

# Blackburn With Darwen, Blackpool and Lancashire County Council Local Flood Risk Management Strategy Business Plan – 2020-2022 - DRAFT

V.2

Insert 12 pictures of the different areas to make report frontage up (12 districts)

Blackpool in the middle square

DRAFT

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## 1. COUNCIL PRIORITIES, VISIONS AND VALUES

The actions included within this business plan are aligned to the Council's priorities, visions and values. These priorities are appended to this Business Plan in Appendix A Council Priorities.

## 2. PART 1 - ABOUT THE STRATEGY BUSINESS PLAN

### 2.1 Business Plan Summary

*This Business plan has been developed as a 3 year plan which will be refreshed on an annual basis. This plan describes how we intend to deliver the objectives that we have set out in the strategy and will be monitored at the Lancashire Strategic Partnership Meetings.*

### 2.2 Key Opportunities and Challenges

*The key opportunities in this plan will allow the Partnership to address the critical issues outlined in the Strategy; particularly as the Partnership now has a greater understanding of flood risks in Blackpool and the 12 districts we can plan mitigation measures with the wider stakeholders. We will, however, need to align the opportunities with key challenges including managing expectations of resources and ensuring communication to all stakeholders in a timely manner. Over the lifetime of the previous strategy numerous flood defence and protection schemes have been delivered. Appendix B provides a list of all those projects previously carried out.*

*The future schemes that are included in the current EA Investment Plan and the potential schemes to be submitted in the 2020 revision of the Investment Plan are included in Appendix C.*

### 2.3 Key Actions

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## 2. PART 2 – BUSINESS PLAN 2020/21; 2021/22

### Theme 1 Roles and Responsibilities

Objective	Key Milestones	Milestone Delivery Dates	Action Lead	Expected Outcomes/Measures	Links to RFCC Business Plan	Compliant with Legislation	National Strategy Objectives (2019)
Develop or revise policies & procedures to ensure compliance with new & revised legislation	Review and revise Section 19 Report Policy and Procedure	2020-2021	TBC	Flow diagrams policy & procedure for Section 19 reporting		FWMA (2010) Section 19	Community Focus
	Review & revise Consenting & Enforcing Policy & Procedure	2020	LCC & BC	Flow diagrams policy & procedure for Section 19 reporting. Procedure shows closer links with Planning Development		FWMA (2010) Section 23	Community Focus
	Raise awareness of no regrets actions and implement a programme of education & awareness within local authority teams of the revised policy and procedure (including	2019	LCC & BC	Awareness within LCC/BC of Districts of Strategy Policies.			Community Focus

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Objective	Key Milestones	Milestone Delivery Dates	Action Lead	Expected Outcomes/Measures	Links to RFCC Business Plan	Compliant with Legislation	National Strategy Objectives (2019)
	Highways and Special Planning, etc.)						
	Develop a culvert policy and procedure.						
	Develop a drainage standard to guide developers on acceptable drainage solutions.						

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### ▪ Theme 2 – Understanding Risk and Planning Mitigation

Objective	Key Milestones	Milestone Delivery Dates	Action Lead	Expected Outcomes/Measures	Links to RFCC Business Plan	Complaint with Legislation	National Strategy Objectives (2019)
Establish strong partnership to better understand surface water issues and share mapping.	Create a Surface water Strategy and plan with partners that will state how local flood risk from surface water will be jointly managed over the short medium and long term.	2020/2021	TBC	Overarching flood risk plan for 12 areas of Lancashire and Blackpool delivered by Partnership approach.  Involving RMA's and Community	A2 B2		Community Focus and a Catchment based approach  Multiple benefits
	Map zones of flood source interaction ensuring taking account of the natural environment and carbon sequestration through habitat creation and restoration.	2020-2021	TBC	Zones mapped  Purposely kept together to ensure mapping captures the whole interaction especially in catchments.	A2		Community Focus and a Catchment based approach  Multiple benefits

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Objective	Key Milestones	Milestone Delivery Dates	Action Lead	Expected Outcomes/Measures	Links to RFCC Business Plan	Complaint with Legislation	National Strategy Objectives (2019)
	Map zones of water sources and ecological networks	By 2020	Joint exercise All RMA's District Councils LCC Blackpool	Evidence of catchment based approach and consideration of all water sources, bio diversity and eco systems	A2		Community Focus and a Catchment based approach  Multiple benefits
	Delivering effective maintenance regimes including engaging in joint working.	2019-2022	LCC BC Districts	Efficient maintenance regimes  Early warning of asset issues	B3		Catchment based approach
Increase resilience to changing weather patterns	Embed climate change into local flood risk management and development management	2019-2022	LCC/BC RMA's extended Partnership	Effect of Climate Change on Flood Risk Recorded.  Expect developers to account for climate change in modelling.			



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Objective	Key Milestones	Milestone Delivery Dates	Action Lead	Expected Outcomes/Measures	Links to RFCC Business Plan	Complaint with Legislation	National Strategy Objectives (2019)
	Address natural flood risk management			Catchment based approach to resilience.			

- **Theme 3 – Sustainable Flood Risk Management: take a sustainable approach to managing flood risk, ensuring other environmental, social and economic issues are considered.**

Objective	Key Milestones	Milestone Delivery Dates	Action Lead	Expected Outcomes/Measures	Links to RFCC Business Plan	Complaint with Legislation	National Strategy Objectives (2019)
Sustainable and Appropriate Development and Management of Development	Early engagement with Development Control, RMA's and other partner	2019	LCC/BC Districts	Joined up approach to Planning Application Submissions.	B4		Meets all six guiding principles

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Objective	Key Milestones	Milestone Delivery Dates	Action Lead	Expected Outcomes/Measures	Links to RFCC Business Plan	Complaint with Legislation	National Strategy Objectives (2019)
	organisations and Communities.						
	<p>Ensure involvement of appropriate officers or other experts to integrate economic, social and environmental information and achieve nett gain.</p> <p>Mapping to include habitat creation and enhancement to improve resilience of ecological network and provide natural flood management.</p>	2019-2021		<p>Other experts e.g. ecologists invited to join appropriate groups and provide expertise to mapping and studies.</p> <p>Partnership approach to provide mapping that encompasses environmental social and economic issues.</p>	B5		
	Formalise outcome of the Strategic Environmental assessment	2020-2021		Overarching strategic environmental assessment (SEA) for 12 areas of Lancashire and Blackpool			Sustainability

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Objective	Key Milestones	Milestone Delivery Dates	Action Lead	Expected Outcomes/Measures	Links to RFCC Business Plan	Complaint with Legislation	National Strategy Objectives (2019)
				delivered by Partnership approach.			
	Develop Lancashire and Blackpool SuDs Guide in conjunction with Developers, Ecologists & Highways.  Incorporate Blue/Green Strategies.	2019-2020	LCC/BC Districts	SuDs Guide scoping all partners involved  SuDs Guidance delivered	B4		Beneficiaries encouraged to invest
Encourage innovation and sustainable flood risk management	Seek pilot study opportunities to sustainable FRM	2019-2021		Pilot studies developed including natural flood management opportunities.	B4		Sustainability  Beneficiaries encouraged to invest
	Biodiversity nett gain in all programmes and projects	2021		Integration into all flood risk management decisions.	B5		Sustainability

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Objective	Key Milestones	Milestone Delivery Dates	Action Lead	Expected Outcomes/Measures	Links to RFCC Business Plan	Complaint with Legislation	National Strategy Objectives (2019)
							Beneficiaries encouraged to invest
	Invest in planning skills and capabilities. Ensure planners and developers can be advised effectively to enable Climate Resilient Places.						
	Advise on how adaptive approaches should inform local strategic plan						

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### ▪ Theme 4 – Communication and Involvement

Objective	Key Milestones	Milestone Delivery Dates	Action Lead	Expected Outcomes/Measures	Links to RFCC Business Plan	Complaint with Legislation	National Strategy Objectives (2019)
Ensure “all” Stakeholders can access interpret and act on Flood Risk Issues	Develop Communications and engagement plan.	2019-2021	LCC BC Districts	All RMA’s communicating including flow diagrams to show lines of communications, and Stakeholders including Communities’ involvement in Flood Risk Management.	A1 A2 A3		Community Focus and Partnership working
	Develop links with organisations that can provide natural flood risk management and enhance the ecological network through habitat creation and enhancement. For example local nature partnership, RSPB Wildlife Trust, woodlands trust	2019-2020	LCC BC	Links to natural management established and embedded in flood risk management communications.	B1		Sustainability



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- Theme 5 Funding – Identify funding opportunities for flood risk management works, ensuring it is directed to areas of most need

Objective	Key Milestones	Milestone Delivery Dates	Action Lead	Expected Outcomes/Measures	Links to RFCC Business Plan	Complaint with Legislation	National Strategy Objectives (2019)
Develop a funding strategy	Funding strategy developed in line with funders' requirements and terms of grant.	2020	LCC BC	Delivery of funding strategy Communication with beneficiaries and outcomes logged.			Beneficiaries encouraged to invest
			LCC BC Districts	Using priority maps ensure that funding is on Tactical Group Agenda.			
			LCC BC	Maintain funding and progress on projects on LSP agenda and report progress at meetings.			
				Efficiencies recorded.			

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Objective	Key Milestones	Milestone Delivery Dates	Action Lead	Expected Outcomes/Measures	Links to RFCC Business Plan	Complaint with Legislation	National Strategy Objectives (2019)
Funding for Natural Capital Projects CNB to get clarification on this objective and actions ****	*Funding from Defra 25 Year Plan	2019-2020	TBC	Funding investigated and established in projects.			Sustainability and multiple benefits
	*Stewardship/Agri environment funding for natural flood control. *Biodiversity offsetting payment arising from developments. *Woodland carbon trading.	2021	TBC	Efficiencies accounted for including those resulting from natural measures used to prevent projects, e.g. use of carbon sequestration.			Sustainability and multiple benefits



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## PART 3 – Delivery of Statutory Duty/Powers

3.1 The Lancashire Strategic Partnership will use the following format to provide an update of the delivery of our Duties and report at the LSP meeting.

### Trend:



Duties carried out



Small / no change in delivery of duties



Delivery of Duty is deteriorating

Section No.	FWMA (2010) Section	Outturn 2019/20	Outturn 2020/21	2019/2020				Comments
				Q1	Q2	Q3	Q4	
9-12	Produce local Flood Risk Management Strategy	2019	✓					
14	Powers to request information							
19	Investigations of significant local flooding incidents							
21	Maintain Register of Assets							
30	Designated Features**							



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## 3.2 Evaluation

*In order to understand and evaluate if the outcomes, measures and new initiatives are successful, details of this plan will be shared and recorded at all Flood Risk Meetings from Flood Groups to the Lancashire Strategic Partnership. The reporting mechanism will include the impact of the action or initiative and comments from Stakeholders.*

## 3.3 Risk Management

*A summary of the key risks for the strategy and the mitigating actions should be included here. This could either be in summary form or strategy risk register could be copied into this section. The mitigating actions for any risks rated as red may also be included as business plan actions, where relevant.*

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## Appendix A – Council Priorities

### Priority 1: Economy – maximise growth and opportunity across Blackpool

- *Strengthen and maximise family, cultural and business tourism*
- *Support businesses to maximise investment and growth opportunities, develop skills to match future job opportunities and increase economic inclusion*
- *Develop a more integrated public transport system and create a thriving town centre and business district*
- *Create more desirable communities, improving conditions within the housing stock and transforming the private rented sector*

### Priority 2: Communities – create stronger communities and increase resilience

- *Support people to choose healthy lifestyles and support those with additional care needs to live a good life*
- *Support families to keep vulnerable children and adults safe*
- *Support schools to improve attainment and help young people to raise their aspirations and make positive choices*
- *Support communities to become stronger and more resilient*

### Priority 3: Resilience

- *Ensure the efficient and effective running of the organisation to enable us to deliver quality services*

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## Appendix B – Future Projects

Lancashire Blackpool and the District Councils have a number of schemes already agreed in the Environment Agency Investment Plan which are included in Appendix C. In addition Appendix C includes potential future projects, subject to funding bids.

- Funding Bids** – Funding for the proposed projects will be submitted to the Environment Agency in the annual refresh programme which have been developed in response to flood events, in particular recommendations of Section 19 reports, the Shoreline Management Plan, Partnership Agreement and the like.

Title	District	Proposal	Reason e.g. Section 19 SMP	2020/21	2021/22	2022/23
Anchorsholme & Bispham Surface Water Study	Blackpool	Study to better understand surface water issues highlighted in Section 19 Report.		£70K	£30K	
Bispham Maintenance	Blackpool		SMP	£100K	£1000K	£5000K
Beach Management	Blackpool		SMP		£500K	£1000K