-	-	-	-
Total Expenditure	2,372	2,231	2,231	2,231
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	270	353	353	353
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	998	775	775	775
Total Income	1,268	1,128	1,128	1,128
Net Expenditure	1,104	1,103	1,103	1,103
Cost per '000 population	8	8	8	8

Budget Holder: Andrew Turpin - Head of Revenues and Exchequer Services

Chief Accountant: Phil Redmond

Notes:

- 1) This budget represents cost of collection of Council Tax and National Non-Domestic Rates.
- 2) The Council Tax Reduction Scheme (CTRS) was introduced in April 2013. Under this scheme the Government introduced a Council Tax Support Grant equivalent to 90% of the Government's forecasted level of Council Tax Benefit that would have existed if the benefit system had continued. The Council is required to determine the approach to funding the gap. The level of Support Grant is fixed and the Council is responsible for the costs of any increase in caseload. The Council Tax Reduction Scheme (CTRS) must incorporate the national pensioner scheme, decided by Government. This ensures that pensioners support continues at existing levels. The 2020/21 CTRS applies a reduction of 27.11% (27.11% in 2019/20) to the support provided to Working Age claimants. Additional support is provided certain vulnerable groups of claimants by amending the percentage applied to their award from 27.11% to 13.56%. The major preceptors (Police and Crime Commissioner for Lancashire and Lancashire Fire Authority) also receive a proportionate share of the overall Council Tax Support Grant and this has been taken into account as part of their budget net requirements.

Budgets Outside the Cash Limit
General Fund Estimates Year Ending 31 March 2021
Subsidiary Companies

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	21	22	18	22
Premises	1	-	-	-
Transport	-	-	-	-
Supplies and Services	-	25	4	25
Third Party Payments	-	-	-	-
Transfer Payments	-	6	-	36
Support Services	25	24	24	24
Capital Charges	563	576	576	576
Corporate Savings Target	-	-	-	-
Total Expenditure	610	653	622	683
Income				
Customer and Client Receipts	188	825	825	825
Government Grants	-	-	-	-
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	1,638	1,000	1,000	1,000
Total Income	1,826	1,825	1,825	1,825
Net Expenditure	(1,216)	(1,172)	(1,203)	(1,142)
Cost per '000 population	(9)	(8)	(9)	(8)

Budget Holder: Mr Alan Cavill - Director of Communications & Regeneration

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) This budget shows the costs charged to and benefits derived by the Council from its wholly-owned subsidiary companies which are not included in other service budgets.
- 2) The Blackpool Airport group of companies are wholly-owned by the Council.
- 3) Blackpool Transport Services Limited (BTS) is a wholly-owned company of the Council.
- 4) Blackpool Operating Company Limited is a wholly-owned company of the Council, established to operate and manage the Sandcastle Waterpark.

Elements of the Service	£000	£000	£000	£000
Airport	10	9	11	9
BTS	(956)	(929)	(956)	(929)
Sandcastle Waterpark	(270)	(252)	(258)	(222)
Net Expenditure	(1,216)	(1,172)	(1,203)	(1,142)

Budgets Outside the Cash Limit

General Fund Estimates Year Ending 31 March 2021

Land Charges

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	21	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	45	24	13	24
Third Party Payments	-	-	-	-
Transfer Payments	24	29	27	29
Support Services	4	4	4	4
Capital Charges	-	-	-	-
Corporate Savings Target	-	-	-	-
Total Expenditure	94	57	44	57
Income				
Customer and Client Receipts	111	108	98	108
Government Grants	54	-	-	-
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	-	-	-	-
Total Income	165	108	98	108
Net Expenditure	(71)	(51)	(54)	(51)
Cost per '000 population	(1)	(0)	(0)	(0)

Budget Holder: Nick Gerrard - Growth and Prosperity Programme Director

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) From November 2018 Her Majesty's Land Registry (HMLR) is responsible for the provision of the LLC1 search service and for Personal Searches and the Planning Department is responsible for the provision of the CON29 search service.
- 2) The Planning Department remains responsible for the ongoing maintenance of the Local Land Charges Register in accordance with statutory provisions and the updating of the register for use by HMLR.

Budgets Outside the Cash Limit

General Fund Estimates Year Ending 31 March 2021

Concessionary Fares

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	4,091	3,914	4,614	4,414
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	22	25	25	25
Capital Charges	-	-	-	-
Corporate Savings Target	-	-	-	-
Total Expenditure	4,113	3,939	4,639	4,439
Income				
Customer and Client Receipts	9	10	10	10
Government Grants	-	-	-	-
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	-	-	-	-
Total Income	9	10	10	10
Net Expenditure	4,104	3,929	4,629	4,429
Cost per '000 population	29	28	33	32

Budget Holder: Mr Alan Cavill - Director of Communications & Regeneration

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

Notes:

- 1) The Concessionary Fares scheme in Blackpool is a partnership between Blackpool, Blackburn with Darwen, Lancashire and Cumbria County Councils and is branded as NoWcard.
- 2) From April 2008 the English National Concessionary Travel Scheme was amended to allow free travel on public transport for the elderly and the disabled as detailed below:
The entitlements :-

Holders of Elderly NoWcards:

- English National Concession*

Holders of Disabled NoWcards issued by Blackpool:

- English National Concession*
- 50p flat fare before 9.30am on local bus journeys starting within the Blackpool boundary, Monday to Friday.

* English National Concession: Free off peak travel (after 9.30am and before 11.00pm Monday to Friday, all day Saturday, Sunday and Bank Holidays) on local bus services throughout England.

Budgets Outside the Cash Limit
General Fund Estimates Year Ending 31 March 2021
Employers Previous Years Pension Liability

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	2,893	2,890	2,890	2,890
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	2	-	-	-
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	-	-	-	-
Capital Charges	-	-	-	-
Corporate Savings Target	-	-	-	-
Total Expenditure	2,894	2,890	2,890	2,890
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	-	-	-	-
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	-	-	-	-
Total Income	-	-	-	-
Net Expenditure	2,894	2,890	2,890	2,890
Cost per '000 population	21	21	21	21

Budget Holder: Mr Steve Thompson - Director of Resources

Chief Accountant: Phil Redmond

Notes:

- 1) The authority participates in the Local Government Pension Fund (LGPS) which is administered by Lancashire County Council. The fund has a full valuation every 3 years with the latest valuation being at 31st March 2020. The above payment is made to the Lancashire County Pension Fund in order to reduce the pension fund deficit.

Budgets Outside the Cash Limit
General Fund Estimates Year Ending 31 March 2021
New Homes Bonus

Subjective Analysis	2018/19 Actual	2019/20 Adjusted Cash Limit	2019/20 Forecast Outturn	2020/21 Cash Limit
	£000	£000	£000	£000
Expenditure				
Employees	-	-	-	-
Premises	-	-	-	-
Transport	-	-	-	-
Supplies and Services	-	-	-	-
Third Party Payments	-	-	-	-
Transfer Payments	-	-	-	-
Support Services	-	-	-	-
Capital Charges	-	-	-	-
Corporate Savings Target	-	-	-	-
Total Expenditure	-	-	-	-
Income				
Customer and Client Receipts	-	-	-	-
Government Grants	465	454	454	266
Recharges	-	-	-	-
Other Grants, Reimbursements and Contributions	-	-	-	-
Total Income	465	454	454	266
Net Expenditure	(465)	(454)	(454)	(266)
Cost per '000 population	(3)	(3)	(3)	(2)

Budget Holder: Mr Steve Thompson - Director of Resources

Chief Accountant: Phil Redmond

Notes:

- 1) As a stimulus to the provision of new homes the Government announced in February 2011 the introduction of a New Homes Bonus funding component. This funding takes the form of an unringfenced grant which is distributed between local authorities based upon the net growth in housing provision within their areas.